



The State Partnership Program

FY 2015 Annual Report to Congress

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State Partnership Program Fiscal Year 2015 Report to Congress

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Executive Summary

The State Partnership Program (SPP) is a joint Department of Defense (DoD) security cooperation program, managed and administered by the National Guard Bureau (NGB), guided by Department of State (DoS) foreign policy goals, executed and coordinated by the geographic combatant commands (CCMDs), with personnel sourced by the National Guard (NG). The SPP supports the security cooperation goals of the geographic Combatant Commander (GCC) and the U.S. Chief of Mission (CoM) for the partner nation (PN).

In fiscal year (FY) 2015, the SPP consisted of 70 partnerships with 76 countries across all six geographic CCMDs.¹ As reported by the geographic CCMDs and NGB, in FY 2015 there were 779 SPP activities conducted worldwide, with a total DoD cost of \$12,398,169.

This report is required by section 1205 of the National Defense Authorization Act for FY 2014 (Public Law 113-66), as amended.

¹ One partnership is with the Regional Security System (RSS), a collective of seven Caribbean island nations.

Overview

The SPP is a joint DoD security cooperation program, managed and administered by the NGB, guided by DoS foreign policy goals, executed and coordinated by the geographic CCMDs, with personnel sourced by the National Guard. It is an innovative, small-footprint tool supporting the security cooperation goals of the GCCs and the U.S. CoM for the PN. This FY 2015 SPP Annual Report to Congress provides an overview of program highlights and data on activities.

The SPP has successfully built relationships for over 22 years that include 70 partnerships involving 76 countries spread across all six geographic CCMDs. All 54 U.S. States and territories with National Guard elements have at least one SPP partnership. Through the years, the SPP has evolved to meet the changing requirements of DoD's security cooperation efforts. From helping to reform Eastern Europe's military establishments after the Cold War to helping partner nations participate in coalition operations, SPP has provided the right capabilities at the right time. The National Guard remains committed to maintaining the enduring relationships the SPP provides to help ensure U.S. strategic access, sustain and increase U.S. presence and influence, and enhance PN defense and security force capabilities.

SPP activities are coordinated and approved by GCCs and U.S. Chiefs of Mission to ensure National Guard security cooperation efforts are tailored to meet both U.S. and PN objectives. In addition to military-to-military engagements, the SPP leverages whole-of-society relationships and capabilities to facilitate broader interagency and whole-of-government activities in accordance with DoD authorities.

Prior to the start of an FY, the partner States and the supported geographic CCMD collaborate during the security cooperation planning cycle.² The partner State's SPP Director (SPPD) receives operational guidance from the appropriate geographic CCMD counterpart and develops SPP activity concepts to support the CCMD's lines of effort (LOEs) and military objectives. These SPP activity concepts are validated through a series of stakeholder meetings led by the geographic CCMD. Once the projected activities have been validated, approved, synchronized, and prioritized, the SPPD inputs them into the Global Theater Security Cooperation Management Information System (G-TSCMIS), the DoD security cooperation database of record.

The SPP builds cumulative benefits for both the U.S. and the PN over time through recurring individual, professional, and institutional contacts and relationships. A total of 28 PNs deployed personnel in support of Operation IRAQI FREEDOM (OIF), Operation ENDURING FREEDOM (OEF), and/or the International Security Assistance Force (ISAF) in Afghanistan. Of those 28 PNs, 16 undertook co-deployment with personnel from their partner State as a condition of their deployment, resulting in 87 combined rotations. United Nation (UN) peacekeeping operations (PKO) have seen participation by 47 SPP PNs – two-thirds of the total membership. Another 13 PNs have contributed to North Atlantic

² In this document, the term "States" includes the District of Columbia, Puerto Rico, Guam, and the U.S. Virgin Islands.

Treaty Organization (NATO) peacekeeping operations in Kosovo.

The Georgia NG's partnership with the nation of Georgia offers one illustrative example of the program's success. When the Georgia NG started working with Georgia on disaster response in 2005, Georgia had no national response plan and no interagency coordination or capability. By 2012, Georgia (a non-NATO country), had developed to the point that it successfully hosted a 35-nation NATO/Euro-Atlantic Disaster Response Crisis Center exercise.

Over the life of the SPP, DoD has made efforts to improve the program's strategic effects, and several types of partnerships have resulted. This report includes instances of:

- 1) One State meeting with both or all of its partner countries during the same activity (e.g., North Dakota with Ghana, Benin, and Togo);
- 2) Two States partnered with a single country, and one or both of those States meeting with the PN during the activity (e.g., Philippines with Guam and Hawaii); and
- 3) The Regional Security System (RSS) in the Caribbean where, using appropriate authorities, Florida and the Virgin Islands conduct security cooperation activities with the RSS member nations of Antigua and Barbuda, Barbados, Dominica, Grenada, St. Kitts and Nevis, St. Lucia, and St. Vincent and the Grenadines.

Pursuant to subsection 1205(e)(2)(B) for completed, geographic CCMD-approved SPP activities for FY 2015, this report details:

- 1) The location where each activity took place;
- 2) The description and objective of the activity;
- 3) The duration of the activity;
- 4) The extent of NG participation;
- 5) The extent of partner nation participation;
- 6) How the activities supported the relevant theater campaign plan; and
- 7) Activity expenditures by CCMD and PN.

As reported by the geographic CCMDs and NGB, there were 779 total SPP activities conducted worldwide in FY 2015, for a total DoD cost of \$12,398,169 (Table 1). (Note: funding totals include activity costs alone. Requirements for Bilateral Affairs Officers and other administrative costs are not included in combatant command or country programs.)

Table 1: FY15 Summary by Combatant Command

Combatant Command	SPP Activities	Total DoD Cost (\$)
USAFRICOM (12 partnerships)	107	\$2,079,663
USCENTCOM (5 partnerships)	62	\$1,278,123
USEUCOM (22 partnerships)	308	\$4,572,423
USNORTHCOM (1 partnership)	8	\$88,078
USPACOM (8 partnerships)	68	\$1,717,601
USSOUTHCOM (22 partnerships)	226	\$2,662,281
TOTAL	779	\$12,398,169

Table 2: FY15 Summary by Combatant Command and Partner Nation

Combatant Command	SPP Activities	Total DoD Cost (\$)
USAFRICOM		
Benin	4	\$ 53,980
Botswana	18	\$207,725
Djibouti	3	\$ 61,569
Ghana	14	\$147,883
Kenya	1	\$ 40,259
Liberia	7	\$360,316
Morocco	18	\$487,804
Nigeria	4	\$ 26,990
Senegal	17	\$462,207
South Africa	5	\$ 59,000
Togo	4	\$113,813
Tunisia	12	\$ 97,976
USAFRICOM TOTAL	107	\$2,079,663
USCENTCOM		
Jordan	18	\$347,215
Kazakhstan	22	\$459,596
Kyrgyzstan*	0	\$ 0
Tajikistan	7	\$238,489
Uzbekistan	15	\$232,823
USCENTCOM TOTAL	62	\$1,278,123
*No Defense Cooperation Agreement in place		
USEUCOM		
Albania	14	\$105,518
Armenia	6	\$127,238
Azerbaijan	10	\$ 32,835
Bosnia-Herzegovina	24	\$298,594
Bulgaria	19	\$141,963
Croatia	4	\$ 95,640
Czech Republic	13	\$ 71,775
Estonia	18	\$339,640
Georgia	8	\$189,245
Hungary	10	\$100,746
Kosovo	14	\$85,618
Latvia	26	\$590,350
Lithuania	18	\$526,814
Macedonia	18	\$179,843
Moldova	18	\$202,675
Montenegro	7	\$146,832
Poland	29	\$649,410
Romania	10	\$183,155
Serbia	15	\$195,554
Slovakia	5	\$34,431
Slovenia	7	\$136,960
Ukraine	15	\$137,587
USEUCOM TOTAL	308	\$4,572,423

USNORTHCOM		
Bahamas	8	\$88,078
USNORTHCOM TOTAL	8	\$88,078
USPACOM		
Bangladesh	4	\$ 61,926
Cambodia	5	\$ 57,167
Indonesia	10	\$266,416
Mongolia	4	\$104,621
Philippines	17	\$726,511
Thailand	11	\$271,338
Tonga	12	\$195,800
Vietnam	5	\$ 33,822
USPACOM TOTAL	68	\$1,717,601
USSOUTHCOM		
Belize	15	\$197,682
Bolivia*	0	\$ 0
Chile	22	\$361,852
Colombia	25	\$241,657
Costa Rica	7	\$ 84,187
Dominican Republic	7	\$ 52,627
Ecuador*	0	\$ 0
El Salvador	17	\$140,561
Guatemala	11	\$122,970
Guyana	6	\$ 68,430
Haiti	20	\$244,266
Honduras	6	\$ 96,041
Jamaica	7	\$103,459
Nicaragua	4	\$ 61,281
Panama	18	\$200,832
Paraguay	6	\$ 32,884
Peru	4	\$ 78,120
Regional Security System (RSS)	19	\$245,466
Suriname	12	\$153,683
Trinidad-Tobago	13	\$ 88,335
Uruguay	7	\$ 87,948
Venezuela*	0	\$ 0
USSOUTHCOM TOTAL	226	\$2,662,281
*Dormant due to tensions with U.S. government		
SPP TOTAL	779	\$12,398,169

SPP Activity Summaries by Geographic Combatant Command

USAFRICOM

There are 12 SPP partnerships in the USAFRICOM area of responsibility (AOR). During FY 2015, USAFRICOM and NGB conducted a total of 107 activities at a total cost of \$2,079,663 (Table 2). These activities addressed disaster preparedness, medical response, military law, officer and NCO development and professionalism, military intelligence, engineering and logistics, cyber defense techniques and processes, military chaplains and resiliency, and women's integration and gender issues. A listing of all SPP activities in the USAFRICOM AOR is included at Annex B.

The Joint and Coalition Operational Analysis (JCOA) report on the DoD response to Ebola in West Africa states that the Michigan National Guard SPP relationship with Liberia provided vital insight into the operating environment for the 101st Airborne Division (Air Assault) as it deployed to Liberia in support of the Ebola response. A 101st Airborne Division civil affairs officer stated: "One of the big wins for us during pre-deployment was the State Partnership Program that the National Guard has with Liberia. There are National Guardsmen in Liberia now. The Michigan adjutant general spoke with our commanding general, which was a huge home run. He gave us a rundown of what they were doing and things of which we needed cognizance." The JCOA report recommended that CCMDs coordinate with NGB to expand the number of SPP partner nations to assist in assessments of the operational environment in future DoD operations.

USCENTCOM

There are five SPP partnerships in the USCENTCOM AOR. During FY 2015, USCENTCOM and NGB conducted a total of 62 activities at a total cost of \$1,278,123 (Table 2). These activities addressed force management, human resources practices, NCO professional development, helicopter maintenance, vehicle maintenance and operations, counternarcotics operations, public affairs, and border and cyber security. A listing of all SPP activities in the USCENTCOM AOR is included at Annex C.

The Colorado-Jordan SPP partnership has been paying dividends for the U.S. since its inception in 2004. A rotary-wing aviation team exchange in FY 2015 with the Prince Hashim Royal Brigade (PHRB) helped strengthen the already robust Colorado-Jordan aviation partnership and coalition opportunities. This exchange included information on standardization practices, aircrew coordination, and aircraft power management techniques to assist the PHRB in their ongoing real-world security operations.

No SPP activities were conducted in the Kyrgyz Republic (Kyrgyzstan) in FY 2015. In July 2015, the Kyrgyz government terminated the U.S.-Kyrgyz Defense Cooperation Agreement (DCA) in protest of the U.S. State Department's award of the Human Rights Defender Award to Azimzhan Askarov, a Kyrgyz human rights activist currently serving a life sentence for "inciting ethnic hatred" in Kyrgyzstan. Although U.S.-Kyrgyz contacts continue on a number of levels, official SPP activities await a new DCA.

USEUCOM

There are 22 SPP partnerships in the USEUCOM AOR. During FY 2015, USEUCOM and NGB conducted a total of 308 activities at a total DoD cost of \$4,572,423 (Table 2). Typical activity subject matter included aviation maintenance and sustainment, NCO development, range operations, military law and justice, communications, cyber defense techniques and processes, medical response, and typical roles for defense support to civil authorities (primarily disaster response). A listing of all SPP activities in the USEUCOM AOR is included at Annex D.

Due to the dynamic security situation in Eastern Europe, the National Guard had a number of requests from European SPP partners – particularly Estonia, Latvia, Lithuania, and Poland – to strengthen engagements. USEUCOM has been able to leverage enduring SPP relationships to reassure our partners and allies through the European Reassurance Initiative (ERI). LTG Ben Hodges, the commander of U.S. Army Europe (USAREUR), frequently emphasizes the importance of welcoming NG units in Europe as part of the persistent presence outlined by USEUCOM.

Stryker units from the Pennsylvania NG were among the first to participate in Operation ATLANTIC RESOLVE (OAR) to reassure European allies in the immediate vicinity of Russia, and almost half of all U.S. Air Force units rotating to USEUCOM have been from NG units. The U.S. plans to preposition military equipment in SPP partner nations, including Estonia, Lithuania, Latvia, Bulgaria, Romania, and Poland. The National Guard leveraged its over two decades of SPP relationships to prepare bases for the rotation of U.S. troops in and out of the region. The Operation RESOLUTE CASTLE mission in Bulgaria and Romania, which saw engineer units from their respective SPP partner States Tennessee and Alabama rehabilitate bases and depots for NATO troop rotations, highlights this type of beneficial engagement.



In Ukraine, California Guardsmen were actively involved in the Joint Multinational Training Group Ukraine (JMTG-U) in the Yavoriv training site. They actively assisted in the professionalization of regular army and Ukrainian National Guard battalions, with the goal of becoming interoperable with NATO by 2020.

California National Guard personnel engage with their Ukrainian counterparts during an SPP activity at the Yavoriv training site.

USNORTHCOM

In the USNORTHCOM AOR, there is one SPP partnership, between the Bahamas and the Rhode Island NG. During FY 2015, USNORTHCOM and NGB conducted a total of eight activities at a total cost of \$88,078 (Table 2). The activities addressed disaster management, joint operations, rifle range operations, and logistics. A listing of all SPP activities in the USNORTHCOM AOR is included at Annex E.

USPACOM

There are eight SPP partnerships in the USPACOM AOR. During FY 2015, USPACOM and NGB conducted 68 activities at a total cost of \$1,717,601 (Table 2). Typical activity subjects included humanitarian assistance and disaster response, force professionalization, NCO development, civil engineering, medical response, logistics, and search and rescue. A listing of all SPP activities in the USPACOM AOR is at Annex F.

During FY 2015, Oregon Adjutant General Brig Gen Michael E. Stencel served as the U.S. government representative for a school opening in Vietnam's Quang Nam Province, the result of an interagency foreign aid program involving the U.S. Army Corps of Engineers, USPACOM, the U.S. Embassy, and the U.S. Agency for International Development (USAID). The school will also serve as a shelter during natural disasters, helping strengthen the Oregon NG's SPP cooperation with Vietnam's National Committee for Disaster, Incident Response, and Search and Rescue. Building and maintaining capabilities as emergency managers during Humanitarian Assistance and Disaster Relief (HA/DR) operations benefited both countries and promotes stability, prosperity, and domestic resiliency in the entire region. This event also coincided with the 20th anniversary year of normalized diplomatic relations between Vietnam and the United States.



Brig Gen Michael E. Stencel greets students at a school opening in Quang Nam Province, Vietnam. The Oregon NG and Vietnam have been SPP partners since 2012.



Brig Gen Michael E. Stencel unveils a plaque memorializing US-Vietnamese cooperation with Nguyen Chin, Deputy Chairman of Quang Nam Province, Vietnam.

USSOUTHCOM

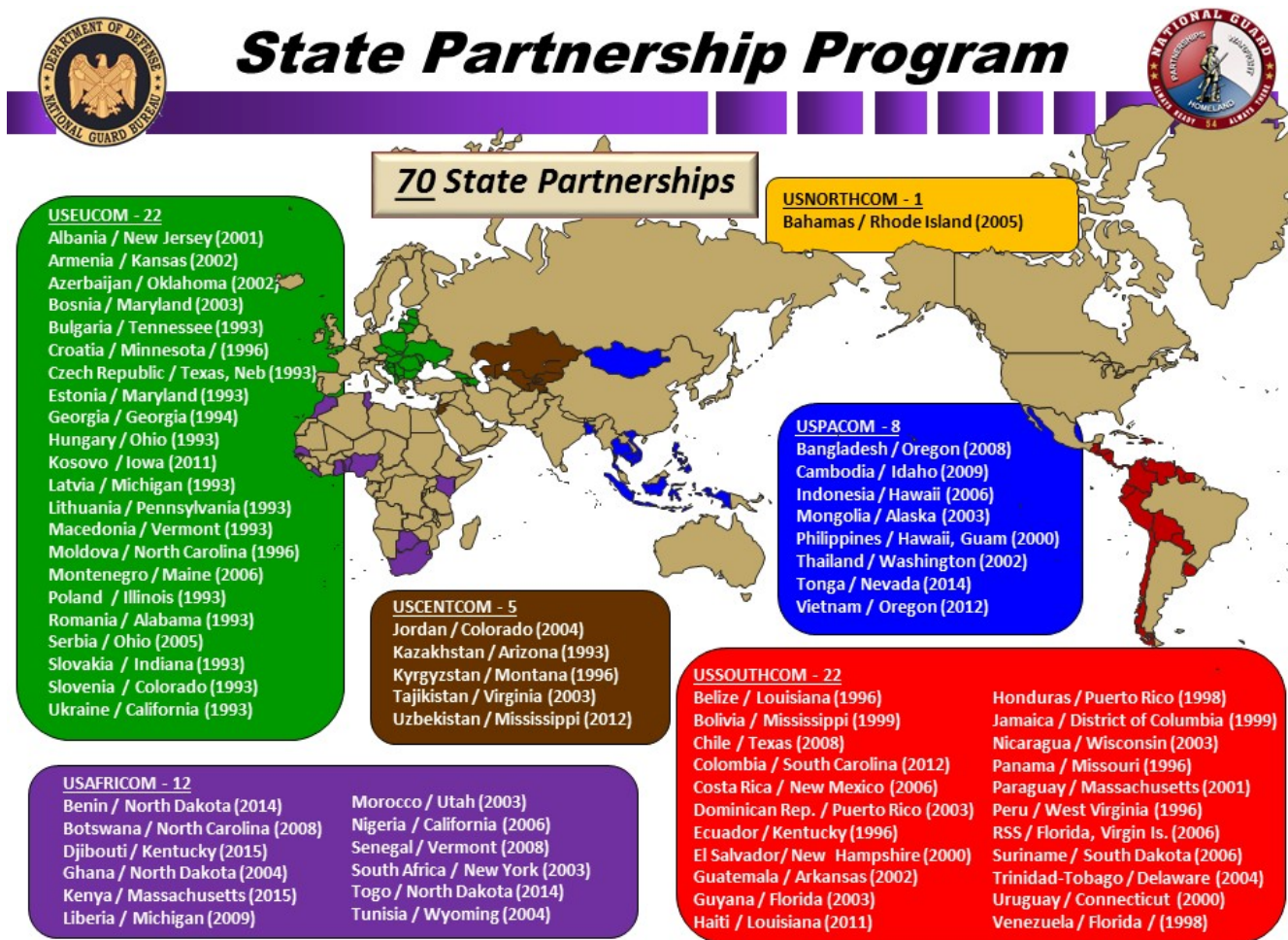
There are 22 SPP partnerships in the USSOUTHCOM AOR. During FY 2015, USSOUTHCOM and NGB conducted a total of 226 activities at a total cost of \$2,662,281 (Table 2). Subjects included force management, officer and NCO development, aviation and airspace management, maintenance, logistics, military law, gender issues, humanitarian assistance, and disaster relief. The partnerships with Bolivia, Ecuador, and Venezuela are currently dormant due to strained relationships with the U.S. government. A complete listing of all SPP activities in the USSOUTHCOM AOR is included at Annex F.

At the request of the President of Suriname, Desi Bouterse, the South Dakota NG discussed best practices in responding to an infectious disease outbreak with the National Coordination Center for Disaster Response (NCCR) of Suriname. The information exchange demonstrated how to wear, use, and effectively dispose of personal protective equipment in the event of Ebola contamination in Suriname. The SPP event helped ensure that Suriname would be a regional leader in infectious disease preparedness. The National Guard was the partner of choice for this type of activity in USSOUTHCOM due to its unique set of skills and experience engaging with civilian disaster response organizations.



Members of the Suriname National Coordination Center for Disease (NCCR) learn best practices in infectious disease response from members of the South Dakota National Guard.

Annex A: SPP Partnerships for Fiscal Year 2015



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Annex B: FY15 USAFRICOM SPP Activities

Index	Partner Nation / State	Activity Location	Activity Description	Duration (days)	# NG Participants	# of Foreign Participants
AC1	Benin/ND	Benin	Subject Matter Expert Exchange (SMEE) on Explosive Ordnance Disposal (EOD) tactics, techniques, procedures (TTPs), and lessons learned. Increased interoperability in both Defense Support to Civil Authority (DSCA) and combat operations.	8	2	24
AC2	Benin/ND	North Dakota	Benin Army military police (MP) participated in garrison and field environments, conducting mission essential tasks during North Dakota National Guard (ND NG) MP company's annual training. Supported CCMD security cooperation goals of strengthening defense institutions and professionalizing the force.	4	4	2
AC3	Benin/Ghana/Togo/ND	Benin, Ghana, Togo	Senior Leader Engagement (SLE) on implementation of USAFRICOM Theater Security Cooperation Plan (TSCP). Synchronized efforts with theater and national objectives.	10	3	60
AC4	Benin/ND	United States	Engineer officers from Benin's army participated in garrison and field environments with NDNG, conducting combat engineer mission essential tasks during ND NG combat engineer company's annual training. Supported CCMD security cooperation goals of strengthening defense institutions and professionalizing the force.	5	1	2
AC5	Botswana/NC	Botswana	SMEE on senior noncommissioned officer (NCO) and warrant officer leadership development. Discussed Botswana Defense Force (BDF) NCO development courses' program of instruction (POI) and course management methods. Supported CCMD Lines of Effort (LOEs) of NCO development and professionalizing the force. First of eight events.	18	3	67
AC6	Botswana/NC	Botswana	SMEE on border patrol operations to discuss TTPs, as well as lessons learned. Increased BDF potential for interdiction of transnational criminal organizations; supported CCMD LOEs of reducing illicit trafficking and operationalizing intelligence.	4	2	26
AC7	Botswana/NC	Botswana	SMEE on senior NCO and warrant officer leadership development. Discussed PN NCO development courses' POI and course management methods. Supported CCMD LOEs of NCO development and professionalizing the force. Second of eight events.	18	3	58
AC8	Botswana/NC	Botswana	Discussed best practices for Find, Fix, Finish, Exploit, Analyze, and Disseminate (F3EAD) targeting model, taking into account the Botswana Defense Force's decision-making and targeting processes. Supported CCMD LOE of operationalizing intelligence.	4	2	18
AC9	Botswana/NC	Botswana	SMEE on Senior NCO and warrant officer leadership development. Discussed PN NCO development courses' POI and course management methods. Supported CCMD LOEs of NCO development and professionalizing the force. Third of eight events.	11	3	33
AC10	Botswana/NC	Botswana	SMEE addressing best practices for engineer operations in crisis response operations, including support to civilian populations. Supported CCMD LOEs of improving emergency management and Defense Support to Civil Authorities capabilities.	4	2	30
AC11	Botswana/NC	Botswana	SMEE on ground vehicle maintenance and safety to increase number of vehicles available to conduct humanitarian assistance, disaster relief, counterdrug and counterterrorism operations. Supported CCMD LOEs of improving emergency management and DSCA capabilities, reducing illicit trafficking, and improving tactical logistics capabilities, as well as CCMD goal of countering violent extremist organizations (CVEO).	4	2	24
AC12	Botswana/NC	Botswana	Familiarized Botswana Defense Force with forward air controller and close air support procedures, airfield safety, expeditionary air operations, air liaison, and air control teams. Supported CCMD goals of CVEO and countering illicit trafficking, as well as increasing interoperability.	4	2	16
AC13	Botswana/NC	Botswana	Discussion of best practices for protection of aviation and ground fixed facilities; force protection planning, operations, drills, and standing operating procedures (SOPs); checkpoint operations; search techniques; and securing sensitive areas. Supported CCMD LOE of strengthening defense institutions.	4	2	18
AC14	Botswana/NC	Botswana	SMEE on senior NCO and warrant officer leadership development. Discussed PN NCO development courses' program of instruction and course management methods. Supported CCMD Lines of Effort of NCO development and professionalizing the force. Fourth of eight events.	18	3	33
AC15	Botswana/NC	Botswana	SMEE addressing best practices related to range operations and TTPs employed before and during ranges to increase qualification rates. Supported CCMD LOEs of strengthening defense institutions and NCO development.	4	2	10

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Index	Partner Nation / State	Activity Location	Activity Description	Duration (days)	# NG Participants	# of Foreign Participants
AC16	Botswana/NC	Botswana	SMEE on senior NCO and warrant officer leadership development. Discussed partner nation NCO development courses' program of instruction and course management methods. Supported CCMD Lines of Effort of NCO development and professionalizing the force. Fifth of eight events.	11	3	21
AC17	Botswana/NC	Botswana	SMEE between BDF and North Carolina National Guard (NC NG), comparing roles and responsibilities of staff sections from similarly sized headquarters. Supported CCMD goals of strengthening defense institutions and leader development.	4	2	30
AC18	Botswana/NC	Botswana	Discussion of best practices between BDF and NC Air National Guard (NCANG) to coordinate between the airfield operations center, air traffic control, security, weather office, and other supporting and enabling airfield-related units. Supported CCMD goals of strengthening defense institutions and improving tactical logistics.	4	2	18
AC19	Botswana/NC	Botswana	SMEE on Senior NCO and warrant officer leadership development. Discussed partner nation NCO development courses' program of instruction and course management methods. Supported CCMD LOEs of NCO development and professionalizing the force. Sixth of eight events.	18	3	42
AC20	Botswana/NC	Botswana	Discussed best practices regarding battalion and brigade level military intelligence procedures in support of tactical and operational commanders. Supported CCMD LOE of operationalizing intelligence.	4	2	20
AC21	Botswana/NC	Botswana	SMEE on senior NCO and warrant officer leadership development. Discussed partner nation NCO development courses' program of instruction and course management methods. Supported CCMD LOEs of NCO development and professionalizing the force. Seventh of eight events.	4	2	21
AC22	Botswana/NC	Botswana	SMEE on senior NCO and warrant officer leadership development. Discussed partner nation NCO development courses' program of instruction and course management methods. Supported CCMD LOEs of NCO development and professionalizing the force. Eighth of eight events.	18	3	43
AC23	Djibouti/KY	Djibouti	Senior Leader Engagement on implementation of USAFRICOM Theater Security Cooperation Plan. Synchronized efforts with theater and national objectives.	7	7	30
AC24	Djibouti/KY	United States	SMEE on aviation maintenance and safety, emphasizing increasing aircraft service life of aircraft and workplace safety during maintenance operations. Increased number of counterdrug and counterterrorism operations partner nation (PN) forces can conduct, supporting CCMD LOE of CVEO and countering illicit trafficking.	3	2	3
AC25	Djibouti/KY	Germany	Attended African Partnership Flight Surgeons General Symposium for States with an SPP partnership in USAFRICOM. Discussed planning principles and techniques for military engagement in medical/military treatment, humanitarian assistance, and public health issues. Supported CCMD LOEs of improving deployable medical capability and emergency management.	6	1	3
AC26	Ghana/ND	Ghana	Conducted final inspection of ordered and installed emergency operations center equipment. Supported CCMD LOE of improving emergency management and DSCA capabilities, as well as interoperability.	4	1	5
AC27	Ghana/ND	Ghana	Familiarization/SMEE with Ghanaian Armed Forces (GAF) on vertical engineer operations, including tasks to support combat operations. GAF engineers shared experiences from operations in South Sudan and Mali to help USAFRICOM better understand operations occurring on African continent. Supported CCMD goal of improving crisis response capabilities and strengthening defense institutions.	11	2	20
AC28	Ghana/ND	Ghana	Planning conference with Ghanaian Engineer Training School senior officials to map out next five years of engagements. Discussed use of International Military Education and Training (IMET) strategy to bring Ghanaian engineers to the ND Regional Training Institute (RTI). Supported CCMD goal of strengthening defense institutions.	4	3	4
AC29	Ghana/ND	Ghana	Assessment of ongoing cyber security program implementation within the GAF; discussed best practices to assist with planning, acquiring, building, modifying, interfacing, and deploying information technology resources throughout GAF. Supported CCMD LOE of strengthening defense institutions.	11	2	35
AC30	Ghana/ND	Ghana	Followup familiarization on Incident Command System (ICS); discussed benefits of records reviews and methods of training management. Supported CCMD LOE of emergency management and DSCA.	4	4	12

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AC31	Ghana/ND	Ghana	North Dakota National Guard (ND NG) assessed GAF concept of engineering tasks supporting combat operations. Discussed benefits of a train-the-trainer approach. GAF engineers shared experiences from South Sudan and Mali to demonstrate principles of engineer operations conducted on the African continent. Supported CCMD goal of improving crisis response capabilities and strengthening defense institutions.	11	2	62
AC32	Ghana/ND	Ghana	Conducted familiarization with Ghanaian Air Force on airfield security and current air base defense doctrine; exchanged best practices regarding loadmaster operations. Supported CCMD LOEs of strengthening defense institutions and improving tactical logistics capabilities; also increased interoperability.	4	2	30
AC33	Ghana/ND	Ghana	SMEE on paramedic/combat lifesaver operations; both countries exchanged best practices for improving first responder training. Increased interoperability in both Defense Support to Civil Authorities and combat operations; supported CCMD LOE of deployable medical capability.	11	5	30
AC34	Ghana/ND	United States	GAF engineer officers integrated with an NDNG engineer company for their annual training period at Camp Grafton Training Center, ND. Engineers participated in both classroom and field environments, conducting hands-on engineer tasks. Supported CCMD LOEs of strengthening defense institutions and assuring freedom of movement.	4	2	2
AC35	Ghana/ND	Ghana	Conducted joint horizontal engineer operations with GAF to understand and assess their concept of horizontal engineering operations. Discussed benefits of train-the-trainer approach. GAF engineers also shared experiences from South Sudan and Mali to illustrate principles of conducting engineer operations on the African continent. Supported CCMD goal of improving crisis response capabilities and strengthening defense institutions.	11	2	2
AC36	Ghana/ND	United States	MP officers from Ghana, Togo, and Benin integrated with an NDNG MP company during its annual training period at Camp Grafton Training Center, ND. Conducted garrison and field hands-on MP tasks. Supported CCMD LOEs of emergency management, DSCA, and assuring freedom of movement.	4	4	2
AC37	Ghana/ND	Ghana	Exchanged MP tactics and techniques best practices with GAF and discussed modifications to conform to Ghanaian resources. GAF MPs also shared experiences from Mali in support of the United Nations Multidimensional Integrated Stabilization Mission (MINUSMA). Supported CCMD LOEs of peacekeeping and crisis response and strengthening defense institutions.	11	2	30
AC38	Ghana/ND	United States	Engineer instructors from GAF Engineer Training School integrated with NDNG RTI personnel to exchange instructional best practices. Supported CCMD LOEs of strengthening defense institutions and NCO development.	4	4	2
AC39	Ghana/ND	Ghana	SMEE on senior NCO and warrant officer leadership development, staff training, and tactics, the program of instruction for NCO development courses, management methods, and leadership skills used by senior NCOs. Increased interoperability and professionalization of the force.	3	2	2
AC40	Kenya/MA	Kenya	SLE focusing on implementation of theater security cooperation plan. Ensured CCMD and PN efforts and senior leader visions were synchronized with national and theater objectives.	7	9	30
AC41	Liberia/MI	United States	Familiarized Liberian engineer officers with how vertical and horizontal construction projects are executed in the US Army. Supported CCMD LOEs of strengthening defense institutions and professional development.	4	5	1
AC42	Liberia/MI	Liberia	SLE focusing on implementation of theater security cooperation plan. Ensured CCMD and PN efforts and senior leader visions were synchronized with national and theater objectives.	3	5	3
AC43	Liberia/MI	United States	Familiarization for Armed Forces of Liberia Judge Advocate General (JAG) and his two paralegals with how a US JAG section operates in support of DSCA operations. Supported application of the rule of law in Liberia.	5	5	3
AC44	Liberia/MI	United States	Key Leader Exchange. Armed Forces of Liberia Chief of Staff and Command Sergeant Major and US Operation Onward Liberty mentors visit Michigan National Guard (MI NG) Adjutant General (TAG) and Senior Enlisted Leader to observe low-cost training areas, unit training, and also a Family Programs conference to demonstrate how US forces care for their families. Supported CCMD LOEs of strengthening defense institutions and professionalization of the force.	3	5	3
AC45	Liberia/MI	Liberia	SMEE with Armed Forces of Liberia (AFL) personnel on techniques of conducting planning conferences for major training events. Supported CCMD LOEs of strengthening defense institutions and professionalization of the force.	3	5	5

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Index	Partner Nation / State	Activity Location	Activity Description	Duration (days)	# NG Participants	# of Foreign Participants
AC46	Liberia/MI	Liberia	Familiarized AFL personnel with techniques for preparing a site for engineer vertical construction. Supported CCMD LOEs of strengthening defense institutions and professional development.	3	3	3
AC47	Liberia/MI	United States	Key Leader Exchange. AFL Chief of Staff, a brigade commander, a battalion commander, and an operational planner, along with their Operation Onward Liberty mentors, observed MI NG collective training at brigade, battalion, and company levels. Supported CCMD goals of strengthening defense institutions and professionalizing the force.	4	6	4
AC48	Morocco/UT	Morocco	SMEE on topics and concepts related to maintaining a common operating picture, including mission command and friendly force tracking. Increased interoperability and supported CCMD LOE of strengthening defense institutions. First of two events.	6	2	25
AC49	Morocco/UT	Morocco	SMEE on F-16 close air support (CAS). Shared CAS procedures and tactics with Royal Moroccan Air Force (RMAF) officers to update current Moroccan close air support procedures. Increased interoperability.	8	3	20
AC50	Morocco/UT	Morocco	SMEE sharing best practices on cargo and passenger operations. Increased number of counterdrug and counterterrorism operations PN forces can conduct; benefited PN by increasing the number of aircraft sorties available to conduct counterdrug, counterterrorism, and humanitarian assistance/disaster relief (HA/DR) operations. Supported CCMD LOEs of CVEO, counter illicit trafficking, and improving tactical logistics.	8	2	40
AC51	Morocco/UT	Morocco	Familiarization with interagency response to disasters and introduction to interagency exercises; preparation for Maghreb Mantlet exercise. Supported CCMD LOEs of increasing disaster response and emergency management capabilities.	5	11	28
AC52	Morocco/UT	Morocco	SMEE and familiarization on air terminal and aerial port security and loadmaster operations, including safety considerations. Increased CCMD LOE of increasing regional security, interoperability, and number of aircraft sorties available to conduct counterdrug, counterterrorism, and HA/DR operations.	4	2	40
AC53	Morocco/UT	Morocco	Senior Leader Engagement on implementation of USAFRICOM Theater Security Cooperation Plan. Synchronized efforts with theater and national objectives.	6	5	40
AC54	Morocco/UT	Morocco	SMEE on topics and concepts related to maintaining a common operating picture, including mission command and friendly force tracking. Increased interoperability and supported CCMD LOE of strengthening defense institutions. Second of two events.	3	2	25
AC55	Morocco/UT	Morocco	SMEE on explosive ordnance disposal operations. Increased interoperability with US forces and supported CCMD LOE of assuring access and freedom of movement.	9	10	2
AC56	Morocco/UT	Morocco	SMEE with Moroccan disaster planning and preparedness experts to relate Emergency Operations Center (EOC) type operations to National Incident Management System-style requirements. Increased interoperability and supported CCMD LOE of increasing emergency management capabilities.	15	34	174
AC57	Morocco/UT	Morocco	SMEE on cybersecurity operations involving dialogue and presentation of best practices regarding cybersecurity, emphasizing understanding cyber-attack steps, open source tools used to conduct attacks, and how to defend against attacks. Increased interoperability.	7	5	40
AC58	Morocco/UT	United States	Exercise participation to train participants in multinational disaster relief operations. Improved disaster response capabilities and interoperability.	6	5	100
AC59	Morocco/UT	Morocco	SMEE on medical humanitarian assistance and hazardous material decontamination of people and animals in austere environments impacted by a natural or man-made disaster. Shared tactics, techniques, and procedures on search, extraction, decontamination, and medical assistance in a Conventional, Chemical, Biological, Radiological, and Nuclear (CCBRN) environment. Increased interoperability during HA/DR operations, supporting CCMD LOE of increasing emergency management capabilities.	4	4	50
AC60	Morocco/UT	Morocco	SMEE on F-16 maintenance, focusing on procedures and qualifications for conducting unit and depot level repairs, as well as exchange training and sustainment requirements for personnel. Increased interoperability with US forces.	6	3	20
AC61	Morocco/UT	United States	SMEE focusing on C-130 cargo and passenger operations best practices. Increased number of aircraft sorties available to conduct counterdrug, counter terrorism, humanitarian assistance, and disaster relief operations, supporting CCMD LOES of improving CVEO, counter illicit trafficking, emergency management, DSCA, and tactical logistics capabilities.	3	10	2

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AC62	Morocco/UT	Morocco	SMEE on humanitarian assistance and disaster relief. Shared TTPs on conducting public affairs and information operations during disaster situations. Increased interoperability and emergency management capabilities.	6	8	29
AC63	Morocco/UT	United States	SLE on implementation of USAFRICOM Theater Security Cooperation Plan. Synchronized efforts with theater and national objectives.	5	50	4
AC64	Morocco/UT	Morocco	SMEE on HA/DR to share tactics, techniques, and procedures on medical operations in an urban environment in disaster situations. Increased interoperability and disaster response/emergency management capability.	3	8	29
AC65	Morocco/UT	Morocco	SMEE on medical topics as requested by Moroccan Armed Forces, based on emerging needs identified by both Moroccan and UTNG medical forces. Supported CCMD LOEs of increasing deployable medical capability and emergency management capabilities.	8	15	20
AC66	Nigeria/CA	United States	Subject Matter Expert Exchange focusing on C-130 cargo and passenger operations best practices. Increased number of aircraft sorties available to conduct counterdrug, counter terrorism, humanitarian assistance, and disaster relief operations.	3	15	3
AC67	Nigeria/CA	United States	SMEE on interagency response to disasters to share best practices and lessons learned on integrating military support to civilian command and control; search and rescue; and aeromedical evacuation operations during humanitarian assistance/disaster response events. Increased disaster response capability.	4	3	4
AC68	Nigeria/CA	Nigeria	SMEE on explosive ordnance disposal (EOD) operations; discussed TTPs and lessons learned from real-world EOD operations. Increased interoperability and supported CCMD LOE of assuring access and freedom of movement.	4	2	15
AC69	Nigeria/CA	Nigeria	SMEE focusing on cargo aircraft operations and maintenance. Discussed possible solutions to problems in aircraft maintenance, avionics, weapons loading, as well as crew chief best practices. Increased PN counterdrug/ counterterror capabilities, as well as disaster response/emergency response capabilities.	4	4	25
AC70	Senegal/VT	Senegal	Supported USAFRICOM Disaster Preparedness Program (DPP) through cooperation with Defense Threat Reduction Agency (DTRA) on hazardous materials (HAZMAT) familiarization with the Senegalese Armed Forces and the National Fire Brigade (BNSP). Increased emergency response capabilities.	5	1	36
AC71	Senegal/VT	Senegal	Attended and observed the humanitarian mine action (HMA) training being delivered by Marine Forces Africa (MARFORAF) with Senegalese military. Increased emergency response capabilities; supported CCMD LOEs for strengthening defense institutions and assuring access and freedom of movement.	6	5	12
AC72	Senegal/VT	Senegal	Supported USAFRICOM Pandemic Response Program, a whole-of-government preparation for a pandemic or any other disaster for planning purposes. VTNG focused on military support to civil authorities. Increased disaster/emergency response abilities.	6	1	5
AC73	Senegal/VT	Senegal	Conducted logistics and Joint Reception, Staging, Onward Movement, and Integration (JRSOI) operations in support of multiple engineering projects in Senegal, supporting unit arrival, lodging and meal coordination, and inspecting equipment contracts. Increased interoperability.	20	6	4
AC74	Senegal/VT	Senegal	Subject Matter Expert Exchange on project establishment and building processes between US and Senegalese Armed Forces (SAF) engineers. Discussed SAF development of engineering project assessments on Mount Roland range complex and the Bargny Training Center. Increased interoperability.	23	2	5
AC75	Senegal/VT	Senegal	Conference attendance to synchronize and deconflict activities with the Theater Campaign Plan (TCP) and PN needs, including other CCMD and other regional partners. Supported CCMD objectives of strengthening defense institutions and assuring access.	5	20	7
AC76	Senegal/VT	Senegal	As part of the African Horizons program, assisted the Senegalese in range construction and maintenance on the peacekeeping operations training facility in Thies. Supported CCMD goals of interoperability and improving peacekeeping and crisis response capabilities.	14	14	22
AC77	Senegal/VT	Senegal	Assisted the SAF in developing proper range mapping through an exchange of common practices. Shared internal methods of using Geographic Information System (GIS), surface danger zones, and blast calculations. Supported CCMD goal of increasing PN professionalization. First of two.	8	3	6

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AC78	Senegal/VT	Senegal	Supported the MARFORAF-led Humanitarian Demining Training Program for the SAF. Supported CCMD objectives of assuring access and freedom of movement and strengthening defense institutions.	14	3	12
AC79	Senegal/VT	Senegal	Assisted the SAF in developing proper range mapping through an exchange of common practices. Shared internal methods of GIS, surface danger zones, and blast calculations. Supported CCMD goal of increasing PN professionalization. Second of two.	4	4	10
AC80	Senegal/VT	Senegal	Senior Leader Engagement focusing on implementation and synchronization of the CCMD TCP. Synchronized activities with campaign plan and US strategic objectives and partner nation needs, as well as reinforcing long-term relationships linking US senior leaders and their PN counterparts.	6	4	21
AC81	Senegal/VT	Senegal	Conducted familiarization on establishing and maintaining a regional training center in support of Humanitarian Demining Training Center development. Supported CCMD objectives of assuring access and freedom of movement. First of two events.	17	3	12
AC82	Senegal/VT	Germany	Conference attendance to synchronize at the senior leader level the campaign plan with US strategic objectives and PN needs. This event benefits the United States by ensuring that efforts are matched with national security objectives. Supported CCMD goals of synchronization, assuring access, and strengthening defense institutions.	4	2	8
AC83	Senegal/VT	Italy	Conference attendance at CCMD component facility to synchronize at the senior leader level activities, supported lines of effort, and objectives with the TCP and PN needs. Supported CCMD goals of synchronization, assuring access, and strengthening defense institutions.	3	2	20
AC84	Senegal/VT	Senegal	SMEE on paramedic/combat lifesaver operations. Exchanged best practices to improve first responder training. Increased interoperability and supported CCMD goal of improving disaster/emergency response capabilities.	5	2	10
AC85	Senegal/VT	Senegal	Conducted familiarization on establishing and maintaining a regional training center in support of Humanitarian Demining Training Center development. Supported CCMD objectives of assuring access and freedom of movement. Second of two events.	12	3	12
AC86	Senegal/VT	Senegal	Familiarized SAF on military support to civil authorities in support of USAFRICOM Pandemic Response Program, a whole-of-government preparation for a pandemic or other disaster. Supported CCMD LOE of improving emergency management/disaster response preparedness and DSCA capabilities.	6	2	6
AC87	South Africa/NY	South Africa	Participated in South Africa Bilateral Defense Conference to understand South Africa's societal and cultural needs in order to coordinate an approved, deconflicted list of activities. Supported interoperability and CCMD objective of assuring access and freedom of movement.	2	3	20
AC88	South Africa/NY	Senegal	Senior Leader Engagement at the South African Land Forces Summit. Met with South African military leaders, discussed initiatives between US and South African National Defense Forces. Supported interoperability and CCMD objectives of assuring access and strengthening defense institutions.	6	2	1
AC89	South Africa/NY	United States	Senior Leader Engagement with South African National Defense Forces Chief of Air Staff, operations chief, and South African defense attaché to US to discuss and coordinate joint training opportunities. Supported interoperability and CCMD objectives of assuring access and strengthening defense institutions.	3	3	3
AC89	South Africa/NY	South Africa	Subject Matter Expert Exchange. Attended the first of two South Africa National Defense Forces disaster planning conferences to exchange information about organization, structure, and approaches. Increased interoperability during disaster response operations and supported CCMD LOEs of improving emergency management capabilities and strengthening defense institutions.	6	3	15
AC91	South Africa/NY	South Africa	Subject Matter Expert Exchange. Attended the second of two South Africa National Defense Forces disaster planning conferences to exchange information about organization, structure, approaches, participants and roles. Increased interoperability during disaster response operations and supported CCMD LOEs of improving emergency management capabilities and strengthening defense institutions.	6	3	15
AC92	Togo/ND	United States	Course attendance focusing on the duties and responsibilities of SPPDs to provide mid-level security cooperation education and an introduction to security assistance and security cooperation for US personnel. Supported synchronization with TCP, interoperability, and CCMD objective of assuring access.	3	30	5

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AC93	Togo/ND	United States	MP officers from Togo integrated with an NDNG MP company to conduct annual training in both classroom/garrison and field environments, conducting hands-on MP tasks. Increased interoperability and supported CCMD LOE of improving DSCA capabilities.	4	4	2
AC94	Togo/ND	United States	Engineer officers from Togo integrated with an NDNG combat engineer company to conduct annual training in both classroom/garrison and field environments, conducting hands-on engineer tasks. Increased interoperability and supported CCMD goal of professionalizing the force.	5	1	1
AC95	Togo/ND	Togo	SMEE on interagency response to disasters to share best practices and lessons learned on integrating military support to civilian command and control; search and rescue; and aeromedical evacuation operations during humanitarian assistance/disaster response events. Supported CCMD LOEs of increasing emergency management, disaster response, and DSCA capabilities.	8	4	2
AC96	Tunisia/WY	United States	SMEE on interagency response to disasters to share best practices and lessons learned on integrating military support to civilian command and control; search and rescue; and aeromedical evacuation operations during humanitarian assistance/disaster response events. Supported CCMD LOEs of increasing emergency management, disaster response, and DSCA capabilities, as well as interoperability.	3	6	3
AC97	Tunisia/WY	Tunisia	Conference attendance developing a Humanitarian De-Mining/ Counter Improvised Explosive Device (C-IED) Program along with the Tunisian MoD. Increased interoperability and supported CCMD objectives of assuring access and freedom of movement and strengthening defense institutions.	4	2	2
AC98	Tunisia/WY	Tunisia	SMEE on junior officer leadership development to discuss staff training and tactics, the POI for junior officers' development courses, management methods, and leadership skills used by junior officers. Increased interoperability and professionalism of the PN officer corps.	3	2	50
AC99	Tunisia/WY	United States	Senior Leader Engagement focusing on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation needs as well as reinforcing long-term relationships with PN counterparts.	2	1	1
AC100	Tunisia/WY	United States	Subject Matter Expert Exchange on rotary wing maintenance and safety to follow and increase the service life of helicopters and address safety while conducting maintenance operations. Increased number of disaster relief, counterdrug and counterterrorism operations PN forces can conduct.	4	10	4
AC101	Tunisia/WY	Germany	Planning and coordination conference with CCMD to synchronize and deconflict activities and lines of effort with the TCP and PN needs. Supported interoperability and CCMD goal of strengthening defense institutions.	1	11	1
AC102	Tunisia/WY	Italy	Senior Leader Engagement focusing on implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and PN needs, as well as reinforcing long-term relationships with PN counterparts. Supported interoperability and CCMD goal of strengthening defense institutions.	3	5	5
AC103	Tunisia/WY	United States	Planning and coordination conference with CCMD Service components, CCMD reps, and PN leaders to synchronize and deconflict activities and lines of effort with the TCP and PN needs. Supported CCMD objectives of improving interoperability and strengthening defense institutions.	1	9	9
AC104	Tunisia/WY	Tunisia	SMEE on junior officer leadership development to discuss staff training and tactics, the POI for junior officers' development courses, management methods, and leadership skills used by junior officers. Increased interoperability and supported professionalization of the PN officer corps.	3	3	10
AC105	Tunisia/WY	Tunisia	Senior Leader Engagement focusing on implementation of the CCMD TCP. Synchronized the TCP with US strategic objectives and PN needs. Supported CCMD goals of increasing interoperability and strengthening defense institutions.	2	5	4
AC106	Tunisia/WY	Italy	Participated in planning and coordination conference addressing long-term TCP implementation, including coordination with USAFRICOM components. Ensured LOEs meshed with US strategic objectives and PN needs. Supported CCMD goals of increasing interoperability and strengthening defense institutions.	1	30	2
AC107	Tunisia/WY	United States	SMEE on humanitarian assistance and disaster relief to share TTPs for conducting search and rescue operations in urban disaster situations. Increased interoperability and CCMD LOE of improving disaster/emergency response capabilities.	4	5	2

Annex C: FY15 USCENTCOM SPP Activities

Index	Partner Nation / State	Activity Location	Activity Description	Duration (days)	# NG Participants	# of Foreign Participants
CC1	Jordan/CO	Jordan	SMEE on senior NCO and warrant officer leadership development. Discussed staff training and tactics, the program of instruction (POI) for NCO development courses, management methods, and leadership skills used by senior NCOs. Supported CCMD LOEs of force professionalization and development.	5	5	6
CC2	Jordan/CO	Jordan	Colorado Air National Guard (CO ANG) and Royal Jordanian Air Force (RJAF) F-16 units exchanged information and best practices/TTPs for maintenance. Supported CCMD LOEs for regional stability, deterring/defending against attack, and developing PN capabilities.	5	2	6
CC3	Jordan/CO	Jordan	SMEE on cyber network defense. Colorado National Guard (CO NG) and Jordanian Armed Forces (JAF) information technology and cyber SMEs exchanged information and TTPs. Supported CCMD LOEs for developing PN cyber and intelligence capabilities, as well as enhancing PN and regional security.	5	4	4
CC4	Jordan/CO	Jordan	SMEE on High Mobility Artillery Rocket System (HIMARS). CONG and JAF field artillery soldiers exchanged best practices for HIMARS operations, equipment sustainment, and NCO/officer command teams. Supported CCMD LOEs for deterring/defending against attack, improving interoperability, and regional security.	5	6	6
CC5	Jordan/CO	Jordan	SMEE on NCO development. Junior and senior enlisted personnel conducted a seminar focused on NCO development at the company/flight level. Supported USCENTCOM LOEs of interoperability and professionalization of the force.	5	6	6
CC6	Jordan/CO	Jordan	SMEE on rotary wing flying operations to exchange TTPs and best practices. Supported CCMD goals of increasing interoperability and developing PN capabilities.	5	5	5
CC7	Jordan/CO	Jordan	Course attendance focusing on duties and responsibilities of the SPP Director (SPPD). Provided mid-level security cooperation education and introduction to U.S. international security cooperation/assistance programs. Supported CCMD goal of engaging PN leaders to support bilateral planning and information exchange.	6	1	2
CC8	Jordan/CO	United States	Discussion of best practices for media interaction, especially in domestic operations. CONG and JAF public affairs personnel conducted a collaborative exchange addressing social media, media relations, and message integration. Supported CCMD/US Government (USG) goals of engaging PN leaders to support information exchange and good governance.	6	1	6
CC9	Jordan/CO	United States	SMEE on role of women in the military. Female enlisted personnel conducted seminar focused on military women's challenges, NCO development, leadership skills, and NCO roles and responsibilities. Increased interoperability and professionalism of the NCO Corps.	6	2	6
CC10	Jordan/CO	Jordan	Senior leader visit and planning conference. 37th US-Jordan Joint Military Commission (Military Cooperation Subcommittee), involving senior JAF leaders, US Joint Staff, USCENTCOM, CONG leadership, BAO, and State SPPD to coordinate FY16 activities. Supported theater strategic endstate goal of PN remaining accessible and cooperative with the US, as well as CCMD LOE of engaging PN leaders to support bilateral planning.	4	5	5
CC11	Jordan/CO	Jordan	Participated in mid/senior-level planning conference to synchronize FY16 activities and five-year plan with USCENTCOM and Jordanian Armed Forces (JAF). Supported USCENTCOM lines of effort of promoting regional stability and building partnerships that support US objectives.	2	5	5
CC12	Jordan/CO	Jordan	Subject Matter Expert Exchange on public affairs. Conducted collaborative exchange to address best practices in the area of social media, media relations and message integration. Increased interoperability.	5	5	5
CC13	Jordan/CO	Jordan	COANG and RJAF F-16 units exchanged information and best practices on safety programs for flying, ground, and weapons safety, as well as TTPs for maintenance. Supported CCMD LOEs for regional stability, deterring/defending against attack, and developing PN capabilities. First of two events.	5	6	6
CC14	Jordan/CO	United States	CO ANG and RJAF F-16 units exchanged information and best practices on safety programs for flying, ground and weapons safety, as well as TTPs for maintenance. Supported CCMD LOEs for regional stability, deterring/defending against attack, and developing PN capabilities. Second of two events.	5	2	6
CC15	Jordan/CO	Jordan	SMEE on cybersecurity operations. The strategy of presentations was to understand cyber-attack steps, the open source tools used to conduct an attack, and how to defend against the attack. Increased interoperability during all operations.	3	5	5

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Index	Partner Nation / State	Activity Location	Activity Description	Duration (days)	# NG Participants	# of Foreign Participants
CC16	Jordan/CO	United States	SMEET on role of women in the military. Female enlisted personnel conducted a seminar focused on military women's challenges, NCO development, leadership skills, and NCO roles and responsibilities. Increased the interoperability and professionalism of the NCO Corps of both countries.	6	8	8
CC17	Jordan/CO	Jordan	COANG and RJAF F-16 units exchanged information and best practices on the Air Tasking Order (ATO) process and coordination between operations and maintenance. Supported CCMD LOEs for regional stability, deterring/defending against attack, and developing PN capabilities.	6	4	4
CC18	Jordan/CO	United States	CONG and JAF UH-60 Blackhawk units conducted SMEET on operations, safety, and maintenance best practices during flying operations, as well as operating with Special Forces Quick Response Teams (QRTs). Supported CCMD LOEs for regional stability and developing PN capabilities.	6	1	6
CC19	Kazakhstan/AZ	Germany	Conference attendance prior to exercise participation addressing multinational disaster relief operations and peacekeeping operations. Increased interoperability with US forces. First of four.	3	1	10
CC20	Kazakhstan/AZ	United States	SMEET on senior NCO and warrant officer leadership development. Discussed staff training and tactics, the program of instruction (POI) for NCO development courses, management methods, and leadership skills used by senior NCOs. Supported CCMD LOEs of force professionalization and development.	5	2	7
CC21	Kazakhstan/AZ	Kazakhstan	Conference attendance. Supported U.S. strategic Defense Institution Building (DIB) objectives through engagements with Kazakhstan's Ministry of Defense (MoD) in the areas of human resource management, training management, and logistics management. Supported Kazakhstan's NATO partnership goals in human resource management. First of four.	4	1	5
CC22	Kazakhstan/AZ	Kazakhstan	Conference attendance prior to exercise participation addressing multinational disaster relief operations and peacekeeping operations. Increased interoperability with US forces. Second of four.	3	2	5
CC23	Kazakhstan/AZ	Kazakhstan	Conference attendance. Supported U.S. strategic DIB objectives through engagements with Kazakhstan's Ministry of Defense in the areas of human resource management, training management, and logistics management. Supported Kazakhstan's NATO partnership goals for human resource management. Second of four.	5	1	5
CC24	Kazakhstan/AZ	Kazakhstan	Senior Leader Engagement focusing on implementation of the CCMD TCP. Synchronized campaign plan with US strategic objectives and partner nation needs, as well as reinforcing the long-term relationship with PN counterparts.	3	1	5
CC25	Kazakhstan/AZ	Kazakhstan	Conference attendance. Supported U.S. strategic DIB objectives through engagements with Kazakhstan's Ministry of Defense in the areas of human resource management, training management, and logistics management. Supported Kazakhstan's NATO partnership goals for human resource management. Third of four.	5	2	5
CC26	Kazakhstan/AZ	Kazakhstan	Conference attendance prior to exercise participation in multinational disaster relief operations and peacekeeping operations. Increased interoperability with US forces. Third of four.	4	7	18
CC27	Kazakhstan/AZ	United States	AZNG commanders from brigade to company conveyed training management principles and concepts to Kazakh Combat Training Division participants. Built on previous training management events conducted in FY14. Reinforced training management concepts at all levels of US military. Supported CCMD LOEs of interoperability and professionalization of the force.	4	12	4
CC28	Kazakhstan/AZ	Kazakhstan	An information exchange between US Army Central Command (ARCENT) staff operations subject matter experts and junior officers and soldiers from the Kazakh Peacekeeping Brigade (KAZBRIG). Enhanced interoperability between US military and Kazakh MoD in staff operations, operational planning, and standard operational procedures.	11	8	15
CC29	Kazakhstan/AZ	Kazakhstan	Information exchange between ARCENT communications SMEs and Kazakh communications officers from the KAZBRIG to enhance interoperability between US military and Kazakhstan MoD in tactical communications planning and employment.	12	3	15
CC30	Kazakhstan/AZ	Kazakhstan	Conference attendance. Supported DIB objectives through engagements with Kazakhstan's MoD in the areas of human resource management, training management, and logistics management. Supported Kazakhstan's NATO partnership goals in the area of human resource management. Fourth of four.	4	3	7
CC31	Kazakhstan/AZ	Kazakhstan	Conference attendance prior to exercise participation in multinational disaster relief operations and peacekeeping operations. Increased interoperability with US Forces. Fourth of four.	5	16	18

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CC32	Kazakhstan/AZ	United States	Senior Leader Engagement focusing on implementation of the CCMD TCP. Synchronized the campaign plan with the US strategic objectives and partner nation needs, as well as reinforcing long-term relationship with partner nation counterparts.	3	12	7
CC33	Kazakhstan/AZ	United States	Presentations on peacekeeping operations (PKO) made by experts from US Army and other US DoD and civilian agencies, as well as by other PNs who have participated in peacekeeping and stability operations. Increased PKO interoperability among multiple allied and partner countries.	5	1	4
CC34	Kazakhstan/AZ	Kazakhstan	Conference attendance prior to exercise participation in multinational disaster relief and peacekeeping operations exercise. Increased interoperability with US forces and supported CCMD goal of promoting regional stability.	12	16	25
CC35	Kazakhstan/AZ	Kazakhstan	Senior Leader Engagement focused on implementation of the CCMD TCP. Synchronized TCP with US strategic objectives and PN needs. Supported synchronization and interoperability.	4	5	3
CC36	Kazakhstan/AZ	Kazakhstan	Familiarization directed toward a better understanding of policies and regulations needed to ensure retirement benefits for a volunteer military. Supported CCMD goals of improved information sharing and professionalizing the force.	3	4	5
CC37	Kazakhstan/AZ	Germany	Conference attendance to coordinate and synchronize how TCP objectives support US strategic objectives and PN needs. Supported CCMD goal of building partnerships that support US objectives.	3	1	4
CC38	Kazakhstan/AZ	Kazakhstan	Conference attendance. Supported US strategic DIB objectives through engagements with Kazakhstan's MoD in the areas of human resource management, training management, and logistics management. Supported Kazakhstan's NATO partnership goals in the area of human resource management. First of two.	5	2	9
CC39	Kazakhstan/AZ	United States	Attended Regional Combined Arms Symposium focused on combined arms execution. Representatives from attending countries presented information concerning their country's execution of combined arms planning and doctrine. Increased interoperability and generated lessons learned.	5	1	3
CC40	Kazakhstan/AZ	Kazakhstan	Conference attendance. Supported US strategic DIB objectives through engagements with Kazakhstan's MoD in the areas of human resource management, training management, and logistics management. Supported Kazakhstan's NATO partnership goals in the area of human resource management. Second of two.	5	1	3
CC41	Tajikistan/VA	Tajikistan	SMEET to discuss Tajikistan PKO plan and progress in the development of their PKO capacity. All tasks, conditions, and standards drawn from manual of UN peacekeeping standards. Increased interoperability of international PKO personnel.	10	4	22
CC42	Tajikistan/VA	Tajikistan	SPP Director and Virginia National Guard (VANG) personnel discussed Tajikistan PKO plan and progress in the development of their PKO operational capacity. Focused on leadership decisions in a stability operation environment and small unit operations functioning in the role of UN peacekeeper. Increased interoperability for PKO operations.	3	10	9
CC43	Tajikistan/VA	Tajikistan	VANG SMEs discussed basic leadership principles in a seminar forum, focusing on platoon and company levels. Supported Tajik military professionalization and interoperability in preparation for UN deployments.	10	3	11
CC44	Tajikistan/VA	Tajikistan	Conducted basic leadership seminar focused on platoon and company levels. The goal of this event was to instill basic leadership skills in selected Tajikistan junior leaders. Supported Tajik military professionalization and interoperability in preparation for UN deployments.	10	6	24
CC45	Tajikistan/VA	Tajikistan	Formal SLE visit to Tajikistan. The delegation visited key sites involved in the VA-TJ SPP (e.g., Shamsi Base, Fakhrobod, and the military Liceum), visited the US Embassy, and made office calls to senior Tajik government officials. Increased senior military relations with Tajikistan; supported CCMD goal of engaging PN leadership to support agreements for US access, bilateral planning, and interoperability.	3	4	8
CC46	Tajikistan/VA	Tajikistan	Exchange focused on leadership decisions in a stability operation environment and small unit operations functioning as a UN peacekeeper. Supported Tajik military professionalization and interoperability in preparation for UN deployments.	8	6	5

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Index	Partner Nation / State	Activity Location	Activity Description	Duration (days)	# NG Participants	# of Foreign Participants
CC47	Tajikistan/VA	United States	USCENTCOM Tajikistan Consultative Staff Talks. Focused on leadership decisions in a stability operation environment and small unit operations functioning in the role of a UN peacekeeper. Supported military professionalization in preparation for UN deployments, as well as Tajik interoperability with NATO forces.	3	15	5
CC48	Uzbekistan/MS	Uzbekistan	Participated in workshop with Uzbek military planners to coordinate execution of 2015 Program of Security Cooperation and begin developing 2016 program. Action officer working group (AOWG) began developing draft 2016 Military-to-Military (MTM) Plan. Increased professionalism in international military planning and supported CCMD LOE of bilateral planning.	3	20	10
CC49	Uzbekistan/MS	Uzbekistan	Subject matter expert exchange on NCO enhancement. Increased interoperability between the US and Uzbekistan.	5	6	22
CC50	Uzbekistan/MS	Uzbekistan	Senior Leader Engagement on implementation of CCMD TCP. Synchronized TCP with US strategic objectives and PN needs. Supported CCMD essential activity of bilateral planning under LOE of conducting security cooperation.	4	7	9
CC51	Uzbekistan/MS	United States	Senior Leader Engagement focusing on implementation of CCMD TCP. Synchronized TCP with US strategic objectives and PN needs. Supported CCMD goal of engaging PN leadership to support agreements for bilateral planning and interoperability.	3	5	2
CC52	Uzbekistan/MS	United States	Uzbek MoD Special Operations Forces (SOF) personnel conducted air assault training at the Air National Guard Combat Readiness Training Center in MS. MoD leadership used footage to conduct an After Action Review (AAR) and discuss lessons learned. Supported CCMD LOEs of increasing PN capability to deter/defend against attack, as well as increasing interoperability.	8	10	8
CC53	Uzbekistan/MS	United States	Representatives of Uzbek Armed Forces participated in bilateral consultative staff talks for military-to-military contact planning at USCENTCOM headquarters. Supported CCMD goal of engaging PN leadership to support agreements for bilateral planning and interoperability.	3	20	10
CC54	Uzbekistan/MS	United States	SMEE. Mississippi National Guard (MSNG) Regional Training Institute (RTI) commandant provided RTI overview and discussed instructor/cadre selection, training, and required certifications. Uzbek instructors provided briefings to RTI students on Uzbek military professional development topics. Increased interoperability and military professionalism.	15	15	7
CC55	Uzbekistan/MS	United States	Conducted Senior Leader Visit focusing on areas of bilateral interest. MSNG Adjutant General conducted executive level meeting with Uzbek MoD senior leaders to discuss current and planned capabilities. Increased interoperability and supported CCMD essential task of engaging PN leadership to support agreements for bilateral planning and interoperability.	5	6	6
CC56	Uzbekistan/MS	Uzbekistan	SMEE on SOF operations. MSNG SOF personnel conducted combat operations in mountain and desert environments using Intelligence Preparation of the Battlefield (IPB) and small unit tactics. Supported CCMD LOEs of increasing PN capability to deter/defend against attack, control borders, and interoperability.	5	6	15
CC57	Uzbekistan/MS	United States	MSNG and Uzbek officers discussed Air Ground Integration (AGI) using ground forces, rotary wing attack units, and Unmanned Aerial Systems (UAS). Provided case studies of successful and unsuccessful implementation in a combat zone. Supported CCMD LOEs of increasing PN capability to deter/defend against attack, control borders, and interoperability.	5	2	7
CC58	Uzbekistan/MS	Uzbekistan	Visit by MSNG Air and Army aeromedical SMEs to Uzbek medical facility for an information exchange involving familiarization on aeromedical core capabilities, including unit organization, training requirements, patient care, deployment cycles, and basic skills in CPR and Self-Aid Buddy Care (SABC). Increased interoperability.	5	6	17
CC59	Uzbekistan/MS	Uzbekistan	SMEE on military vehicle maintenance. MSNG personnel exchanged combat vehicle maintenance best practices with Uzbek MoD counterparts. Supported interoperability and CCMD LOE of increasing PN capability to deter/defend against attack.	5	6	20
CC60	Uzbekistan/MS	United States	Senior MoD officers collaborated with MSNG disaster management SMEs. Increased interoperability in international disaster management and supported CCMD LOE of promoting regional stability.	5	2	7
CC61	Uzbekistan/MS	United States	Uzbek MOD UAS operators participated in a two-part exchange to support and sustain Raven RQ-11 UAS operations. Exchanged ideas on training plan and tactics development to increase proficiency in employment techniques.	4	2	6
CC62	Uzbekistan/MS	Uzbekistan	SMEE on multinational communications interoperability. Topics included tactical communications, voice and data, information assurance (IA), computer network defense (CND), and interoperability. Supported CCMD LOEs of developing PN defense capabilities and interoperability.	5	6	3

Annex D: FY15 USEUCOM SPP Activities

Index	Partner Nation / State	Activity Location	Activity Description	Duration (days)	# NG Participants	# of Foreign Participants
EC1	Albania/NJ	Germany	Conference attendance at CCMD that synchronized TCP with US strategic objectives at the senior leader level.	4	1	0
EC2	Albania/NJ	United States	Course attendance focused on the duties and responsibilities of the SPP Director. Provided mid-level knowledge of US international security cooperation and security assistance programs. Supported CCMD Lines of Activity (LOAs) on regional partnering and collaboration and interoperability.	4	1	0
EC3	Albania/NJ	Albania	SMEE on senior NCO and warrant officer leadership development. Discussed staff training and tactics, POI for NCO development courses, and management methods and leadership skills used by senior NCOs. Supported interoperability and CCMD LOE of PN professional military development.	3	4	12
EC4	Albania/NJ	Albania	Conference attendance prior to exercise participation in multinational disaster relief operations. Increased interoperability and supported CCMD LOA of increasing PN disaster preparation capacity.	2	1	20
EC5	Albania/NJ	Albania	Senior Leader Engagement focused on implementation of TCP. Synchronized TCP with US strategic objectives and PNs needs. Supported CCMD LOAs of regional partnering and collaboration, as well as interoperability.	3	4	23
EC6	Albania/NJ	Albania	SMEE on paramedic/combat lifesaver operations. Exchanged best practices to improve first responder training. Increased interoperability in DSCA and kinetic operations; supported CCMD LOA of increasing military medical capabilities.	4	3	24
EC7	Albania/NJ	Albania	SMEE on Explosive Ordnance Disposal (EOD) operations. Discussed tactics, techniques, procedures, and lessons learned from EOD operations. Increased interoperability in DSCA and kinetic operations.	12	2	21
EC8	Albania/NJ	United States	Planning and coordination conference with CCMD and NGB that focused on synchronization of activities with CCMD and NGB.	2	1	0
EC9	Albania/NJ	Albania	Bilateral engagement which improved communication and coordination through language skills and promoted US interests with PN while interacting with leadership. Supported CCMD LOAs of increasing interoperability and command, control, communications, and computer (C4) interoperability.	30	2	62
EC10	Albania/NJ	United States	SMEE that developed POI and curriculum for Albanian Armed Forces Military Academy. Supported CCMD LOAs of professional military development and defense reform of national defense organizations.	14	4	5
EC11	Albania/NJ	Albania	SMEE on aviation operations and maintenance. Discussed solutions in the fields of aircraft maintenance, avionics, weapons loading, and crew chief best practices. Increased international capabilities in counterdrug and counterterrorism operations.	3	3	22
EC12	Albania/NJ	Germany	Conference attendance that synchronized the campaign plan at the senior leader level with US strategic objectives and PN needs.	2	4	10
EC13	Albania/NJ	Albania	Conducted a SMEE on information security and cyber defense, building on FY14 events on the same topic. Increased PN cyber security capabilities and interoperability in domestic, NATO, and Coalition operations; supported USEUCOM LOE of cyber security.	3	2	17
EC14	Albania/NJ	Albania	SMEE on physical security and developing a cyber security force protection program, which built on FY13 events and contributed to Albanian development of improved programs in both areas. Increased interoperability and maintains NATO standards; supported CCMD LOE for cyber security.	3	3	18
EC15	Armenia/KS	Germany	Participated in planning and coordination conference with CCMD and component commands to synchronize activities with CCMD and de-conflict requirements. Supported CCMD LOAs of interoperability and defense reform of strategy development.	4	2	1
EC16	Armenia/KS	Armenia	Senior Leader Engagement that focused on the implementation of the GCC TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	5	4	20
EC17	Armenia/KS	Germany	Coordinated efforts between US participants, military medical hospital, other ministries, and nongovernmental organizations (NGOs). Supported USEUCOM LOA of increasing military medical capabilities outcomes for NATO Role 1 and 2 capability.	2	2	3
EC18	Armenia/KS	Armenia	SMEE on senior NCO and warrant officer leadership development that discussed staff training and tactics, POI for NCO development courses, and management methods and leadership skills used by senior NCOs. Increased capability and professionalism of NCO corps.	6	23	6

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Index	Partner Nation / State	Activity Location	Activity Description	Duration (days)	# NG Participants	# of Foreign Participants
EC19	Armenia/KS	Armenia	NATO Observation Capabilities Concept (OCC) trained personnel from the Kansas National Guard (KSNG) familiarized the Armenian Peacekeeping Brigade with US peacekeeping operations, enhancing interoperability.	12	9	20
EC20	Armenia/KS	Armenia	NATO OCC preparation and evaluation support for NATO Evaluation Phase II. KSNG served as Observers/Controllers using NATO OCC standards for the Armenian Peacekeeping Brigade. Increased PKO interoperability and NATO standards.	11	4	31
EC21	Azerbaijan/OK	Germany	Participated in USEUCOM Strategy and Implementation Conference (ESIC) that synchronized TCP with US strategic objectives and PN needs. Increased interoperability with US forces and supported CCMD LOAs of land forces interoperability/ deployability and preparing military forces for missions in Afghanistan.	4	1	2
EC22	Azerbaijan/OK	Azerbaijan	Representatives of Azerbaijani OCC battalion (capabilities testbed unit), US Army Europe (USAREUR), and Oklahoma National Guard (OKNG) collaborated on a three-year training plan to leverage Joint Multipurpose Range Complex (JMRC) facilities at Hohenfels, Germany, to accomplish all parties' respective training objectives. Increased interoperability and supported CCMD LOAs of increasing combined land forces capabilities, interoperability, and deployability and preparing military forces for expeditionary operations.	2	5	5
EC23	Azerbaijan/OK	Germany	Participated in initial planning conference with PN and USEUCOM Civic Engagement Branch which developed plans and funding sources for a humanitarian and civic assistance event in PN in FY16. Supported CCMD LOAs of improving disaster preparedness capacity, combined land forces interoperability, and improving military medical capabilities.	3	1	1
EC24	Azerbaijan/OK	United States	High-level visit by Azerbaijani ambassador to US to meet with OKNG senior officials in conjunction with change of responsibility ceremony for new OKNG TAG and State Command Sergeant Major. Supported CCMD LOAs of interoperability and defense reform and strategy development.	1	10	2
EC25	Azerbaijan/OK	Germany	Participated in annual, USEUCOM-hosted Colonels Working Group with PN, CCMD, and US defense officials to develop the US-Azerbaijan Work Plan detailing all bilateral cooperation activities for the following 18 months. Supported CCMD LOAs of defense reform and strategy development and interoperability.	1	7	6
EC26	Azerbaijan/OK	Azerbaijan	Familiarized the Azerbaijani military with US military engineer defensive operations as part of a combined arms operation at the platoon, company, and battalion task force levels. Increased interoperability and land forces capabilities and standardization.	3	4	20
EC27	Azerbaijan/OK	United States	SMEE that disseminated and coordinated new and forthcoming policy, data standards, program updates, and management guidance for SPP activities. Supported CCMD LOAs of interoperability and regional partnering/collaboration.	2	2	2
EC28	Azerbaijan/OK	United States	Senior leader visit by invitation of Azerbaijani Ambassador to the US, H.E. Elin Suleymanov. The OKNG delegation attended the annual Azerbaijan Armed Forces Day event. Strengthened US access to senior Azerbaijan Embassy officials.	1	6	6
EC29	Azerbaijan/OK	Azerbaijan	Senior leader Engagement that participated in NATO interoperability meetings with PN. Engaged with MoD staff, Azerbaijani OCC battalion, and 877th Peacekeeping Battalion to coordinate mid- and long-range activities and objectives. Supported NATO and CCMD interoperability, as well as CCMD LOAs of regional partnering/collaboration; improving combined land and air forces capabilities, interoperability, and deployability; and PN professional military development.	4	2	6
EC30	Azerbaijan/OK	Germany	Senior Leader Engagement that focused on implementation of CCMD TCP. Synchronized TCP with US strategic objectives and PN needs, as well as contributing to the long-term relationship with senior PN counterparts. Supported CCMD LOAs of interoperability and professional military development.	3	6	7
EC31	Bosnia and Herzegovina/MD	Bosnia and Herzegovina	Familiarized Bosnia and Herzegovina (BiH) Ministry of Defense and Armed Forces (AFBiH) leaders with modern, professional approach to defense resourcing, budgeting, and procurement. Increased transparency and supported CCMD LOAs of defense reform of national defense organizations and improving operational logistics capability.	4	3	12
EC32	Bosnia and Herzegovina/MD	Bosnia and Herzegovina	Familiarized MoD/AFBiH with critical information technology infrastructure concepts and considerations in advance of their planned major Foreign Military Financing (FMF) purchase of computer and communications infrastructure. Supported CCMD LOA of improving PN cyber security capabilities.	5	2	16

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EC33	Bosnia and Herzegovina/MD	Bosnia and Herzegovina	Familiarized AFBiH personnel with basic surveillance and counter-surveillance anti-terrorism knowledge, force protection, and mobile force protection measures. Supported CCMD LOAs of preparing military forces for expeditionary operations, increasing counter-narcotics capability, and improving combined land forces capabilities, interoperability, and deployability.	7	3	30
EC34	Bosnia and Herzegovina/MD	Bosnia and Herzegovina	SMEE on conducting negotiations and mediation in complex operational environments. Increased PN capabilities to contribute to peacekeeping operations.	3	3	30
EC35	Bosnia and Herzegovina/MD	United States	SMEE on senior NCO and warrant officer leadership development to discuss staff training and tactics, POI for NCO development courses, and management methods and leadership skills used by senior NCOs. Increased capability and professionalism of AFBiH NCO corps; supported CCMD LOA of land forces professional development.	10	3	10
EC36	Bosnia and Herzegovina/MD	Bosnia and Herzegovina	Maryland National Guard (MDNG) aviation planners familiarized AFBiH personnel with roles, duties, and processes of ground and aviation units. Increased interoperability between ground and air units in a NATO environment.	8	3	23
EC37	Bosnia and Herzegovina/MD	Bosnia and Herzegovina	SMEE focused on aviation operations and maintenance. Promoted crew chief best practices and solutions in aircraft maintenance, avionics, and weapons loading. Supported CCMD LOAs of increasing counter narcotics and counterterrorism capabilities, as well as increasing interoperability in combined air operations and improving air operations support, maintenance, and logistic capabilities.	4	2	32
EC38	Bosnia and Herzegovina/MD	Bosnia and Herzegovina	SMEE focused on medical humanitarian assistance and hazardous material decontamination of people and animals in austere environments impacted by a natural or man-made disaster. Increased interoperability during HA/DR operations and supported CCMD LOA of improving disaster preparation capacity.	4	3	22
EC39	Bosnia and Herzegovina/MD	Bosnia and Herzegovina	MDNG Long Range Surveillance (LRS) personnel from cavalry/recon units familiarized members of the AFBiH military intelligence, LRS, and infantry reconnaissance units with effective LRS TTPs. Supported CCMD LOAs of improving intelligence security cooperation and land forces capabilities.	7	3	17
EC40	Bosnia and Herzegovina/MD	Bosnia and Herzegovina	Familiarized AFBiH personnel with US/NATO Intelligence, Surveillance and Reconnaissance (ISR) doctrine, procedures, structures, and systems to improve CCMD LOA of intelligence security cooperation between AFBiH, US, and NATO personnel. Supported interoperability with US and NATO forces, as well as CCMD LOAs of improving intelligence and land forces capabilities.	5	3	18
EC41	Bosnia and Herzegovina/MD	Bosnia and Herzegovina	SMEE focused on rotary wing maintenance and safety, focusing on how to increase workplace safety and the service life of helicopters while conducting maintenance operations. Increased international capabilities in counter narcotics and counterterrorism operations.	4	4	19
EC42	Bosnia and Herzegovina/MD	United States	AFBiH Chemical, Biological, Radiological, Nuclear, and Explosives (CBRNE), EOD, and civil response units observed the MDNG Civil Support Team's annual training. Increased PN civil response capabilities and disaster preparedness capacity.	14	5	10
EC43	Bosnia and Herzegovina/MD	United States	AFBiH reconnaissance/armor element leaders observed the MDNG 1st Squadron, 158th Cavalry Regiment during their annual training. Supported CCMD LOA of increasing intelligence security cooperation and land forces capability and interoperability.	14	23	10
EC44	Bosnia and Herzegovina/MD	United States	SMEE focused on senior NCOs and warrant officer leadership development to discuss staff training and tactics, POI for NCO development courses, and management methods and leadership skills used by senior NCOs. Increased capability and professionalism of NCO corps.	14	20	4
EC45	Bosnia and Herzegovina/MD	United States	AFBiH infantry brigades' leaders observe the MDNG's 1st Battalion, 175th Infantry Regiment during their annual training. Increased NATO aspirant interoperability and land forces capabilities.	14	20	9
EC46	Bosnia and Herzegovina/MD	United States	AFBiH engineer leaders observed the MDNG engineer company during their annual training. Increased NATO aspirant interoperability and land forces capabilities.	14	3	10
EC47	Bosnia and Herzegovina/MD	United States	AFBiH's "NATO designated" MP unit observed the 115th MP Battalion's annual training. Increased NATO aspirant interoperability and land forces capabilities.	15	20	10
EC48	Bosnia and Herzegovina/MD	Bosnia and Herzegovina	SMEE focused on senior NCO and warrant officer leadership development to discuss staff training and tactics, POI for NCO development courses, and management methods and leadership skills used by senior NCOs. Increased capability and professionalism of NCO corps.	5	2	22

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EC49	Bosnia and Herzegovina/MD	Bosnia and Herzegovina	Familiarized MoD and AFBiH personnel with US military Information Security (INFOSEC) procedures. Increased PN cyber capabilities. Supported CCMD LOA of cyber security.	4	2	14
EC50	Bosnia and Herzegovina/MD	Bosnia and Herzegovina	Enhanced interoperability between US and NATO aspirant forces and made progress towards meeting BiH's NATO partnership goals (gender perspectives) by providing assistance in developing an Equal Opportunity (EO) program and Sexual Harassment/ Assault Response and Prevention (SHARP) program. Supported CCMD LOA of defense reform of human resources management.	4	4	10
EC51	Bosnia and Herzegovina/MD	Bosnia and Herzegovina	Improved AFBiH NATO-aspirant interoperability by familiarizing Peace Support Operations Training Center (PSOTC) cadre and audiences to tactical-level Information Operations (IO), particularly in peace support operational environments.	4	3	12
EC52	Bosnia and Herzegovina/MD	United States	SMEE focused on safety and rotary wing maintenance, focused on how to increase the service life of helicopters and while performing safely in the workplace conducting maintenance operations. Increased international capabilities in counter narcotics and counterterrorism operations, which supports those CCMD LOAs.	10	2	3
EC53	Bosnia and Herzegovina/MD	Macedonia	Senior Leader Engagement that focused on implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	2	2	4
EC54	Bosnia and Herzegovina/MD	Bosnia and Herzegovina	Familiarized MoD and AFBiH leaders with public affairs products for Operational Security (OPSEC) assessment methods to increase leader willingness to better inform the BiH public and international community about important MOD/AFBiH activities. Supported CCMD LOAs of defense reform in Inspector General (IG) and Staff Judge Advocate (SJA) areas, as well as increasing interoperability for NATO and peacekeeping operations.	5	3	40
EC55	Bulgaria/TN	Bulgaria	Senior Leader Engagement that focused on the implementation of the GCC TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	2	2	2
EC56	Bulgaria/TN	Bulgaria	SMEE focused on senior NCO and warrant officer leadership development to discuss staff training and tactics, POI for NCO development courses, and management methods and leadership skills used by senior NCOs. Increased capability and professionalism of NCO corps.	2	2	3
EC57	Bulgaria/TN	United States	Developed a virtual framework for sharing information between the Bulgarian MoD and the Tennessee National Guard (TNNG) through the use of video teleconference methods. Supported CCMD LOA of increasing C4 interoperability.	0	3	4
EC58	Bulgaria/TN	Romania	Senior Leader Engagement focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	1	20	1
EC59	Bulgaria/TN	Bulgaria	Introduced the Bulgarian Air Force to methods and procedures for recovery of a downed helicopter in a combat or unfriendly environment. Promoted interoperability with Allied and NATO forces. Supported CCMD LOA of combined air operations interoperability.	2	3	5
EC60	Bulgaria/TN	Bulgaria	SMEE focused on the Battalion Battle Group's combat readiness for deployment and conducting wide area security operations in an area of operations in order to support NATO, coalition, and Bulgarian defense missions. Increased NATO interoperability.	4	2	7
EC61	Bulgaria/TN	Bulgaria	Provided familiarization to introductory and basic techniques for transport helicopters operating in a combat or non-permissive environment. Increased NATO interoperability.	2	2	5
EC62	Bulgaria/TN	Albania	Conference attendance prior to exercise participation in multinational disaster relief operations. Increased interoperability in disaster response.	4	1	2
EC63	Bulgaria/TN	Bulgaria	SMEE focused on senior NCO and warrant officer leadership development to discuss staff training and tactics, program of instruction for NCO development courses, and management methods and leadership skills used by senior NCOs. Increased capability and professionalism of NCO corps.	2	3	3
EC64	Bulgaria/TN	United States	SMEE focused on rotary wing maintenance focusing on increasing the service life of helicopters, as well as workplace safety while conducting maintenance operations. Increased international capabilities in counter narcotics and counterterrorism operations.	2	3	3

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EC65	Bulgaria/TN	Bulgaria	Familiarized the Bulgarian Military Police with conducting confinement operations in a deployed combat environment, during peacekeeping operations, and during natural disaster support. Increased NATO interoperability.	2	2	9
EC66	Bulgaria/TN	Bulgaria	Senior Leader Visit to Bulgarian military districts, air bases, schools, and training areas utilized by traveling contact team members. The group also met with military district commanders. Reinforces the ideals of democratization and civilian control of the military.	3	2	12
EC67	Bulgaria/TN	Bulgaria	Senior Leader Engagement which focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	3	2	3
EC68	Bulgaria/TN	Bulgaria	Familiarized the 4th Bulgarian Artillery Regiment with planning fire support in joint and combined arms operations. Increased NATO interoperability.	2	3	21
EC69	Bulgaria/TN	United States	Familiarized Bulgarian MPs with procedures to integrate with coalition partner during coalition operations. Improves NATO interoperability and deployability.	2	3	5
EC70	Bulgaria/TN	Bulgaria	Familiarized the Bulgarian Air Force Air Support Operations Center (ASOC) on conducting a small scale, low cost contingency familiarization on a regular basis. Increased NATO interoperability and military professionalism.	2	3	2
EC71	Bulgaria/TN	Bulgaria	Familiarized the Bulgarian Air Force (BuAF) fighter community in further developing their initial, upgrade, and recurring training program. Increased NATO interoperability.	2	3	7
EC72	Bulgaria/TN	United States	Observed the preparation and execution of a CBRN scenario run by TNNG. Improved partner country TTPs and capability across the CBRN spectrum.	2	1	5
EC73	Bulgaria/TN	Bulgaria	Senior Leader Visit from TNANG to visit the Novo Selo Training Range and Bezmer AB. The site visit assessed the work that engineers have executed and prepared for next FY's familiarization events that will be focusing on increased NATO interoperability.	1	3	5
EC74	Croatia/MN	Croatia	SMEE focused on interagency response to disasters that shared best practices and lessons learned on integrating military support during humanitarian aid and disaster response. Promotes interagency cooperation and NATO-aspirant interoperability.	4	10	14
EC75	Croatia/MN	Croatia	Conference attendance prior to unit level exchange in multinational disaster relief operations. Increased interoperability in multinational disaster relief operations.	19	40	20
EC76	Croatia/MN	Croatia	Minnesota National Guard (MNNG) Public Affairs Officer (PAO) observed the 20th anniversary of Croatia's Day of Victory and Homeland Gratitude commemoration event. Increased interoperability with the Croatian Armed Forces PAO.	5	3	5
EC77	Croatia/MN	Croatia	Discussed a legal national crisis framework and an interagency crisis management process to facilitate continued capacity development of the Croatian MOD. Increased accountability to a democratic citizenry and supported legal defense reform.	8	3	25
EC78	Czech Republic/NE	Czech Republic	SMEE focused on humanitarian assistance and hazardous material decontamination. Shared CBRN event TTPs. Increased interoperability during humanitarian assistance and disaster relief operations.	11	6	36
EC79	Czech Republic/NE	Czech Republic	The Czech Special Operations Air Task Unit (SOATU) acquired Portable Flight Planning Software (PFPS)/Falcon View Flight planning software. This event shared lessons learned for daily mission planning employment, including TTPs. Increased NATO interoperability and military professionalism.	4	2	18
EC80	Czech Republic/NE	Czech Republic	Nebraska National Guard (NENG) MPs conducted briefings, shared lessons learned, and assisted in a Field Training Exercise (FTX) to set up a mock Forward Operating Base. Increased NATO interoperability.	4	4	20
EC81	Czech Republic/NE	Czech Republic	SMEE focused on junior officer leadership development. Discussed staff training and tactics, the program of instruction for the Junior Officers Development courses, management methods, and leadership skills used by junior officers. Increased interoperability and officer corps professionalism.	5	4	169
EC82	Czech Republic/NE	Czech Republic	NENG assisted in setting up a central personnel section in the Czech MoD to conduct selection and promotion boards in accordance with new laws and military reorganization. Increased NATO military professionalism.	4	4	10

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EC83	Czech Republic/NE	Czech Republic	Ongoing joint ECJ6 endeavor that engaged Czech Armed Forces efforts to strengthen cyber defense capabilities and capacity by sharing information and mentoring. Increased NATO cyber defense and mutual cooperation.	5	4	8
EC84	Czech Republic/NE	Romania	Senior Leader Engagement focused on the implementation of the GCC TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	2	4	25
EC85	Czech Republic/NE	Czech Republic	Exchanged techniques and procedures with Czech Air Force personnel while they conducted refresher combat and water survival training for aircrew, including some elements of search and rescue. Increased NATO interoperability.	5	5	12
EC86	Czech Republic/NE	Czech Republic	Senior Leader Engagement focused on the implementation of the GCC TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	3	6	0
EC87	Czech Republic/NE	Czech Republic	SMEE focused on explosive ordnance disposal operations. Provided a forum to present and discuss tactics, techniques, procedures, and lessons learned from EOD operations. Increased interoperability in defense support of civil authorities and kinetic operations.	5	3	20
EC88	Czech Republic/TX	Czech Republic	The Czech military was recently Joint Tactical Air Controller/ Forward Air Controller (JTAC/FAC) accredited and are focusing on Joint Fires Observer accreditation. The 147th Air Support Operations Squadron (ASOS) provided staff assistance to Czech forces as they endeavored to develop and meet accreditation standards and promote interoperability.	13	6	15
EC89	Czech Republic/TX	Czech Republic	The Czech 15th Engineer Brigade hosted a bridging exercise on a local river, which incorporated both combat, bridging and improvised domestic solutions. Increased operational logistics capabilities.	8	8	10
EC90	Czech Republic/TX	Czech Republic	SMEE that improved understanding and interoperability of Czech pilots on Offensive Counter Air (OCA) and Defensive Counter Air (DCA) missions.	5	4	8
EC94	Estonia Latvia Lithuania/MD	Latvia	Continuation of a series of regional cyber defense workshops in the Baltic and Nordic regions, led by USEUCOM. Supported CCMD LOA for cyber security, which allowed cyber defense objectives to be set.	4	2	4
EC91	Estonia/MD	Estonia	Familiarized Estonian Defense Forces (EDF) personnel with US Army Information Operations and how it is integrated into military operations. Increased NATO interoperability.	6	3	1
EC92	Estonia/MD	Estonia	Conference attendance prior to exercise participation in light infantry operations. Increased NATO interoperability.	3	2	2
EC93	Estonia/MD	Estonia	Conference attendance prior to exercise participation in multinational disaster relief operations. Increased interoperability in multinational disaster response.	2	10	12
EC95	Estonia/MD	Estonia	Phase II assessment and engagement to assist in development of training and capabilities development branch for EDF SOF. Built partner country capability and enhanced interoperability.	4	2	5
EC96	Estonia/MD	Estonia	SMEE focused on senior NCO leadership development to discuss staff training and tactics, program of instruction for NCO development courses, and management methods and leadership skills used by senior NCOs. Increased capability and professionalism of NCO corps.	4	3	5
EC97	Estonia/MD	United States	Exercise participants engaged in light infantry operations. Increased NATO interoperability.	2	20	6
EC98	Estonia/MD	Estonia	Improved medical capability of Estonian Rescue Board, which is responsible for Humanitarian Mine Action (HMA) mission. Event supported CCMD LOA by enhancing military medical capabilities.	7	5	0
EC99	Estonia/MD	Lithuania	Conference attendance prior to exercise participation in multinational disaster relief operations. Increased interoperability in multinational disaster response.	6	5	15
EC100	Estonia/MD	Estonia	MDNG 1st Squadron, 158th Cavalry Regiment conducted combined operations with the Estonian Defence Force Ground Forces Scouts Battalion, the culminating collective level exercise in the Estonian Defence League (EDL) yearly training cycle. Increased NATO interoperability.	12	8	0
EC101	Estonia/MD	Estonia	SMEE focused on explosive ordnance disposal operations. Provides a forum to present and discuss tactics, techniques, procedures and lessons learned from EOD operations. Increased interoperability in Defense Support of Civil Authorities and kinetic operations.	4	3	0

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EC102	Estonia/MD	Denmark	Senior Leader Engagement focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	3	3	12
EC103	Estonia/MD	Estonia	Senior Leader Engagement focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	5	4	0
EC104	Estonia/MD	Estonia	Conducted familiarization with doctrinal considerations for reconnaissance and surveillance operations. Promoted interoperability with allied and NATO forces.	8	6	16
EC105	Estonia/MD	Estonia	Familiarized the Estonian Defence Forces with the considerations when fielding a Tactical Unmanned Aerial System (TUAS), a completely new capability to their military. Increased NATO capability and interoperability.	4	2	4
EC106	Estonia/MD	Estonia	SMEE focused on humanitarian assistance and hazardous material decontamination. Shared CBRN event TTPs. Increased interoperability during humanitarian assistance and disaster relief operations.	4	3	10
EC107	Estonia/MD	Estonia	Continuation of a series of regional cyber defense workshops in the Baltic and Nordic regions, led by USEUCOM. Supported CCMD LOA cyber security, which allowed cyber defense objectives to be set.	4	4	10
EC108	Estonia/MD	Estonia	Estonian leaders were familiarized with the process of interfaith services and assimilation of chaplains and soldiers across the force with different faiths. Increased professionalization of the force.	4	2	30
EC109	Georgia/GA	Georgia	Georgia National Guard (GANG) Family Readiness personnel familiarized Georgian J9 personnel on their roles and duties. Enhanced GANG skills by having evaluated Georgian programs which led to the creation and delivery of presentations. Directly supported CCMD LOA of defense reform integrating human resources management.	5	3	10
EC110	Georgia/GA	Georgia	This event was a follow-on to an FY14 Traveling Contact Team (TCT). The GANG Brigade Support Battalion SMEs provided feedback and advice on how the Georgian Armed Forces (GAF) can further improve their support battalions. By improving the GAF's deployable logistics capabilities, it requires less US and NATO support when providing troops to US/NATO missions.	4	4	150
EC111	Georgia/GA	Georgia	Continued refinement of Georgian MoD MP structure with a familiarization of US MP procedures. Builds on the MP TCT in FY14. Increased MP NATO interoperability.	3	3	12
EC112	Georgia/GA	Georgia	SMEE focused to analyze logistics sustainment doctrine, operations, and procedures. Increased interoperability during kinetic and HA/DR operations.	4	5	20
EC113	Georgia/GA	Georgia	Follow-on mission to Inspector General (IG) assistance visit in November 2013. This visit continued developing an IG system in the country of Georgia. Increased military professionalism.	4	3	18
EC114	Georgia/GA	United States	This familiarization event built on the IG Traveling Contact Team in November 2013 by allowing selected members of the Georgian IG program to work side by side with GANG IG's team. Increased military professionalism.	4	5	4
EC115	Georgia/GA	Georgia	SMEE focused on the development of GAF reserve mobilization procedures. Increased deployability and military professionalism.	4	2	7
EC116	Georgia/GA	Georgia	Senior Leader Engagement focused on the implementation of the GCC TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	4	6	26
EC117	Hungary/OH	Romania	Senior Leader Engagement focused on the implementation of the GCC TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	4	2	5
EC118	Hungary/OH	Hungary	SMEE focused on the familiarization on how to install, configure, administer, and support content-filtering software and appliances. Increased NATO cyber defense and interoperability.	5	2	5
EC119	Hungary/OH	Hungary	Conference attendance prior to exercise participation in light infantry operations. Increased NATO interoperability.	5	4	14
EC120	Hungary/OH	Hungary	Familiarized Hungarian Defense Forces and other regional participating countries on how US utilizes the National Guard for both Federal and State missions. Increased NATO interoperability and military professionalism.	4	2	0

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EC121	Hungary/OH	Hungary	Observed Operation Blonde Avalanche, a multi-national training exercise in Hungary that assembled a Multinational Engineer Battalion (MNEB) from Hungary, Romania, Slovakia, and Ukraine. Increased interoperability and capability.	6	2	20
EC122	Hungary/OH	Hungary	OHNG built on an FY13 Staff Assistance Visit (SAV) of the Serbian Armed Forces Cyber Defense capabilities to support the plan of action and milestones (POA&M) for USEUCOM J6. Supported CCMD LOA of cyber security.	5	2	3
EC123	Hungary/OH	Hungary	SMEE focused on rotary wing maintenance and safety, emphasizing how to increase the service life of helicopters and workplace safety while conducting maintenance operations. Increased international capabilities in counterdrug and counterterrorism operations.	4	3	7
EC124	Hungary/OH	Hungary	Senior Leader Engagement that focused on the implementation of the GCC TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	4	3	0
EC125	Hungary/OH	Hungary	Observed the bilateral exercise between Hungary and Serbia "Exercise Neighbors," both Ohio SPP partners. Provided an opportunity for the Hungarian and Serbian Armies to share lessons learned and TTPs on platoon-level infantry tactics. Increased interoperability with NATO.	7	4	40
EC126	Hungary/OH	Hungary	Senior Leader Engagement focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	5	4	5
EC127	Kosovo/IA	Kosovo	SMEE focused on senior NCOs and warrant officer leadership development to discuss staff training and tactics, program of instruction for NCO development courses, and management methods and leadership skills used by senior NCOs. Increased capability and professionalism of NCO corps.	4	4	25
EC128	Kosovo/IA	Kosovo	SMEE focused on ground vehicle maintenance and safety to increase the service life of ground vehicles while safely conducting maintenance operations. Increased capability in Humanitarian Assistance, Disaster Relief, Counterdrug and counterterrorism and other kinetic Operations.	4	4	20
EC129	Kosovo/IA	Kosovo	Discussed establishment of national response guidance in order to facilitate continued development of the national crisis management framework. Increased domestic capability, and supported CCMD LOA of essential services capacity.	3	4	25
EC130	Kosovo/IA	Kosovo	SMEE focused on senior NCOs and warrant officer leadership development to discuss staff training and tactics, program of instruction for NCO development courses, and management methods and leadership skills used by senior NCOs. Increased capability and professionalism of NCO corps.	4	4	20
EC131	Kosovo/IA	Kosovo	Conducted SPP follow-on event for cyber defense related familiarization engagements in support of USEUCOM J6 Plan of Action and Milestones (POAM). Supported CCMD LOA of cyber security.	4	3	20
EC132	Kosovo/IA	Kosovo	SMEE focused on senior NCOs and warrant officer leadership development to discuss staff training and tactics, program of instruction for NCO development courses, and management methods and leadership skills used by senior NCOs. Increased capability and professionalism of NCO corps.	4	4	20
EC133	Kosovo/IA	United States	SMEE focused on ground vehicle maintenance and safety to increase the service life of ground vehicles while safely conducting maintenance operations. Increased capability in HA/DR, counterdrug, counterterrorism, and kinetic operations.	5	15	4
EC134	Kosovo/IA	United States	Familiarized Kosovo Security Force (KSF) leaders with Junior Leader Development program hosted by 224th Engineer Battalion during their annual training. Increased military professionalization.	14	4	12
EC135	Kosovo/IA	Kosovo	Provided familiarization and mentoring on communications systems and structures in order to foster development of the KSF communications capabilities. Increased partner capability by supporting CCMD LOA of essential services capacity.	7	4	20
EC136	Kosovo/IA	Kosovo	Senior Leader Engagement focused on the implementation of the GCC TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	3	3	20

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EC137	Kosovo/IA	Kosovo	Shared knowledge and exchanged information on vehicle fleet management, Vehicle Management and Analysis (VM&A) procedures and software. Familiarized KSF on maintaining a technical order library, and demonstrated the ordering procedures for parts, outside labor, and explored the pros/cons of receiving Defense Reutilization and Marketing Office (DRMO) assets. Supported CCMD LOA of operational logistics capability.	4	4	20
EC138	Kosovo/IA	Kosovo	Conducted a seminar on utilizing organizational theory, leadership vignettes, and practical exercises to guide discussion on the role of developing critical leadership capabilities. Increased military professionalism.	5	4	20
EC139	Kosovo/IA	Kosovo	Conducted a workshop to familiarize KSF senior staff and related positions on responsibilities, characteristics, and relationships, as well as the importance of building staff teams. Increased military professionalism.	6	7	20
EC140	Kosovo/IA	Kosovo	SMEE focused on SOPs, policies, procedures, and regulations from multiple organizations demonstrating how to effectively manage a network. Enhanced USEUCOM LOA of cyber defense.	4	3	15
EC141	Latvia/MI	Bulgaria	Conference attendance prior to exercise participation in multinational disaster relief operations. Increased interoperability in multinational disaster response.	3	2	1
EC142	Latvia/MI	Latvia	SMEE focused on U.S. military engineer training plan requirements with the Latvian Army. Promotes NATO engineer interoperability.	7	4	7
EC143	Latvia/MI	Latvia	Key Leader Exchange which synchronized SPP, U.S. Embassy, and USEUCOM interests and provided access and information into the inner workings of the Latvian military, which increased interoperability.	3	4	5
EC144	Latvia/MI	Lithuania	Participated in the Initial Planning Conference (IPC) for Saber Strike 2015, a CJCS-directed exercise coordinated by USEUCOM and directed by US Army, Europe (USAREUR). Supported CCMD objectives supporting joint interoperability.	2	2	4
EC145	Latvia/MI	Bulgaria	Attended main planning conference for Exercise Summer Shield 2015. Supported CCMD objectives, which will increase capability to employ a NATO response force in the region.	2	3	5
EC146	Latvia/MI	Latvia	SMEE focused on providing the Latvian Ministry of Defense and National Armed Forces at Lielvarde Air Base with a comprehensive understanding of baseline US/NATO standards for air basing. Promotes NATO interoperability and CCMD objectives.	5	4	5
EC147	Latvia/MI	Latvia	SMEE focused on sharing information on coordination of air to ground operations, Unmanned Aerial Vehicle/Remotely Piloted Aircraft (UAV/RPA) operations, airspace development, frequency management of US communications systems, and overarching safety issues for all US-led forces participating in exercises in Latvia. Promotes familiarization and NATO interoperability.	3	4	5
EC148	Latvia/MI	Latvia	Key Leader Exchange to familiarize Latvian Ministry of Defense senior logisticians (at Logistics Chief's request) on logistical planning and procedures at senior levels. Promotes interoperability and military professionalism.	4	4	3
EC149	Latvia/MI	Latvia	SMEE focused on the development of a series of regional cyber defense workshops in the Baltic and Nordic regions with USEUCOM being the lead coordinator. Supported NATO and CCMD cyber defense objectives following CCMD LOA of cyber security.	4	2	8
EC150	Latvia/MI	Latvia	SMEE focused on familiarizing the Latvian Armed Forces with the development of Joint Tactical Air Controller and Joint Fires Observer scenarios in the simulator they had recently purchased. Promotes NATO interoperability.	4	4	5
EC151	Latvia/MI	Latvia	SMEE focused on familiarizing the Latvian Armed Forces with the development of Joint Tactical Air Controller and Joint Fires Observer scenarios in the simulator they had recently purchased. Promotes NATO interoperability.	11	4	4
EC152	Latvia/MI	Latvia	SMEE that familiarized the Latvian Lielvarde Air Base commander and senior non-commissioned officers with airfield operations force protection techniques. Supported Operation Atlantic Resolve with enhanced multinational training and security cooperation.	3	4	5
EC153	Latvia/MI	Latvia	SMEE participated in the development of a series of regional cyber defense workshops in the Baltic and Nordic regions with USEUCOM being the lead coordinator. Promoted NATO and CCMD cyber defense objectives supporting CCMD LOA of cyber security.	6	2	8

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EC154	Latvia/MI	Latvia	SMEE familiarized the Latvian Lielvarde Air Base commander and senior non-commissioned officer with airfield operations force protection techniques. Supported Operation Atlantic Resolve with enhanced multinational training and security cooperation.	13	4	3
EC155	Latvia/MI	Latvia	SMEE familiarized the Latvian National Armed Forces on public affairs (PA) best practices and how to create a functioning PA department within their headquarters. Promoted NATO public transparency and interoperability supporting CCMD LOA of defense reform, organizing national defense.	11	4	4
EC156	Latvia/MI	Latvia	Key Leader Exchange between MING TAG and the Latvian Chief of Defense (CHoD), members of the Latvian MoD, and the commander of USAREUR during exercise Saber Strike in Latvia. Synchronizes NATO and CCMD senior leaders.	3	3	4
EC157	Latvia/MI	Germany	Participated in planning and coordination conference at CCMD to synchronize SPP activities with TCP and deconflict requirements. Supported CCMD LOE of regional partnering and collaboration.	2	3	0
EC158	Latvia/MI	Latvia	SMEE to demonstrate techniques for planning/conducting whole of government exercises with Latvian Armed Forces as lead agency. Promotes NATO interoperability.	4	5	4
EC159	Latvia/MI	Latvia	SMEE to familiarize the Latvian Armed Forces with how the MING is synchronized with interagency civil authorities during responses to domestic emergencies. Supported defense support to civil authorities.	4	8	5
EC160	Latvia/MI	Latvia	SMEE to familiarize the Latvian Armed Forces with US military engineering basic skills techniques. Promoted NATO engineering interoperability.	4	4	6
EC161	Latvia/MI	Latvia	SMEE demonstrated techniques for the development of a reserve component cyber capability to leverage civilian capabilities within their populace. Promoted CCMD LOA and NATO by supporting cyber defense.	4	4	6
EC162	Latvia/MI	Latvia	SMEE demonstrated techniques for the construct of a program to maintain currency requirements within the Latvian Joint Fires Observer and Joint Tactical Air Controller programs. Improved Operation Atlantic Resolve, and supported CCMD LOA of combined air operations interoperability.	13	4	6
EC163	Latvia/MI	Latvia	SMEE to familiarize the Latvian Armed Forces with how the MING is synchronized with interagency civil authorities during responses to domestic emergencies. Supported defense support to civil authorities.	5	4	4
EC165	Latvia/MI	Latvia	Key Leader Exchange between the MING senior enlisted leader and the senior enlisted leader from the Latvian Armed Forces to exchange leadership techniques and discuss professional military education programs. Promotes NATO interoperability and military professionalism.	3	2	3
EC166	Latvia/MI	Latvia	SMEE on Logistic Sustainment Operation. Review and analyze logistics sustainment doctrine, operations, and procedures for echelons between unit level and higher headquarters. Increased interoperability during kinetic and HA/DR operations.	3	2	5
EC164	Latvia/MI	Latvia	Key Leader Exchange at the request of the Latvian Ministry of Defense Logistics Chief to familiarize his senior logisticians on logistical planning and procedures at the senior levels of the Latvian Armed Forces. Promoted NATO and CCMD senior leader synchronization.	4	3	4
EC167	Lithuania/PA	Lithuania	SMEE on senior NCOs and warrant officer leadership development to discuss staff training and tactics, program of instruction (POI) for NCO development courses, and management methods and leadership skills used by senior NCOs. Increased capability and professionalism of NCO corps.	2	1	5
EC168	Lithuania/PA	Germany	Senior Leader Engagement focusing on the implementation of the GCC TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	4	1	1
EC169	Lithuania/PA	Lithuania	Lithuanian Armed Forces and Pennsylvania National Guard (PANG) participated in combat engineer operations in order to share tactics, techniques, and procedures. Promoted NATO interoperability.	4	4	10
EC170	Lithuania/PA	Lithuania	National Defense Volunteer Forces (NDVF) of the Lithuanian Armed Forces (LAF) organized a planning study period for the NDVF battalion, company commanders, and staff officers, consisting of two parts: seminar and practical planning tasks. Promotes NATO interoperability and military professionalism.	1	2	10

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EC171	Lithuania/PA	Lithuania	Familiarized Lithuanian forces with engineer capabilities within infrastructure assessment/evaluation and establishment of infrastructure, both vertical and horizontal, within an urban area international environment. Supported CCMD LOA of essential services capacity.	4	4	10
EC172	Lithuania/PA	Lithuania	Intelligence analyst shared information which improved, familiarized, and developed intelligence tools for information analysis capabilities within the international environment for both participants. Built on lessons learned from past events; supported CCMD objectives and CCMD LOA of intelligence security, and increased interoperability.	3	2	20
EC173	Lithuania/PA	Denmark	Senior Leader Engagement focused on implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	3	4	2
EC174	Lithuania/PA	United States	Senior Leader Engagement focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	8	41	41
EC175	Lithuania/PA	Lithuania	Lithuanian commanders conducted Senior Leader Visit with PANG counterparts to further develop senior leader relationship. Promotes NATO and CCMD senior leader synchronization.	4	4	7
EC176	Lithuania/PA	Germany	Senior Leader Engagement focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	4	3	1
EC177	Lithuania/PA	Lithuania	Familiarized Lithuanian Land Forces mortar units on tactics, techniques, and procedures of company and battalion employment of mortar systems. Promotes NATO interoperability.	4	5	30
EC178	Lithuania/PA	Lithuania	Shared tactics, techniques, and procedures on Improvised Explosive Device Defeat (IEDD)/EOD operations. Improved, familiarized, and developed Lithuanian and US IEDD/EOD capabilities in an urban area in the international environment.	4	9	10
EC179	Lithuania/PA	Lithuania	Shared best practices and professional development methods from recent International Security Assistance Force (ISAF) and other operational theaters. Helped Lithuania increase its ability to successfully operate judge advocate general (JAG) officers in a multinational environment.	4	1	5
EC180	Lithuania/PA	Lithuania	SMEE focused on demonstrating techniques for the development of a reserve component cyber capability to leverage civilian capabilities within their populace. Promoted NATO and CCMD cyber defense.	4	3	5
EC181	Lithuania/PA	Estonia	Senior Leader Engagement focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	3	2	3
EC184	Lithuania/PA	Lithuania	SMEE focused on senior NCOs and warrant officer leadership development to discuss staff training and tactics, program of instruction for NCO development courses, and management methods and leadership skills used by senior NCOs. Increased capability and professionalism of NCO corps.	2	4	3
EC182	Lithuania/PA	Lithuania	Participants exchanged unit interoperability best practices for Lithuanian Designated Marksman relative to US and NATO units. Participants also obtained deeper knowledge and experience in precision marksmanship usage and best practices. Exchange supported CCMD LOA of combined land forces capability, interoperability and deployment.	4	2	10
EC183	Lithuania/PA	Lithuania	PANG SMEs assessed baseline capabilities of Lithuanian ranges and begin building a plan that will increase the range capabilities needed for US/Lithuania interoperability (Range Control Officer (RCO) program, target development, air/ground integration). Increased range capabilities and interoperability within USEUCOM Area of Responsibility (AOR).	4	2	2
EC185	Macedonia/ Senegal/VT	Germany	Senior Leader Engagement focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	3	1	2
EC186	Macedonia/ Senegal/VT	Macedonia	SMEE focused on interagency response to disasters to share best practices and lessons learned on integrating military support to civilian command and control; search and rescue; and aeromedical evacuation operations during HA/DR events. Promotes interagency cooperation and NATO-aspirant interoperability.	10	2	6

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EC187	Macedonia/VT	United States	Ranger battalion representatives from the Army of the Republic of Macedonia (ARM) observed VTNG winter annual training to help develop ARM capabilities for independent combat in mountainous terrain, complex weather, and over extended periods, as an element of ARM counterinsurgency forces. Increased interoperability with US and NATO, as well as ARM capability to plan synchronized and simultaneous actions.	11	6	4
EC188	Macedonia/Senegal/VT	Senegal	Senior Leader Engagement focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	10	3	16
EC189	Macedonia/Senegal/VT	Macedonia	SMEE focused on EOD operations to provide a forum to present and discuss EOD TTPs. Increased interoperability in Defense Support of Civil Authorities and kinetic operations.	5	3	5
EC190	Macedonia/Senegal/VT	United States	SMEE focused on ground vehicle maintenance and safety in order to increase service life of ground vehicles and safely conduct maintenance operations. This event benefited the US by increasing the number of Counterdrug and counterterrorism operations partner nation forces can conduct, as well as increasing the number of vehicles available to conduct HA/DR, counterdrug and counterterrorism operations.	6	3	4
EC193	Macedonia/Senegal/VT	Macedonia	Familiarized unit members with methods, tactics, activities, and procedures while conducting tactical tasks during urban fighting, procedures and action when encountering an IED, conducting situation-driven shooting with transition of the armament, convoy live fire, performing entry and search of facilities. Increased interoperability.	4	3	20
EC194	Macedonia/Senegal/VT	Macedonia	SMEE focused on ground vehicle maintenance and safety to increase the service life of ground vehicles, as well as workplace safety while conducting maintenance operations. Increased capability in HA/DR, counterdrug and counterterrorism, and kinetic operations.	11	3	10
EC195	Macedonia/Senegal/VT	United States	Exchanged practices for implementing cyber security and information assurance measures and preparedness of the Army of the Republic of Macedonia (ARM) and the overall security system in the Republic of Macedonia. Promoted CCMD LOA of cyber defense.	16	3	3
EC196	Macedonia/Senegal/VT	United States	SMEE focused on the review of logistics sustainment doctrine, operations, and procedures for echelons between unit and higher headquarters. Increased interoperability during kinetic, Humanitarian Assistance and Disaster Relief operations.	12	8	2
EC198	Macedonia/Senegal/VT	United States	Senior Leader Engagement focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	3	7	3
EC199	Macedonia/Senegal/VT	United States	SMEE focused on Explosive Ordnance Disposal (EOD) operations to provide a forum to present and discuss TTPs on EOD operations. Increased interoperability in Defense Support of Civil Authorities and kinetic operations.	7	4	3
EC200	Macedonia/Senegal/VT	Macedonia	SMEE focused on interagency response to disasters shared best practices and lessons learned on integrating military support to civilian command and control; search and rescue; and aeromedical evacuation operations during HA/DR events. Supported CCMD LOAs of operational logistics capability and military medical capabilities.	6	2	7
EC201	Macedonia/Senegal/VT	Macedonia	The event was designed for Special Forces (SF) Team medics and other medics preparing to deploy in support of international operations to practice their skillset. Increased NATO interoperability.	4	2	5
EC202	Macedonia/Senegal/VT	Macedonia	Senior Leader Engagement focusing on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	5	4	10
EC191	Macedonia/VT	Macedonia	Familiarized Macedonian Army personnel with US/NATO SF standards to they will be able to develop their own SF capacities for counterinsurgency (COIN) and support of international peacekeeping efforts. Increased PKO interoperability.	4	3	10
EC192	Macedonia/Senegal/VT	Macedonia	SMEE focused on senior NCOs and warrant officer leadership development to discuss staff training and tactics, program of instruction for NCO development courses, and management methods and leadership skills used by senior NCOs. Increased capability and professionalism of NCO corps.	5	3	10

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EC197	Macedonia/ Senegal/VT	United States	SMEE focused on senior NCOs and warrant officer leadership development to discuss staff training and tactics, program of instruction for NCO development courses, and management methods and leadership skills used by senior NCOs. Increased capability and professionalism of NCO corps.	4	6	3
EC207	Moldova/NC	Moldova	NCNG Inspector General (IG) familiarized Moldovan IG personnel with IG Assistance Process, including organization, management, mission, roles, responsibilities, challenges, issues, and gaps. Supported CCMD LOEs of professionalization of the force and defense reform of IG functions.	4	2	8
EC203	Moldova/NC	Moldova	SMEE focused on ground vehicle maintenance and safety to increase the service life of ground vehicles and workplace safety while conducting maintenance operations. Increased capability in HA/DR, Counterdrug and counterterrorism, and kinetic Operations.	4	3	12
EC204	Moldova/NC	United States	Participants discussed Special Reconnaissance and Moldovan Army SF operations, capabilities, and limitations. Engagement was conducted at the North Carolina National Guard SF facilities. Supported CCMD LOA of SOF operations, actions and activities.	3	5	8
EC205	Moldova/NC	Moldova	North Carolina National Guard (NCNG) medical personnel assessed Moldovan Army capabilities, practices, limitations, and challenges regarding pre-deployment health screening and assessment, and familiarized them with doctrinal principles and procedures. Supported CCMD Country Work Plan for Moldovan national peacekeeping capability development and contributed to availability for peacekeeping participation.	4	3	17
EC206	Moldova/NC	Moldova	The NCNG team engaged with Moldovan Inspector General specialists to better understand Moldovan IG assistance process, organization, mission, responsibilities, limitations, challenges, and gaps, as well as exchange TTPs and best practices. Supported CCMD LOA of Defense Reform for IG functions.	4	3	15
EC208	Moldova/NC	Moldova	SMEE focused on Paramedic/Combat Lifesaver operations. During this exchange both countries exchanged best practices to improve first responder training. Increased interoperability in Defense Support of Civil Authorities and kinetic operations.	11	4	18
EC209	Moldova/NC	Moldova	SMEE focused and assessed Moldovan capability for bridge seizure planning and execution TTPs, as well as overall Moldovan Army SF operations, capabilities, and limitations. Supported USEUCOM combined land forces LOA on unit-level deployability and interoperability, as well as NATO Individual Partner Action Plan (IPAP) objective.	4	3	15
EC210	Moldova/NC	Moldova	Familiarized Moldovan Army medical personnel with pre-hospital trauma life support, and practiced selected techniques to help them develop their organic Level 1 medical support nursing capability and improve deployability of the 22nd Peacekeeping Battalion. Supported USEUCOM combined land forces LOA focusing on unit-level deployability and interoperability, as well as NATO IPAP objective.	4	2	14
EC211	Moldova/NC	Moldova	SMEE focused on ground vehicle maintenance and safety to increase the service life of ground vehicles and address workplace safety while conducting maintenance operations. Increased capability in HA/DR, counterdrug and counterterrorism, and kinetic operations.	4	2	18
EC212	Moldova/NC	Moldova	SMEE exchanged information and best practices on battalion staff missions and operations with the Moldovan Army 11th Mechanized Infantry Battalion. Promoted interoperability.	11	4	28
EC213	Moldova/NC	Moldova	Senior Leader Engagement focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	4	3	8
EC214	Moldova/NC	Moldova	Senior Leader Engagement focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	25	3	24
EC215	Moldova/NC	Moldova	SMEE focused on paramedic/combat lifesaver operations. During this exchange both countries exchanged best practices to improve first responder training, increased interoperability in Defense Support of Civil Authorities and kinetic operations. Supported CCMD LOA of improving military medical capabilities.	4	3	16
EC216	Moldova/NC	Moldova	SMEE to exchange information and best practices regarding battalion-level staff missions, roles, responsibilities, and operations. Supported CCMD combined land forces LOA focusing on unit-level deployability for peacekeeping and interoperability, as well as NATO IPAP objective.	4	3	10

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EC217	Moldova/NC	Moldova	Senior Leader Engagement focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	1	2	5
EC218	Moldova/NC	Moldova	SMEE familiarized Moldovan MoD personnel with developing and maintaining an effective program of automated security patch deployment. Promoted CCMD LOE on cyber defense.	4	2	15
EC219	Moldova/NC	Moldova	SMEE familiarized Moldovan Army medical personnel with nursing personnel roles, missions, capabilities, and responsibilities as part of advanced life support procedures to help them develop their organic Level 1 medical support nursing capability and improve Moldovan Army support to deployable elements of the 22nd Peacekeeping Battalion. Supported CCMD combined land forces LOA focusing on unit-level deployability and interoperability, as well as NATO IPAP objective.	4	2	22
EC220	Moldova/NC	Moldova	The exchange promoted the development of Moldovan SF battalion and supported enhancement of the Moldovan Army peacekeeping capability and was in direct support of the CCMD Country Campaign Plan and CCMD LOA of SOF operations, actions and activities.	11	8	26
EC221	Montenegro/ME	Montenegro	SMEE focused on developing military logistics institutions and logistics leaders, and to increase functional logistics capabilities. Increased the logistics capabilities of a NATO aspirant.	4	4	25
EC222	Montenegro/ME	United States	Senior Leader Visit maintained key leader relationships at the highest levels in the Montenegro military and Maine National Guard. Provides access to a NATO aspirant, and increased interoperability.	2	4	6
EC223	Montenegro/ME	Montenegro	Conducted familiarization with doctrinal roles, responsibilities, capabilities, and constraints of intelligence specialists. Promoted interoperability by enhancing the intelligence capabilities and professionalization of a NATO aspirant, and supported CCMD LOE of intelligence-related security cooperation.	4	4	20
EC224	Montenegro/ME	Montenegro	SMEE focused on logistics operations to build on previous SPP events on developing military logistics institutions, logistics leaders, and increasing functional logistics capabilities. Supported CCMD LOA of operational logistics capabilities.	1	7	5
EC225	Montenegro/ME	Montenegro	SMEE focused on Cyber Defense. This activity improved Montenegro's cyber defense posture, and also benefited the United States by improving the cyber security of a potential future NATO ally and improve Montenegro's overall cyber security posture. Supported CCMD LOA of improving cyber security.	4	4	15
EC226	Montenegro/ME	Montenegro	SMEE focused on disaster preparedness that improved Montenegro's Civil/Military Disaster Preparedness relationships and interagency roles. Supported CCMD LOA of disaster preparation capacity.	4	2	4
EC227	Montenegro/ME	United States	SMEE focused on cyber defense to improve Montenegro's cyber defense posture. Promoted CCMD cyber defense.	4	10	5
EC228	Poland/IL	Poland	Workshop attendance on battlefield medicine. The Military Medical Training Center in Łódź joined the group of the previous year's conference organizers. Increased interoperability.	3	4	30
EC229	Poland/IL	Poland	SMEE that assessed Air Ground Integration as a vital function of the new command structure of the Polish Armed Forces, and joint /combined operations. Outcome focused on the way ahead for maximum interoperability with a NATO ally on the battlefield. Supported CCMD LOA of combined air operations interoperability and deployment.	4	2	30
EC230	Poland/IL	Poland	Senior Leader Engagement that focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	2	3	12
EC231	Poland/IL	Poland	Assessment of F-16 operations in Poland. Contributed to list of recommended follow-on events to increase readiness in the F-16 program. Enhanced US and NATO interoperability.	4	16	14
EC232	Poland/IL	Poland	SMEE focused on best practices and lessons learned with Operations Command (OPSCOM) on how to design, resource, build and execute a Domestic Operations exercise. Increased Disaster Response/Emergency Response (DR/ER) capabilities.	4	4	15
EC233	Poland/IL	United States	Polish OPSCOM officers reviewed best practices and lessons learned with ILNG on how to design, resource, build, and execute a domestic operations exercise. Increased NATO ally domestic capabilities.	4	20	5

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EC234	Poland/IL	Poland	SMEE familiarized Polish senior military leaders with US Reserve/Guard structure and discussed the importance of in-service recruiting for a reserve component. Increased NATO ally domestic capabilities and supported CCMD objectives.	4	5	20
EC235	Poland/IL	Poland	SMEE shared best practices/lessons learned from the development and management of various DoD and Veterans Affairs (VA) programs that provide support for family members, deployed/returning service members, and veterans. Supported CCMD LOA; defense reform, and essential services capacity.	4	5	15
EC236	Poland/IL	Poland	SMEE focused on best practices and lessons learned with OPSCOM on how to design, resource, build and execute a domestic operations exercise. This was the second in a series of three events prior to an exercise. Increased NATO ally domestic capabilities.	4	5	15
EC237	Poland/IL	Poland	Senior Leader Engagement focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	3	4	15
EC238	Poland/IL	Romania	Senior Leader Engagement focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	3	3	4
EC239	Poland/IL	United States	SPP planning and coordination workshop that disseminated, de-conflicted, and updated information and procedures between CCMD, NGB, and State SPP coordinators. Focus was to support all CCMD LOAs.	4	2	1
EC240	Poland/IL	United States	IL ANG hosted Polish officer and NCO safety personnel for an information exchange on safety policies and procedures. Provided safety office orientation to Polish Air Force safety professionals; increased professionalization and interoperability.	5	10	15
EC241	Poland/IL	Poland	Provided technical demonstration, didactic, and practical exercise/collaboration for Chemical, Biological, Radiological, Nuclear, Explosive operator survivability principles at the request of Polish Armed Forces Epidemiological Response Center (ERC) Commander. Increased NATO ally CBRNE capabilities.	7	11	35
EC242	Poland/IL	Poland	Familiarized Polish Armed Forces (PAF) visitors on Wisconsin National Guard Fighter Wing operational activities. Increased understanding of PAF wing level activities which will foster greater cooperation between Wisconsin Air National Guard (WI ANG) and PAF. Increased NATO interoperability.	3	6	4
EC243	Poland/IL	Poland	SMEE focused on interagency response to disasters to share best practices and lessons learned on integrating military support to civilian command and control during disaster response events. Increased NATO ally disaster response capabilities.	9	5	15
EC244	Poland/IL	Poland	SMEE focused on participation with interagency response to disasters to share best practices and lessons learned regarding integrating military support to civilian command and control during disaster response events. Increased NATO ally disaster response capabilities.	6	4	100
EC245	Poland/IL	United States	Provided briefings and facilitated discussions on past, present, and future Defense Support of Civil Authority and domestic operations in crisis/consequence management. Increased NATO ally domestic capabilities by focusing on CCMD LOA of operational logistics capabilities, and interoperability.	4	4	15
EC246	Poland/IL	Poland	SMEE focused on joint fires planning process of Poland and the United States/NATO. Increased NATO ally interoperability.	7	10	30
EC247	Poland/IL	Denmark	Senior Leader Engagement focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	4	3	3
EC248	Poland/IL	United States	Familiarized Polish Armed Forces (PAF) visitors with Wisconsin National Guard Fighter Wing (F-16) operational activities. Increased better understanding of PAF wing level activities which will foster greater cooperation between Wisconsin Air National Guard (WI ANG) and PAF. Supported CCMD LOA of air operational support, maintenance and logistical support.	2	5	5
EC249	Poland/IL	Poland	SMEE that familiarized the trilateral Lithuanian-Polish-Ukrainian (LITPOLUKR) Brigade staff with the process of staff planning using the Military Decision-Making Process (MDMP) in Unified Land Operations (ULO). First in a series of events that will culminate with an exercise. Increased NATO ally interoperability.	4	5	20

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EC250	Poland/IL	Poland	Information exchange for the Polish Air Force (PLAF) on U.S. maintenance production to enable PLAF to improve their own systems. Increased NATO interoperability. Supported CCMD LOA of combined air operations, interoperability and deployment.	4	4	20
EC251	Poland/IL	United States	Familiarized Polish Armed Forces (PAF) visitors with Wisconsin ANG Air Control Squadron (ACS) activities. Improved understanding of PAF Ground Control Intercept (GCI) tactics, techniques, and procedures. Supported CCMD LOA of combined air operations, interoperability and deployment.	9	10	4
EC252	Poland/IL	Poland	Supported senior leader engagement to annual celebration by the Polish military in Czesochowa, Poland, to commemorate the 1655 Polish victory over Sweden, culminating with annual Polish Armed Forces Day. Discussed US strategic objectives and partner nation's needs, as well as reinforced the long-term relationship with partner nation counterparts	14	8	30
EC253	Poland/IL	Poland	Senior Leader Engagement. At the invitation of the OPSCOM Commander, the ILNG Adjutant General attended the Polish Armed Forces Day event in Warsaw, Poland as the US Government (USG) General Officer (GO) representative. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as reinforcing the long-term relationship with partner nation counterparts	4	2	10
EC254	Poland/IL	Poland	Conducted a lessons learned workshop on targeting operations, primarily focused on experiences from the ILNG Bilateral Embedded Staff Team (BEST) / Polish Land Forces co-deployment to ISAF. Supported CCMD LOA of combined forces interoperability.	4	8	25
EC255	Poland/IL	Poland	Conducted a Noncommissioned Officer Professional Development (NCOPD) workshop on experiences from the ILNG BEST / Polish Land Forces co-deployment to ISAF and ANG / PLAF Aviation Detachment (AVDET) 15-1 rotation. Supported CCMD LOA of combined forces interoperability.	5	8	35
EC256	Poland/IL	Poland	Senior Leader Engagement focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as reinforcing the long-term relationship with partner nation counterparts.	3	2	20
EC257	Romania/AL	Romania	Familiarized Romanian military personnel with methods used by the US military to identify and treat post-traumatic stress disorder (PTSD). The event familiarized Romanian military mental health professionals with stress management methodology. First of two.	5	1	10
EC258	Romania/AL	Portugal	Alabama National Guard (ALNG) F-16 SME assessed flight training and preparations for Romanian Air Force F-16 operations and provided recommendations to increase readiness and reduce risk for F-16 delivery. Increased NATO interoperability.	2	1	3
EC259	Romania/AL	Romania	SMEET that addressed interagency response to disasters to share best practices and lessons learned on integrating military support to civilian command and control during disaster response events. Increased NATO ally disaster response capabilities.	4	3	10
EC260	Romania/AL	Germany, Romania	Senior Leader Engagement focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts. First of three.	8	5	10
EC261	Romania/AL	Romania	Senior Leader Engagement focusing on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts. Second of three.	0	10	20
EC262	Romania/AL	Romania	Senior Leader Engagement focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts. Third of three.	1	5	20
EC263	Romania/AL	Romania	Senior Leader Engagement on establishment of multi-national headquarters (HQ); Overseas Deployment Training (ODT) coordination in support of European Reassurance Initiative (ERI); F-16 procurement; and establishing training and support capability for Romanian Air Force. Supported CCMD LOA of combined air operations interoperability and deployment.	4	3	10
EC264	Romania/AL	Romania	Supported the Romanian MoD efforts to strengthen its cyber defense capabilities and capacity utilizing the expertise of the ALNG. Supported CCMD LOA of cyber security.	4	7	10

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EC265	Romania/AL	Romania	Familiarized Romanian military personnel with methods used by the US military to identify and treat post-traumatic stress disorder (PTSD) and stress management methodology. Supported CCMD LOA of military medical capabilities, and defense reform, including military chaplaincy.	6	6	10
EC266	Romania/AL	United States	Familiarized Romanians with ALNG experiences establishing and operating a Joint Force HQ (JFHQ) as Romania prepares to establish a Joint Forces Command within its Ministry of National Defense. Increased NATO ally interoperability.	3	20	9
EC274	Serbia/OH	United States	This event was based on the 2013 Homeland Response Forces (HRF) Validation Observation and the 2014 Joint Operations Center TCT used to continue to build the Serbian Armed Forces (SAF) disaster preparedness capabilities. Increased NATO aspirant disaster/emergency response capabilities.	5	16	3
EC267	Serbia/OH	Serbia	Conference attendance prior to engineer unit-level event to train with US forces in multinational engineering operations. Increased NATO interoperability.	5	4	2
EC268	Serbia/OH	Serbia	Continued discussion of development of Serbia's capabilities to conduct international peacekeeping operations, missions, and exercises that ensure regional stability and security. Increased NATO aspirant PKO capabilities.	5	2	4
EC269	Serbia/OH	Serbia	Discussed future plans and the build-up of a specific deployment / mission involving Medical Readiness (MEDRETE) engagements in FY16/17 with Serbian Armed Forces (SAF) medical personnel. Increased NATO aspirant capabilities.	5	3	12
EC270	Serbia/OH	Serbia	Conference attendance prior to engineer unit-level event to train US Forces in multinational engineering operations. Increased NATO interoperability.	5	4	9
EC271	Serbia/OH	Serbia	Follow-up discussion of PKO base development to address improved effectiveness, efficiency, and management of bases and training centers with Serbian Ministry of Defense and Armed Forces. Improved international PKO missions and exercises abilities and enhances regional stability and security.	5	2	6
EC272	Serbia/OH	Serbia	Follow-up discussion of the development of Serbia's capabilities to conduct international peacekeeping operations, missions, and exercises that ensure regional stability and security. Increased NATO aspirant PKO capabilities.	5	5	6
EC273	Serbia/OH	Serbia	Ohio National Guard (OHNG) familiarized Serbian chaplains with Chaplain Corps overview, roles, and responsibilities. Supported CCMD LOE of defense reform for the military chaplaincy.	5	3	7
EC275	Serbia/OH	Serbia	Conference attendance prior to exercise participation to train US forces in multinational disaster relief operations. Increased interoperability.	5	4	3
EC276	Serbia/OH	Serbia	Provided Serbian Armed Forces (SAF) engineering leadership and personnel with practical knowledge regarding construction tactics, techniques, and procedures. Supported US Country Team policy objectives following Country Cooperation Plan, and CCMD LOA of improving essential services capacity.	20	33	33
EC277	Serbia/OH	Serbia	OHNG continued to assist in the development of Serbia's capabilities to conduct international peace keeping operations, missions and exercises that ensure regional stability and security. Increased NATO aspirant PKO capabilities.	5	1	5
EC278	Serbia/OH	Serbia	Engaged the Serbian Armed Forces to share best practices on information assurance and to conduct a cyber security exercise planning conference. Promoted CCMD LOA of cyber defense.	5	2	8
EC279	Serbia/OH	Serbia	SMEE focused on rotary wing operations, training, maintenance and safety to increase the effectiveness of helicopters and address safety while conducting rotary wing operations. Increased NATO aspirant capabilities and interoperability.	6	3	7
EC280	Serbia/OH	Serbia	Discussed medical co-deployment mission to Angola with the Serbian Armed Forces. Supported USAFRICOM/USEUCOM initiative to utilize the pre-existing relationship between Serbia and Angola and facilitate a US presence in co-deployment to Angola in FY17.	4	2	2
EC281	Serbia/OH	Serbia	Senior Leader Engagement focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	3	3	15

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EC286	Slovakia/IN	Romania	Senior Leader Engagement focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	3	2	2
EC282	Slovakia/IN	Slovakia	Indiana National Guard (INNG) attended Slovakian Exercise GROUND PEPPER Distinguished Visitor Day to participate in Soldier events, activities, and displays as part of the post-exercise culminating events. Reinforced operational relationships and increased interoperability.	2	3	10
EC283	Slovakia/IN	Slovakia	SMEE focused on rotary wing operations, training, maintenance, and safety to increase the effectiveness of helicopters and address safety while conducting rotary wing operations. Increased NATO aspirant capabilities and interoperability.	5	2	8
EC284	Slovakia/IN	Slovakia	Senior Leader Engagement focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	5	2	7
EC285	Slovakia/IN	Slovakia	SMEE focused on humanitarian assistance and hazardous material decontamination of people and animals. Shared TTPs on search, extraction, decontamination, and medical assistance in a CBRNE environment. Promoted interoperability during disaster relief operations.	5	2	20
EC287	Slovenia/CO	Slovenia	Conducted a Staff Assistance Visit (SAV) addressing Slovenian Armed Forces cyber defense capabilities to plan engagement program in the area of cyber defense with Slovenia over the next three to five years. Supported CCMD LOA of cyber defense.	11	3	10
EC288	Slovenia/CO	Romania	Planning and coordination conference focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	1	2	2
EC289	Slovenia/CO	Slovenia	Senior leader engagement in conjunction with Office of Defense Cooperation (ODC) and other USEUCOM Offices of Primary Responsibility (OPRs) with Slovenian Armed Forces (SAF) and MoD personnel. Supported US Country Team objectives. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	4	6	20
EC290	Slovenia/CO	United States	Familiarization visit for SAF J6 personnel to gain understanding of CONG cyber programs and capabilities. Promoted CCMD cyber defense LOA.	6	1	6
EC291	Slovenia/CO	Slovenia	Familiarized SAF with the concepts of taking strategic and operational-level plans and orders and working the planning process down to the company/platoon level. Increased NATO ally interoperability.	5	5	30
EC292	Slovenia/CO	Slovenia	Familiarized SAF leaders and staff from the logistic brigade on how sustainment efficiencies and inefficiencies are observed during operations. Increased NATO ally capabilities.	18	3	20
EC293	Slovenia/CO	Slovenia	Senior Leader Engagement focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	4	6	15
EC294	Ukraine/CA	Ukraine	Senior Leader Engagement focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	4	8	20
EC295	Ukraine/CA	Germany	Planning and coordination conference with CCMD that focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs.	2	1	0
EC297	Ukraine/CA	Ukraine	Familiarized the Ukrainian Air Force (UAF) with US concepts and doctrine on flight safety programs in training and operational environments. Increased interoperability.	3	3	15
EC296	Ukraine/CA	Ukraine	Discussed cyber defense best practices with Ukraine Ministry of Defense (MoD) as it strengthens its cyber defense capabilities and capacity. Promoted CCMD LOA of cyber defense.	4	2	12
EC298	Ukraine/CA	Ukraine	Familiarized UAF planners, training cadre, and operational leadership personnel with the USAF and NATO TTPs for designing, planning and implementing Air Sovereignty and Alert Operations training. Increased NATO interoperability.	4	3	15

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Index	Partner Nation / State	Activity Location	Activity Description	Duration (days)	# NG Participants	# of Foreign Participants
EC299	Ukraine/CA	Ukraine	Familiarized the UAF with US concepts and doctrine on flight safety programs in training and operational environments. Increased interoperability.	3	3	15
EC300	Ukraine/CA	Ukraine	Planning conference focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts. First of two.	1	3	10
EC301	Ukraine/CA	Ukraine	Planning conference focusing on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts. Second of two.	3	2	15
EC302	Ukraine/CA	Ukraine	SMEE focused on paramedic/combat lifesaver operations to exchange best practices to improve first responder training. Increased interoperability.	4	2	15
EC303	Ukraine/CA	United States	Familiarized partner nation with infantry squad TTPs related to platoon-level operations for conducting wide area security operations to support coalition, and partner nation defense missions. Increased interoperability and regional security.	3	10	4
EC304	Ukraine/CA	United States	Familiarized Ukrainian leaders through briefings and small group discussions on TTPs regarding Tactical Operations center (TOC) functionality on the battlefield. Increased interoperability.	3	15	3
EC305	Ukraine/CA	Ukraine	Senior Leader Engagement focused on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation's needs, as well as contributing to the long-term relationship with partner nation counterparts.	1	4	20
EC306	Ukraine/CA	United States	Familiarized and demonstrated aeromedical evacuation (AE) and medical evacuation (rotary wing) processes, techniques, and procedures required for meeting NATO standards. Increased interoperability.	3	3	10
EC307	Ukraine/CA	Ukraine	Assisted the Ukrainian Ministry of Defense Armed Forces with defining and identifying effective cyber best business practices within its military department. Promoted CCMD cyber defense LOA.	4	5	15
EC308	Ukraine/CA	Ukraine	SMEE focused on the review and analysis of logistics sustainment doctrine, operations, and procedures for echelons between unit level and higher headquarters to maximize equipment use. Increased interoperability.	4	4	15

Annex E: FY15 USNORTHCOM SPP Activities

Index	Partner Nation / State	Activity Location	Activity Description	Duration (days)	# NG Participants	# of Foreign Participants
NC1	Bahamas/RI	Bahamas	Rhode Island National Guard (RING), US Embassy, and USNORTHCOM senior leaders conducted visits with Royal Bahamas Defence Force (RBDF) officials to evaluate aspects of SPP execution, and established way ahead for support of Government of Bahamas, DoS, and USNORTHCOM objectives.	2	6	20
NC2	Bahamas/RI	Bahamas	Participated in planning conference on prioritized plans for potential training, equipping, engagements, and exercise opportunities to support USNORTHCOM intermediate military objectives (IMOs), plus feedback from RBDF.	2	1	1
NC3	Bahamas/RI	Bahamas	SMEE on Harris Radio operations to promote interoperability; also supported CCMD intermediate military objectives (IMOs) of employing C4 networks and improving cybersecurity.	2	5	20
NC4	Bahamas/RI	Bahamas	SMEE on M9 pistol and M4 rifle marksmanship by RING Small Arms Readiness and Training Section (SARTS) to promote interoperability and support CCMD IMO of improving interdiction capability.	3	2	2
NC5	Bahamas/RI	United States	Conducted workshop to plan and discuss updates in SPP policies and procedures, receive guidance, provide mentorship program break-outs, and propose country capabilities as U.S.-desired competencies. Supported CCMD IMO of increasing institutional development capacity.	3	150	3
NC6	Bahamas/RI	Bahamas	SMEE on cyber threat awareness and network security for RBDF and Royal Bahamas Police Force (RBPF). Supported CCMD IMO of increasing cybersecurity capacity.	1	2	5
NC7	Bahamas/RI	United States	RBDF embedded with the RING 118th MP Battalion to participate in a Military Decision-Making Process (MDMP) exercise, as well as discussing MP TTPs on investigations and collection and protection of evidence. Increased interoperability and supported CCMD IMOs of improving institutional capacity and disaster preparedness.	10	10	2
NC8	Bahamas/RI	Bahamas	Senior-level long-range assessment and planning conference with Mexican and Bahamian leadership. Assessed previous year's activities and their impact on SPP planning over the next two FYs. Supported CCMD IMO of improving RBDF institutional development.	2	6	20

Annex F: FY15 USPACOM SPP Activities

Index	Partner Nation / State	Activity Location	Activity Description	Duration (days)	# NG Participants	# of Foreign Participants
PC1	Bangladesh/OR	United States	Senior Leader Engagement focusing on the implementation of the CCMD TCP. Synchronized the campaign plan with the US strategic objectives and partner nation needs, as well as reinforcing long-term relationship with partner nation counterparts.	3	1	3
PC2	Bangladesh/OR	Bangladesh	Subject Matter Expert Exchange on Humanitarian Assistance and Disaster Relief to share TTPs on successful methods for conducting search and rescue operations in an urban environment in disaster situations. Increased interoperability during Humanitarian Assistance and Disaster Relief operations.	4	2	10
PC3	Bangladesh/OR	Bangladesh	SMEE on interagency response to disasters to share best practices and lessons learned about integrating military support during HA/DR events. Supported CCMD IMO of increasing HA/DR capabilities.	7	10	20
PC4	Bangladesh/OR	Bangladesh	Senior Leader Engagement focusing on implementation of the CCMD TCP. Synchronized TCP IMOs with US strategic objectives and PN needs. Supported planning and execution of CCMD IMOs of increasing counterterrorism, HA/DR, cyber, logistics, and peacekeeping operations capabilities.	3	5	4
PC5	Cambodia/ID	Cambodia	SMEE on ground vehicle maintenance and safety to increase the service life of ground vehicles and promote workplace safety while conducting maintenance operations. Supported CCMD IMOs of increasing capability in HA/DR, counterdrug, and counterterrorism.	4	2	2
PC6	Cambodia/ID	Cambodia	Senior Leader Engagement focusing on implementation of the CCMD TCP. Synchronized TCP IMOs with US strategic objectives and PN needs. Supported planning and execution of CCMD IMOs of increasing counterterrorism, HA/DR, cyber, logistics, and peacekeeping operations capabilities.	1	2	12
PC7	Cambodia/ID	Cambodia	SMEE on paramedic/combat lifesaver operations. Exchanged best practices for improving first responder training. Increased interoperability in Defense Support for Civil Authorities and other operations, and supported CCMD IMO of increasing HA/DR response capabilities.	5	5	35
PC8	Cambodia/ID	Cambodia	SMEE with Judge Advocate General (JAG) personnel from the Defense Institute of International Legal Studies (DIILS) to engage with Cambodian MoD legal experts to identify legal gaps in the areas of DSCA and military justice reform. Supported U.S. Embassy objectives and CCMD IMOs in defense professionalization.	2	3	10
PC9	Cambodia/ID	Cambodia	SMEE to assist Royal Cambodian Armed Forces (RCAF) in development of CBRN School basic curriculum. Supported CCMD IMO of increasing counterterrorism and HA/DR capabilities.	4	3	33
PC10	Indonesia/HI	United States	Senior Leader Engagement focusing on implementation of the CCMD TCP. Synchronized TCP IMOs with US strategic objectives and PN needs. Supported planning and execution of CCMD IMOs of increasing counterterrorism, HA/DR, cyber, logistics, and peacekeeping operations capabilities.	4	30	30
PC11	Indonesia/HI	United States	Senior Leader Engagement focusing on the implementation of the GCC TCP. Synchronized the campaign plan with the US strategic objectives and our partner nation needs as well as to establish a long-term relationship with partner nation counterparts.	1	30	30
PC12	Indonesia/HI	Indonesia	SMEE on senior NCO and warrant officer leadership development. Discussed staff training and tactics, POI for NCO development courses, management methods, and leadership skills for senior NCOs. Increased NCO corps capability and professionalism; supported CCMD IMO of defense professionalization.	4	4	40
PC13	Indonesia/HI	United States	SMEE on HA/DR to share TTPs on successful methods for conducting search and rescue operations in an urban disaster environment. Increased interoperability during HA/DR operations and supported CCMD IMO of increasing HA/DR capabilities.	4	12	5
PC14	Indonesia/HI	United States	Senior Leader Exchange to increase interoperability during HA/DR operations. Supported CCMD IMO of increasing HA/DR capabilities.	4	3	5
PC15	Indonesia, Philippines/HI	United States	SMEE on HA/DR to share TTPs for successful conduct of search and rescue operations in an urban environment in disaster situations. Increased interoperability during HA/DR operations.	4	8	14
PC16	Indonesia/HI	Indonesia	Hawaii National Guard (HING) and Reserve Officer Training Corps cadets facilitated execution of Cultural Understanding and Language Program event. Supported CCMD IMO of defense professionalization.	11	23	60

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PC17	Indonesia/HI	Indonesia	SMEE on senior NCO and warrant officer leadership development. Discussed staff training and tactics, the POI for NCO development courses, management methods, and leadership skills used by senior NCOs. Increased capability and professionalism of NCO corps.	5	5	40
PC18	Indonesia/HI	Indonesia	Air Defense SMEE with the Indonesian Air Defense Command (KOHANUDNAS) in support of US-Indonesia strategic bilateral objectives. Enhanced Indonesia/US Armed Forces interoperability and supported CCMD IMO of improving air and missile defense capabilities.	2	7	40
PC19	Indonesia/HI	Indonesia	Senior Leader Engagement focused on the implementation of the CCMD TCP. Synchronized the campaign plan with the US strategic objectives and partner nation needs, as well as reinforcing long-term relationship with partner nation counterparts.	5	4	10
PC20	Mongolia/AK	Mongolia	SMEE to conduct maintenance operations in cold weather with Mongolian Armed Forces personnel. Increased cold weather operations interoperability and supported CCMD IMO of increasing logistics capabilities.	4	2	12
PC21	Mongolia/AK	Mongolia	SMEE on seismic event disaster readiness planning with Mongolian Armed Forces. Increased PN disaster response capabilities, a CCMD IMO.	3	7	10
PC22	Mongolia/AK	Mongolia	Exercise participation in Khaan Quest 2015, a multinational peacekeeping operation exercise focused on training activities in Mongolia to enhance international interoperability, develop peacekeeping capabilities, build military to military relationships, and enhance military readiness. Supported CCMD IMO of increasing PKO capabilities.	12	32	709
PC23	Mongolia/AK	Mongolia	SMEE to improve understanding of techniques, organization, and capabilities of Search and Rescue (SAR) and Air Traffic Control (ATC) operations. Increased emergency management capacity.	4	5	20
PC24	Philippines/GU	Philippines	SMEE to exchange best practices and lessons learned during previous natural and manmade disasters. Supported CCMD IMO of increasing HA/DR and counter-Weapons of Mass Destruction (CWMD) capabilities.	11	4	4
PC25	Philippines/GU	Philippines	HING collaborated with Armed Forces of the Philippines engineer units to develop plans for future projects. Identified materials for upcoming engineer SMEE. Supported CCMD IMOs of increasing ground forces, HA/DR, and logistics capacities.	4	9	6
PC26	Philippines/HI	Philippines	SMEE on HA/DR to share TTPs for successful conduct of search and rescue operations in an urban disaster environment. Increased interoperability during HA/DR operations and supported CCMD IMO of increasing HA/DR capability.	6	1	2
PC27	Philippines/GU	Philippines	SMEE on paramedic/combat lifesaver operations. Exchanged best practices to improve first responder training. Increased interoperability in DSCA and kinetic operations.	4	9	30
PC28	Philippines/GU	Philippines	Senior Leader Engagement focusing on the implementation of the GCC TCP. Synchronized the campaign plan with the US strategic objectives and PN needs, as well as supporting CCMD IMO of defense professionalization.	1	18	21
PC29	Philippines/GU	Philippines	SMEE on interagency response to disasters to share best practices and lessons learned about integrating military support during HA/DR events. Supported CCMD IMO of increasing HA/DR capabilities.	1	5	20
PC30	Philippines/HI	Philippines	Attended the Mutual Defense Board/Security Engagement Board to validate FY16 SPP activities, increasing interoperability and supporting CCMD IMOs of increasing counterterrorism and HA/DR capabilities, as well as defense professionalization.	2	100	100
PC31	Philippines/GU	Philippines	SMEE to exchange best practices and lessons learned during previous natural and manmade disasters. Supported CCMD IMOs of increasing HA/DR and CWMD capabilities.	2	10	50
PC32	Philippines/GU	Philippines	SMEE on Humanitarian Assistance and Disaster Relief to share TTPs on successful methods for conducting search and rescue operations in an urban environment in disaster situations. Increased interoperability during HA/DR operations.	1	10	20
PC33	Philippines/ HI/GU	Philippines	SMEE and combined operations conducting Engineer Civic Action Project with the Armed Forces of the Philippines. Supported CCMD IMOs of increasing defense professionalization and logistics capabilities.	77	60	60

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PC34	Philippines/HI/GU	Philippines	SMEE on Humanitarian Assistance and Disaster Relief to share TTPs on successful methods for conducting search and rescue operations in an urban environment in disaster situations. Increased interoperability during HA/DR operations and supported CCMD IMO of increasing HA/DR capabilities.	4	12	40
PC35	Philippines/GU	Philippines	Multi-rotation execution of CULP exchange between US and Philippines officer cadets. Supported CCMD IMOs of increasing ground force interoperability and defense professionalization.	71	24	40
PC36	Philippines/GU	Philippines	SMEE on CBRNE medical response. Increased interoperability and supported CCMD IMO of increasing HA/DR response capabilities, as well as increasing ground force capacity.	2	8	20
PC37	Philippines/HI	Philippines	Conducted SMEE with Philippine Air Force members on ground radar, tactical command and control, air surveillance, and training topics related to territorial air defense. Supported US-Philippines Mutual Defense Board/Security Engagement Board (MDB/SEB) bilateral objectives, as well as CCMD IMOs of air and missile defense and border security. First of two events.	4	7	20
PC38	Philippines/HI	Philippines	Senior staff exchange and staff talks with the Armed Forces of the Philippines (AFP) senior leadership. Continued discussions on how to modernize their HA/DR capability and professionalize their armed forces. Supported CCMD IMOs of increasing HA/DR capabilities and defense professionalization.	4	7	20
PC39	Philippines/HI	United States	SMEE on ground radar, tactical command and control (C2), air surveillance, and training topics related to territorial Air Defense in support of US-Philippines MDB/SEB bilateral objectives. Supported CCMD IMOs of air and missile defense and border security. Second of two events.	6	15	5
PC40	Philippines/GU	Philippines	Senior Leader Engagement focusing on the implementation of the CCMD TCP. Synchronized and validated campaign plan objectives and proposed events. Increased interoperability and supported CCMD IMOs of increasing defense professionalization, counterterrorism, air and missile defense, border security, and HA/DR capabilities.	2	18	23
PC41	Thailand/WA	Thailand	SMEE on rotary wing operations, training, maintenance, and safety. Increased effectiveness and workplace safety while conducting rotary wing operations. Supported CCMD IMOs of increasing air mobility, HA/DR response, and logistics capabilities. First of four events.	5	3	30
PC42	Thailand/WA	Thailand	Senior Leader Engagement focusing on the implementation of the CCMD TCP. Synchronized and validated campaign plan objectives and proposed events. Increased interoperability and supported CCMD IMOs of increasing defense professionalization and HA/DR capabilities.	5	4	5
PC43	Thailand/WA	Thailand	Command and Control Interoperability Board with the Royal Thai Armed Forces (RTAF) and USPACOM. Focused on interoperability of cyber and datalink systems. Supported CCMD IMO of increasing cyber defense capabilities.	5	1	48
PC44	Thailand/WA	Thailand	SMEE on rotary wing operations, training, maintenance, and safety. Increased effectiveness and workplace safety while conducting rotary wing operations. Supported CCMD IMOs of increasing air mobility, HA/DR response, and logistics capabilities. Second of four events.	4	8	4
PC45	Thailand/WA	Thailand	SMEE on rotary wing operations, training, maintenance, and safety. Increased effectiveness and workplace safety while conducting rotary wing operations. Supported CCMD IMOs of increasing air mobility, HA/DR response, and logistics capabilities. Third of four events.	5	6	30
PC46	Thailand/WA	Thailand	SMEE on search and rescue capabilities to exchange TTPs for search and rescue in an austere environment. Increased disaster response interoperability and capabilities.	11	7	200
PC47	Thailand/WA	Thailand	SMEE on medical and first responder operations, focusing on TTPs for treating combat casualties. Increased interoperability and supported CCMD IMO of improving HA/DR capabilities.	11	9	40
PC48	Thailand/WA	Thailand	Senior Leader Engagement focusing on the implementation of the CCMD TCP. Synchronized and validated campaign plan objectives and proposed events. Increased interoperability and supported CCMD IMOs of increasing defense professionalization, counterterrorism, air and missile defense, border security, and HA/DR capabilities.	5	4	40
PC49	Thailand/WA	Thailand	Workshop for Royal Thai Army (RTA) and US Army Pacific (USARPAC) to coordinate FY16 events in Thailand. Washington National Guard (WANG) led discussions to synchronize and nest SPP events with Joint US Military Assistance Group-Thailand, USARPAC, and RTA staff. Supported CCMD IMOs of improving HA/DR and defense professionalization.	3	14	4

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PC50	Thailand/WA	Thailand	SMEE on rotary wing operations, training, maintenance, and safety. Increased effectiveness and workplace safety while conducting rotary wing operations. Supported CCMD IMOs of increasing air mobility, HA/DR response, and logistics capabilities. Fourth of four events.	8	8	4
PC51	Thailand/WA	Thailand	SMEE on humanitarian assistance and hazardous material decontamination of people and animals. Shared TTPs on search, extraction, decontamination, and medical assistance in a CBRN environment. Promoted interoperability during disaster relief operations and supported HA/DR CCMD IMO.	5	11	37
PC52	Tonga/NV	Tonga	SMEE on leadership TTPs with His Majesty's Armed Forces incoming MP commander for HA/DR and domestic operations. Increased partner HA/DR capability and interoperability.	7	3	5
PC53	Tonga/NV	Tonga	SMEE on paramedic/combat lifesaver operations. Exchanged best practices to improve first responder training. Increased interoperability in DSCA and kinetic operations; supported CCMD IMO of improving HA/DR capabilities.	7	2	5
PC55	Tonga/NV	Tonga	Initial planning conference to coordinate for upcoming combined participation in Tafakula Exercise in Tonga. Supported CCMD IMO of improving planning and staff procedures as part of defense professionalization, as well as increasing interoperability and ensuring access.	4	2	2
PC58	Tonga/NV	Tonga	Final planning conference to coordinate combined participation in Tafakula Exercise in Tonga. Supported CCMD IMO of improving planning and staff procedures as part of defense professionalization, as well as increasing interoperability and ensuring access.	4	1	5
PC54	Tonga/NV	Tonga	SMEE with His Majesty's Armed Forces on HA/DR operations in austere operating environments, conducted while operating a command and control element (Joint Operations Center) during Exercise TAFAKULA 15. Increased interoperability and supported CCMD IMO of improving HA/DR capabilities.	7	6	10
PC56	Tonga/NV	Tonga	SMEE on senior NCO and warrant officer leadership development. Discussed staff training and tactics, the POI for the NCO development courses, management methods, and leadership skills used by senior NCOs. Increased capability and professionalism of NCO corps.	4	5	19
PC57	Tonga/NV	Tonga	Senior Leader Visit. Nevada National Guard (NVNG) TAG attends coronation of King Tupou VI as special guest of His Majesty's Armed Forces Chief of Defense and part of US delegation. Supported CCMD IMO of increasing defense professionalization and interoperability.	7	2	50
PC59	Tonga/NV	Tonga	SMEE on best practices and TTPs for utilizing night vision goggles (NVGs) for precision combat marksmanship. Supported CCMD IMOs of increasing counterterrorism and special operations capabilities.	5	5	50
PC60	Tonga/NV	Tonga	SMEE on peacekeeping operations, HA/DR, disaster mitigation, and Status of Forces Agreements. Supported CCMD IMOs of improving HA/DR and peacekeeping capabilities, as well as defense professionalization.	7	6	5
PC61	Tonga/NV	Tonga	SMEE on cavalry night operations, focusing on reconnaissance, surveillance, and listening post/observation post placement and procedures. Supported the CCMD IMOs of improving border security and ground force capacity.	5	4	6
PC62	Tonga/NV	United States	Senior Leader Engagement focused on the implementation of the GCC TCP. Synchronized the campaign plan with the US strategic objectives and partner nation needs, as well as reinforcing long-term relationship with partner nation counterparts.	10	5	4
PC63	Tonga/NV	United States	Senior leader visit. NVNG TAG represented USPACOM at change of command and retirement ceremony of Chief of Defense of His Majesty's Armed Forces. Conducted senior leader dialogue with key leaders, supporting CCMD objectives of strengthening ties with allies and partners, maintaining and improving access and defense professionalization.	10	5	4
PC64	Vietnam/OR	Vietnam	Participated in collaborative HA/DR engagement workshop at USPACOM Center for Excellence. Supported CCMD IMOs of improving HA/DR capabilities and defense professionalization.	4	1	4
PC65	Vietnam/OR	United States	Senior Leader Engagement focusing on implementation of the CCMD TCP. Synchronized campaign plan with US strategic objectives and PN needs, as well as reinforcing long-term relationship with partner nation counterparts. Improved interoperability by synchronizing efforts in the CCMD IMO areas of improving HA/DR, counterterrorism, logistics, and defense professionalization.	4	5	3

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PC66	Vietnam/OR	Vietnam	Oregon National Guard (ORNG) demonstrated airlift resources in a mobility demonstration as part of Operation PACIFIC ANGEL with Vietnamese Armed Forces. Supported CCMD IMOs of improving air mobility and logistics.	18	8	10
PC67	Vietnam/OR	Vietnam	Senior leader visit. OR NG TAG attended Vietnamese Naval Post Graduate School graduation ceremony. Supported CCMD IMO of defense professionalization.	4	7	3
PC68	Vietnam/OR	Vietnam	Collaborative engagement focusing on mid- and long-range planning and coordination in step with the CCMD TCP. Began synchronization of TCP with US national security objectives and PN needs. Increased interoperability and supported CCMD IMOs of improving HA/DR, counterterrorism, logistics, and defense professionalization.	4	6	2

Annex G: FY15 USSOUTHCOM SPP Activities

Index	Partner Nation / State	Activity Location	Activity Description	Duration (days)	# NG Participants	# of Foreign Participants
SC1	Belize / LA	Belize	SMEE on Countering Transnational Organized Crime (CTOC) organizations by exchanging operational methods used in planning, preparing, developing, and executing a youth program. Supported CCMD IMO of countering transnational organized crime.	2	3	3
SC2	Belize / LA	United States	SMEE on CTOC organizations by exchanging operational methods used in planning, preparing, developing, and executing a youth program. Supported CCMD IMO of countering transnational organized crime.	4	12	4
SC3	Belize / LA	Belize	SMEE on senior NCO and warrant officer leadership development. Discussed staff training and tactics, discussed POI for NCO development courses, management methods, and leadership skills used by senior NCOs. Increased capability and professionalism of NCO corps.	2	3	4
SC4	Belize / LA	Belize	Key Leader Exchange in support of the Belize Defence Force (BDF) Anniversary. Supported US Embassy objectives and CCMD IMO of defense institution building, as well as professional development.	1	7	2
SC5	Belize / LA	Belize	SMEE to provide an assessment of mass casualty exercise. Increased partner emergency response capabilities. Supported CCMD IMO of stability and humanitarian actions, as well as disaster preparedness and HA/DR capabilities.	2	4	3
SC6	Belize / LA	United States	Key Leader Exchange which developed a strategic plan for SPP and Traditional Commander's Activities (TCA) events to support CCMD strategic plans. This exchange coordinated, synchronized, and developed a security cooperation plan for the partnership between Belize and Louisiana.	4	20	5
SC7	Belize / LA	Belize	SMEE on processes and procedures for all aspects of force protection to build capacity to counteract Transnational Organized Crime activities. Supported CCMD IMO of countering transnational organized crime.	4	5	0
SC8	Belize / LA	United States	SMEE on disaster response and preparedness to observe and interact with a statewide disaster response exercise and rehearse key operations. Supported CCMD IMOs of stability/humanitarian actions and disaster preparedness and humanitarian assistance.	4	11	14
SC9	Belize / LA	Belize	SMEE on military support operations of band units and personnel. Supported CCMD IMOs of defense institution building and professional development.	2	11	5
SC10	Belize / LA	Belize	SMEE on patient movement and aeromedical evacuation in support of local and regional disaster response operations. Supported CCMD IMOs of stability/humanitarian actions and sub-IMO disaster preparedness and humanitarian assistance.	2	3	3
SC11	Belize / LA	Belize	SMEE on staff operations and troop leading procedures with BDF Volunteer Battalion. Provided subject matter experts the opportunity to observe, assess, and mentor during the BDF Volunteer Battalion Annual Battle Camp. Increased interoperability. First of two.	4	2	6
SC12	Belize / LA	Belize	SMEE on staff operations and troop leading procedures (BDF Volunteer Battalion). Provided subject matter experts the opportunity to observe, assess, and mentor during the BDF Volunteer Battalion Annual Battle Camp. Increased interoperability. Second of two.	2	3	9
SC13	Belize / LA	Belize	SMEE on leadership development for NCOs and officers (BDF Volunteer Battalion). Provided subject matter experts the opportunity to observe, assess, and mentor during the BDF Volunteer Battalion Annual Battle Camp. Increased interoperability. First of two.	4	4	6
SC14	Belize / LA	Belize	SMEE on leadership development for NCOs and officers (BDF Volunteer Battalion). Provided subject matter experts the opportunity to observe, assess, and mentor during the BDF Volunteer Battalion Annual Battle Camp. Increased interoperability. Second of two.	2	3	5
SC15	Belize / LA	Belize	Senior Leader Engagement focusing on implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation needs, as well as reinforcing long-term relationships with partner nation counterparts.	2	11	8
SC16	Chile / TX	Chile	Senior Leader Engagement focusing on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation needs, as well as reinforcing long-term relationships with partner nation counterparts. Also attended by representatives from Brazil, Dominican Republic, El Salvador, Guatemala, Honduras, Mexico, Paraguay, Peru, and Uruguay.	2	2	14

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Index	Partner Nation / State	Activity Location	Activity Description	Duration (days)	# NG Participants	# of Foreign Participants
SC18	Chile / TX	Chile	Conducted an engineer platoon exchange to exchange best practices for combat engineer operations. Supported CCMD IMOs of defense institution building and engineering.	10	15	30
SC19	Chile / TX	United States	SMEE focused on C-130 operations and maintenance best practices in aircraft maintenance, avionics, weapons loading and crew chief procedures. Supported CCMD IMOs of defense institution building and improving aircraft maintenance capability.	4	8	4
SC20	Chile / TX	United States	Senior Leader Engagement focusing on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation needs, as well as reinforcing long-term relationships with partner nation counterparts. First of two.	4	12	5
SC21	Chile / TX	Chile	Senior Leader Engagement focusing on mid- and long-range implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation needs, as well as reinforcing long-term relationships with partner nation counterparts. Second of two.	4	6	9
SC22	Chile / TX	Chile	SMEE to assess potential scope of work to be supported by a planned horizontal engineer platoon exchange. Supported CCMD IMOs of defense institution building and engineering.	6	2	3
SC23	Chile / TX	Chile	SMEE on aeromedical transport to present and discuss TTPs on the interoperability of Chilean Air Force and US forces. Supported CCMD IMOs of improving capabilities in CTOC, counterterrorism, and stability and humanitarian actions.	2	9	2
SC24	Chile / TX	United States	Senior Leader Engagement focusing on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation needs, as well as reinforcing long-term relationships with partner nation counterparts.	5	10	7
SC25	Chile / TX	United States	SMEE on aviation practices in support of humanitarian aid and disaster response missions. Increased multinational disaster response interoperability, supporting CCMD IMO of improving stability and humanitarian actions capability.	4	2	4
SC26	Chile / TX	United States	SMEE on interagency response to disasters by integrating military support with civilian command and control functions. Increased multinational disaster response interoperability and supported CCMD IMO of improving stability and humanitarian actions capability.	3	300	6
SC27	Chile / TX	United States	SMEE on C-130 logistics and operational systems, including best practices while conducting DSCA operations. Increased interoperability during disaster response and emergency response operations and supported CCMD IMO of improving stability and humanitarian actions capability.	5	25	4
SC28	Chile / TX	Chile	SMEE with Chilean military and Ministry of Health medical professionals on medical best practices and lessons learned regarding international/interagency coordination during a catastrophic disaster response. Supported CCMD IMOs of improving humanitarian actions capability, as well as disaster preparedness.	4	2	15
SC29	Chile / TX	United States	SMEE to embed with military media professionals as they come together as a community during the American Heroes Weekend in Texas to see first responder resources used during daily operations and disaster response missions. Supported CCMD IMOs of defense institution building and improving stability and humanitarian actions capabilities, as well as the sub-IMO of personnel and family support.	3	10	4
SC30	Chile / TX	United States	SMEE on handling F-16 armaments, ammunition, and operational mobility procedures. Increased interoperability with US forces and supported CCMD IMO of professionalizing the force.	4	10	4
SC31	Chile / TX	United States	SMEE on best practices for medical first responders. Increased interoperability during disaster response and emergency response operations, supporting CCMD IMO of improving capabilities for humanitarian actions.	2	1	5
SC32	Chile / TX	Chile	SMEE on best practices in aviation support to joint and interagency planning/readiness for HA/DR events. Increased interoperability during disaster response and emergency response operations, supporting CCMD IMO of improving capabilities for humanitarian actions.	4	2	10
SC33	Chile / TX	Chile	SMEE on interagency response to disasters to share best practices and lessons learned on integrating military support to civilian command and control. Increased multinational disaster response interoperability and supported CCMD IMO of improving capabilities for humanitarian actions.	2	2	12
SC34	Chile / TX	United States	SMEE on F-16 operational mobility. Participated in roundtable discussions on operations, logistics, evaluations, control, continuous improvement, and other related topics. Increased interoperability with US forces and supported CCMD IMO of professionalizing the force.	3	10	4

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SC35	Chile / TX	Chile	SMEE on engineer support to disaster relief operations. Increased interoperability during multinational disaster response.	2	1	15
SC36	Chile / TX	United States	SMEE on energy and environmental resiliency programs. Supported CCMD IMOs of disaster preparedness and stability.	2	15	4
SC37	Chile / TX	Chile	SMEE on providing basic medical services to displaced and remote population. Supported CCMD IMOs of improving stability and humanitarian actions capabilities.	8	2	20
SC38	Chile / TX	Chile	SMEE on Combat Casualty Care Course to practice lessons learned to treat patients during peacekeeping operations, humanitarian assistance, and disaster relief. Increased interoperability in Defense Support to Civil Authorities and kinetic operations.	6	1	30
SC39	Colombia/SC	Colombia	SMEE on infantry jungle training and operations. Discussions to determine the feasibility of an infantry company from the SCNG conducting jungle training in Colombia in August 2015. Increased interoperability.	3	4	20
SC40	Colombia/SC	Colombia	SMEE on rotary wing maintenance, how to increase the service life of helicopters, and safety in the workplace while conducting maintenance operations. Increased international capabilities in Counter Drug and Counter Terrorism operations.	2	5	14
SC41	Colombia/SC	Colombia	SMEE on ground vehicle maintenance and safety to increase the service life of ground vehicles, as well as workplace safety while conducting maintenance operations. Increased capability in HA/DR, Counter Drug and Counter Terrorism, and kinetic operations.	2	6	7
SC42	Colombia/SC	Colombia	SMEE on flight medicine to present and discuss TTPs on the interoperability of PN's air force and US forces. Increased interoperability in Defense Support for Civil Authorities and kinetic operations.	3	6	6
SC43	Colombia/SC	Colombia	SMEE on bridging the Colombian capacity to plan and conduct engineer operations in support of HA/DR operations in response to natural and manmade disasters. Enhances partner nation's domestic and regional capability. Supported CCMD IMOs of improving humanitarian actions and disaster preparedness capabilities.	2	7	12
SC44	Colombia/SC	Colombia	Senior Leader Engagement focusing on the implementation of the GCC TCP. Synchronized the campaign plan with the US strategic objectives and our partner nation needs as well as maintaining the long-term relationship with partner nation counterparts.	3	8	16
SC45	Colombia/SC	Colombia	SMEE on aeromedical transport. Provided a forum to present and discuss tactics, techniques, and procedures on the interoperability of PN's air force and US forces. This event benefited the US and PN by increasing interoperability in Defense Support to Civil Authorities and kinetic operations.	3	7	5
SC46	Colombia/SC	United States	Senior Leader Engagement focusing on the implementation of the GCC TCP. Synchronized the campaign plan with US strategic objectives and partner nation needs, as well as reinforcing long-term relationships with partner nation counterparts.	3	18	3
SC47	Colombia/SC	United States	Best practices exchange on fighter aircraft operations and maintenance procedures. Discussions focused on pilot training syllabi, training event record keeping, standards and evaluation programs, and pilot currency tracking. Supported CCMD IMOs of defense institution building, professionalizing the force, and sub-IMO of operational planning and aircraft maintenance.	2	19	4
SC48	Colombia/SC	Colombia	SMEE on C-130 operations and maintenance to promote solutions to problems in aircraft maintenance, avionics, and weapons loading, as well as C-130 crew chief best practices. Supported CCMD IMOs of professionalizing the force and defense institution building, and sub-IMO of improving aircraft maintenance capacity.	4	7	6
SC49	Colombia/SC	United States	SMEE on interagency response to disasters by integrating military support to civilian command and control. Increased multinational disaster response interoperability.	4	16	11
SC50	Colombia/SC	United States	SMEE on the Modular Airborne Fire Fighting System (MAFFS) II, focusing on utilization in domestic firefighting operations. Supported CCMD IMO of stability and humanitarian actions and sub-IMOs of disaster preparedness and crisis management.	5	3	5
SC51	Colombia/SC	United States	SMEE on aviation maintenance and safety to increase the service life of airframes and discuss workplace safety while conducting maintenance operations. Supported CCMD sub-IMO of improving aircraft maintenance capability.	2	9	5

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SC52	Colombia/SC	United States	SMEE on military law to exchange information on operational law, administrative law, military trial defense services, and courtroom procedures. Increased military professionalism and accountability to a democratic citizenry.	4	22	6
SC53	Colombia/SC	Colombia	SMEE on airspace control and ground control Intercept. Supported CCMD IMOs of interoperability, improving HA/DR capabilities, and maintaining critical access.	1	4	10
SC54	Colombia/SC	Colombia	Participated in the Civil Military Relations Professional Development Exchange (CMR-PDE), a forum for military and civilian leaders to share information, best practices, and lessons learned at the executive/decision-maker level. Supported CCMD IMO of defense institution building (civilian control of the military) and increased professionalization of the force.	3	1	14
SC55	Colombia/SC	United States	SMEE on rotary wing aviation focusing on how the SCNG procures, secures, and accounts for rotary wing repair parts. Increased interoperability in joint counter-terrorism and peacekeeping operations. Colombia has expressed an interest in supporting NATO missions.	2	15	5
SC56	Colombia/SC	Colombia	SMEE on military chaplaincy to provide partner nation military chaplains and clergy with information, language, worldview, and perspective on "how religion matters" in Central America, South America, and the Caribbean. Supported CCMD IMO of professionalizing the force, and sub-IMO of improving personnel and family support capabilities.	1	2	23
SC57	Colombia/SC	United States	SMEE on rotary wing gunnery to share TTPs on successful methods for conducting aerial gunnery. Increased interoperability.	4	11	1
SC58	Colombia/SC	Colombia	SMEE addressing: 1) compliance with domestic and international laws to enhance the professionalism of legal personnel; 2) international human rights law; 3) operational law; 4) civil military cooperation; 5) human rights. Supported CCMD IMOs of defense institution building, professionalizing the force, and CTOC.	3	11	13
SC59	Colombia/SC	United States	Senior Leader Engagement. MG Suarez (Colombian Armed Forces) delivered the keynote address on the mission of the Colombian Engineers and how the Engineer Corps will change in the future if a peace treaty is signed. Supported senior-level bilateral engagement, and CCMD IMO of defense institution building.	1	12	1
SC60	Colombia/SC	United States	26 students from the Colombian War College visited South Carolina National Guard (SCNG) maintenance facilities, the Regional Training Institute, and the Joint Operations Centers for State and SCNG disaster relief operations. Increased interoperability in operational and DSCA activities.	3	25	30
SC61	Colombia/SC	Colombia	SMEE on rotary wing maintenance and safety on how to increase the service life of helicopters and brief about safety on the workplace while conducting maintenance operations. Increased international capabilities and interoperability in counterdrug and counterterrorism operations.	9	10	14
SC62	Colombia/SC	Colombia	Senior Leader Engagement focusing on the implementation of the CCMD TCP. Synchronized the campaign plan with the US strategic objectives and partner nation needs, as well as establishing a long-term relationship with partner nation counterparts.	2	25	33
SC63	Colombia/SC	Colombia	Key Leader Engagement with Colombian UH-60 maintenance leaders to conduct a command visit for a helicopter maintenance assistance mission. Increased interoperability.	1	10	14
SC64	Costa Rica / NM	United States	Senior Leader Engagement focusing on the implementation of the GCC TCP. Synchronized the campaign plan with US strategic objectives and partner nation needs, as well as reinforcing long-term relationships with partner nation counterparts.	2	2	3
SC65	Costa Rica / NM	Costa Rica	SMEE on riot control and non-lethal techniques for law enforcement personnel. Promoted military and law enforcement professionalism.	2	5	25
SC66	Costa Rica / NM	United States	Senior Leader Engagement focusing on the implementation of the GCC TCP. Synchronized the campaign plan with US strategic objectives and partner nation needs, as well as reinforcing long-term relationships with partner nation counterparts.	2	2	2
SC67	Costa Rica / NM	United States	Senior Leader Engagement focusing on the implementation of the GCC TCP. Synchronized the campaign plan with US strategic objectives and partner nation needs, as well as reinforcing long-term relationships with partner nation counterparts.	2	1	3

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SC68	Costa Rica / NM	Costa Rica	SMEE on paramedic/combat lifesaver operations. During this exchange both countries exchanged best practices on how to improve first responder training. Increased interoperability in DSCA and kinetic operations.	2	6	24
SC69	Costa Rica / NM	United States	Senior Leader Engagement focusing on the implementation of the CCMD TCP. Synchronized the campaign plan with the US strategic objectives and partner nation needs, as well as establishing a long-term relationship with partner nation counterparts.	2	3	5
SC70	Costa Rica / NM	Costa Rica	SMEE on Paramedic/Combat Lifesaver operations. Both countries exchanged best practices to improve first responder training. Increased interoperability in Defense Support for Civil Authorities and kinetic operations.	2	6	42
SC71	Dominican Republic/PR	United States	SMEE on the Annual Emergency Borinqueneer Response to share best practices when facing a large-scale emergency. Supported CCMD IMOs of improving stability and humanitarian actions capabilities and the sub-IMO of increasing disaster preparedness.	4	3	4
SC72	Dominican Republic/PR	Dominican Republic	SMEE on NCO development. The purpose of this event was to provide an NCO seminar and assessment with Dominican Republic military leaders to develop an NCO program. Promoted military professionalism.	2	2	20
SC73	Dominican Republic/PR	Dominican Republic	SMEE on maintenance operations center operations to support the Dominican Republic Air Force in developing their capability to continuously improve their maintenance plan. Supported CCMD sub-IMO of improving aircraft maintenance capabilities.	2	3	3
SC74	Dominican Republic/PR	Dominican Republic	SMEE on rotary wing maintenance and safety, how to increase the service life of helicopters, and safety in the workplace while conducting maintenance operations. Increased international capabilities in counterdrug and counterterrorism operations.	2	3	20
SC75	Dominican Republic/PR	Dominican Republic	SMEE on airbase security operations to improve Dominican Republic Air Force base security activities and procedures. Improves security and interoperability.	2	3	20
SC76	Dominican Republic/PR	Dominican Republic	Senior Leader engagement to prepare for training on military firefighting operations. Improved disaster response capability.	1	5	10
SC77	Dominican Republic/PR	Dominican Republic	SMEE on firefighter combined operations to conduct a firefighter combined exercise with the Dominican Republic military personnel. Improves disaster response capability.	5	14	71
SC78	El Salvador/NH	El Salvador	SMEE to review and analyze logistics sustainment doctrine, operations, and procedures. Increased interoperability during kinetic, disaster response, and emergency response operations.	3	3	20
SC79	El Salvador/NH	El Salvador	Senior Leader Engagement focusing on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation needs, as well as reinforcing long-term relationships with partner nation counterparts.	1	6	6
SC80	El Salvador/NH	El Salvador	SMEE focused on basic disaster response and facilities for triage and cadaver management. Increased interoperability during disaster response and emergency response operations.	2	3	18
SC81	El Salvador/NH	El Salvador	Senior Leader Engagement focusing on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation needs, as well as reinforcing long-term relationships with partner nation counterparts.	3	2	9
SC82	El Salvador/NH	El Salvador	SMEE focused on basic disaster response and facilities for triage and cadaver management. Increased interoperability during disaster response, and emergency response operations.	3	4	20
SC83	El Salvador/NH	El Salvador	SMEE focused on basic disaster response and facilities for triage and cadaver management. Increased interoperability during disaster response, and emergency response operations.	2	3	15
SC84	El Salvador/NH	El Salvador	SMEE to review and analyze logistics sustainment doctrine, operations, and procedures. Increased interoperability during kinetic, disaster response, and emergency response operations.	3	5	20
SC85	El Salvador/NH	El Salvador	SMEE on mountain operations to strengthen the capacity and effectiveness of the Salvadoran Army in support of the fight against transnational threats. Supported CCMD IMOs of improving CTOC and counterterrorism capabilities.	4	5	25
SC86	El Salvador/NH	El Salvador	SMEE on military engineering and water purification to share TTPs on successful methods for purifying water and removing debris in disaster situations. Increased interoperability during disaster response and emergency response operations.	3	3	20

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SC87	El Salvador/NH	El Salvador	Senior Leader Engagement focusing on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation needs, as well as reinforcing long-term relationships with partner nation counterparts.	2	1	10
SC88	El Salvador/NH	El Salvador	SMEE on aviation maintenance and safety to increase the service life of airframes. Discussed workplace safety best practices while conducting maintenance operations. Supported CCMD sub-IMO of improving aircraft maintenance capabilities.	2	3	15
SC89	El Salvador/NH	El Salvador	SMEE on Network Security Administration. Increased interoperability in conducting cyber operations.	2	4	15
SC90	El Salvador/NH	El Salvador	SMEE on ground vehicle maintenance and safety to increase the service life of ground vehicles workplace safety while conducting maintenance operations. Increased capability in HA/DR, counterdrug and counterterrorism, and kinetic operations.	2	1	15
SC91	El Salvador/NH	El Salvador	SMEE on Humanitarian Assistance and Disaster Relief to share TTPs on successful methods for conducting search and rescue operations in an urban environment in disaster situations. Increased interoperability during disaster response and emergency response operations.	3	4	20
SC92	El Salvador/NH	El Salvador	SMEE on aeromedical transport to provide a forum to present and discuss TTPs to improve interoperability of forces. Increased interoperability with US forces in kinetic, peacekeeping, and HA/DR operations, and supported CCMD IMO of improving humanitarian actions capabilities. First of two.	2	3	21
SC93	El Salvador/NH	El Salvador	SMEE to review and analyze logistics sustainment doctrine, operations, and procedures. Increased interoperability during kinetic, disaster response, and emergency response operations.	2	3	20
SC94	El Salvador/NH	El Salvador	SMEE on aeromedical transport to provide a forum to present and discuss TTPs to improve interoperability of forces. Increased interoperability with US forces in kinetic, peacekeeping, and HA/DR operations, and supported CCMD IMO of improving humanitarian actions capabilities. Second of two.	2	5	20
SC95	Guatemala/AR	Guatemala	Coordinated with Guatemalan Military Emergency Operations Center (EOC) personnel to conduct a three-day site survey and assessment for the forthcoming Guatemalan EOC. Increased partner domestic disaster response capabilities.	2	3	20
SC96	Guatemala/AR	Guatemala	SMEE on flight medicine. Provided a forum to present and discuss tactics, techniques, and procedures on the interoperability of the partner nation's air force and US forces. This event benefits the United States and the PN by increasing interoperability in Defense Support to Civil Authorities and kinetic operations.	4	6	20
SC97	Guatemala/AR	United States	Senior Leader Engagement focusing on the implementation of the GCC TCP. Synchronized the campaign plan with US strategic objectives and partner nation needs, as well as reinforcing long-term relationships with partner nation counterparts.	1	14	2
SC98	Guatemala/AR	Guatemala	Senior Leader Engagement focusing on the implementation of the GCC TCP. Synchronized the campaign plan with the US strategic objectives and our partner nation needs as well as to establish a long-term relationship with partner nation counterparts.	3	6	8
SC99	Guatemala/AR	United States	SMEE on interagency response to disasters to share best practices and lessons learned on integrating military support to civilian command and control. Also included search and rescue and aeromedical evacuation operations during HA/DR events. Supported CCMD IMO of improving capabilities for humanitarian actions.	2	10	7
SC100	Guatemala/AR	United States	SMEE on medical humanitarian assistance and hazardous material decontamination of people and animals in austere environments impacted by a natural or man-made disaster. Supported CCMD IMO of improving PN capabilities for humanitarian actions and emergency response.	2	7	11
SC101	Guatemala/AR	Guatemala	Conference attendance to synchronize at the senior leader level the campaign plan with United States strategic objectives and partner nation needs. This event benefits the US by ensuring that efforts are matched with national objectives.	3	11	9
SC102	Guatemala/AR	Guatemala	SMEE on flight medicine to present and discuss TTPs on the interoperability of PN air force and US forces. Increased interoperability in Defense Support for Civil Authorities and kinetic operations.	4	5	20
SC103	Guatemala/AR	Guatemala	Exercise attendance on interagency response to disasters to share best practices and lessons learned on integrating military support to civilian command and control. Supported CCMD IMO of defense institution building in defense support to civil authorities.	2	3	8

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SC104	Guatemala/AR	Guatemala	SMEE on warehouse operations to share TTPs on successful methods for conducting logistics storage operations during disaster situations. Increased interoperability during disaster response and emergency response operations.	2	7	6
SC105	Guatemala/AR	United States	SMEE on warehouse operations to share TTPs on successful methods for conducting logistics storage operations during disaster situations. Increased interoperability during disaster response and emergency response operations.	2	15	8
SC106	Guyana/FL	Guyana	Assisted the Guyana Defense Forces (GDF) develop tactical program directly applicable to military operations in PN, focusing on international humanitarian law, sexual harassment and prevention, and human rights themes. Promotes military professionalism.	2	3	25
SC107	Guyana/FL	Guyana	Exchange of information on methods and latest practices used in crowd control. Enhanced knowledge of riot and crowd control methodologies and processes. Supported CCMD IMOs of improving counterterrorism capabilities and stability, and sub-IMO of improving crisis management capacity.	3	5	20
SC108	Guyana/FL	Guyana	SMEE that sent health administration specialists and laboratory technicians to assess, discuss, and develop best practices in both administrative and operational arenas. Supported CCMD IMO of defense institution building and sub-IMO of improving medical capabilities.	2	3	20
SC109	Guyana/FL	Guyana	SMEE on senior NCO and warrant officer leadership development. Discussed staff training and tactics, discussed program of instruction (POI) for NCO development courses, management methods, and leadership skills used by senior NCOs. Increased capability and professionalism of NCO corps.	3	6	25
SC110	Guyana/FL	Guyana	Conference attendance to plan and prepare for localized or country-wide disaster/emergency response within Guyana. Increased interoperability during disaster response and emergency response operations.	4	4	20
SC111	Guyana/FL	Guyana	Follow-up assessment of Guyana Defense Force armories and EOD disposal procedures to determine status of physical security and stockpile management. Developed effective EOD identification and standards for handling procedures. Improves partner capability. Supported CCMD IMO of improving stability and humanitarian actions capabilities and sub-IMO of improving security.	4	4	25
SC17	Haiti / LA	Haiti	PAO equivalents from Louisiana National Guard (LANG), Haitian National Police (HNP), and Haitian Civil Protection Agency (Direction de la Protection Civile—DPC) increased their public affairs knowledge base and response capability during disaster situations. Increased interoperability in multinational disaster response.	2	5	14
SC112	Haiti/LA	Haiti	Key leader exchange between LANG, US Government representatives at US Embassy, and Government of Haiti to discuss progress of events conducted and planned with key leadership of the US, State, and PN. Promoted senior leader engagement and access. Discussions solidified a continued focus on all CCMD IMOs (CTOC, counterterrorism, stability and humanitarian actions, defense institution building, and maintaining critical access).	1	4	5
SC113	Haiti/LA	Haiti	Workshop attendance focused on planning, developing, and coordinating activities to synchronize security cooperation efforts with other US government agencies operating in Haiti. Supported CCMD IMO of improving counterterrorism capabilities, and sub-IMO of improving security.	2	22	15
SC115	Haiti/LA	Haiti	SMEE to provide an assessment of mass casualty exercise and response of participating agencies. Improves partner domestic DR/ER capability.	2	8	5
SC116	Haiti/LA	United States	SMEE on infectious disease preparation and response to address a possible Ebola incident or infectious disease. Discussed different types of planning, preparation, and response. Improves partner DR/ER capability.	2	7	7
SC117	Haiti/LA	Haiti	SMEE on Incident Command System to exchange information about methods for response to emergencies and disasters, and the use of a common incident command system. Improved partner domestic response capability. Supported CCMD IMOs of defense institution building and stability and humanitarian actions.	2	6	15
SC118	Haiti/LA	Haiti	Attendance at regional human rights conference. Improves regional understanding and importance of human rights issues.	1	2	1
SC119	Haiti/LA	Haiti	Conference attendance to address methods to mitigate Ebola and other infectious diseases from spreading across the region. Improved partner domestic response capabilities. Supported CCMD sub-IMO of medical and disaster preparedness and improving crisis management capabilities.	2	1	1

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SC120	Haiti/LA	United States	SMEE on police training academy programs to exchange information in managing and operation of a police training academy. Improved PN domestic response capability and professionalism of security forces. Supported CCMD IMO of defense institution building and sub-IMO of improving security and professional development.	2	2	7
SC121	Haiti/LA	United States	Key Leader Exchange between senior leaders from the US Embassy, Haitian Government, and LANG to discuss and manage progress of program, events, and strategic plans. Enhanced senior leader engagement and US access. Facilitated the progress of executing events that support CCMD IMOs.	1	27	4
SC122	Haiti/LA	Haiti	SMEE to address methods used to determine risk and develop risk management techniques. Improves partner military professionalism. Supported CCMD IMO of defense institution building, and sub-IMO of professional development.	1	4	17
SC123	Haiti/LA	United States	SMEE on CTOC organizations. Exchanged operational methods used in planning, preparing, developing, and executing a youth program. Supported CCMD IMO of countering transnational organized crime.	2	13	5
SC124	Haiti/LA	Haiti	SMEE on how to manage resources within the national police of Haiti and to improve organizational structure and management. Improved partner capabilities and professionalism.	2	3	23
SC125	Haiti/LA	Haiti	SMEE on police operations and methods to deter cyberterrorism threat, cyber-crimes, and information security. Supported CCMD IMO of improving cyber defense.	2	3	5
SC126	Haiti/LA	United States	SMEE on Emergency Operations Center operations. Improved partner domestic response capability; supported CCMD IMO of defense institution building, and sub-IMO of improving disaster preparedness and crisis management capabilities.	2	8	11
SC127	Haiti/LA	United States	SMEE on hazardous material responses. Multiple agencies exchanged methods and procedures used in daily operations and planned responses to hazardous materials situations. Improved PN domestic response capabilities and supported CCMD IMO defense institution building, plus the sub-IMO of improving disaster preparedness and crisis management capabilities.	2	8	7
SC128	Haiti/LA	Haiti	SMEE on disaster response to exchange information on managing and preparing for a response to a disaster. Improved partner domestic capabilities. Supported CCMD IMO of defense institution building, and sub-IMO of improving disaster preparedness and crisis management capabilities.	2	10	30
SC129	Haiti/LA	Haiti	Conference attendance to exchange information on methods to improve and maintain border security. Improved PN domestic capabilities and regional security; supported CCMD IMO of defense institution building and sub-IMO of improving border security.	1	13	17
SC130	Haiti/LA	United States	SMEE on search and rescue operations in boat/water search and rescue, and collapsed structures search and rescue. Improved partner DR/ER capabilities.	2	11	10
SC131	Honduras/PR	Honduras	SMEE on search and rescue operations to share knowledge on emergency medical services operations during an emergency response, and best techniques for command and control. Improved partner domestic capabilities. Supported CCMD IMO of improving stability and humanitarian actions, and sub-IMO of improving disaster preparedness, crisis management, and medical capabilities.	2	3	30
SC132	Honduras/PR	United States (Puerto Rico)	SMEE on emergency response during a catastrophic disaster and large-scale emergency. Supported CCMD IMO of improving stability and humanitarian actions capabilities, and sub-IMOs of improving disaster preparedness, crisis management, and humanitarian assistance capabilities.	4	1	4
SC133	Honduras/PR	United States (Puerto Rico)	SMEE on landing craft maintenance and operations to share knowledge on maintenance and operations of the Puerto Rico National Guard (PRNG) landing craft maintenance facility and share best practices to maintain vessels operations. Improved disaster response capability.	2	16	4
SC134	Honduras/PR	Honduras	SMEE on Joint Operations Center creation to discuss the incident command system (ICS) structure as a tool to create a multidisciplinary / multiagency center. Improved partner domestic response capabilities.	2	3	9
SC135	Honduras/PR	Honduras	SMEE on firefighter combined operations to conduct a firefighter combined exercise. Increased partner domestic emergency response capability.	1	6	10

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SC136	Honduras/PR	Honduras	SMEE on firefighter combined operations to conduct a firefighter combined exercise. Increased partner domestic emergency response capability.	5	14	43
SC137	Jamaica/DC	Jamaica	Ground wheeled vehicle maintenance SMEE to promote military-to-military assistance. Support building Jamaican Defence Force (JDF) capacity in identified CCP tasks as mapped to the CCMD intermediate military objective.	4	6	19
SC138	Jamaica/DC	Jamaica	Senior Leader Engagement focusing on the implementation of the CCMD TCP. Synchronized the campaign plan with the US strategic objectives and our partner nation needs as well as establishing a long-term relationship with PN counterparts.	2	3	8
SC139	Jamaica/DC	Jamaica	SMEE on Joint Operations Center (JOC) Standing Operating Procedure (SOP) development and cyber security focused on the planning, conduct, and support of operations to disrupt transnational criminal organization threats. Supported CCMD IMO of countering transnational organized crime.	4	3	15
SC140	Jamaica/DC	Jamaica	Senior Leader and public affairs officer exchange that provided information to the US Ambassador, the Jamaican Defence Force (JDF) Chief of Defence Staff, and senior leadership. Discussed current issues and evaluated future objectives to support CCMD IMOs. Promoted senior leader engagement and US access. Supported CCMD IMO of defense institution building, and sub-IMO of professional development.	1	4	10
SC141	Jamaica/DC	Jamaica	Senior leader visit with the JDF and the Jamaica Constabulary Force (JCF). Promoted the strong relationship between the District of Columbia National Guard (DCNG), JDF, and the JCF. Supported CCMD IMO of defense institution building, and sub-IMO of professional development.	1	5	10
SC142	Jamaica/DC	Jamaica	Information exchange on combat services support and earthquake planning and preparation. Employed multiple maintenance disciplines. Increased disaster response capability.	10	30	20
SC143	Jamaica/DC	Jamaica	DCNG engineers assisted with the planning, building, and execution of projects regarding disaster response and emergency response (DR/ER) with the JDF's engineering team. Increased PN domestic response capabilities, and supported CCMD IMO of improving stability and humanitarian actions capabilities, as well as sub-IMO of improving disaster preparedness and crisis management capacity.	2	7	18
SC144	Nicaragua/WI	Nicaragua	Conference attendance at FY 16 annual SPP planning conference. Supported and synchronizes US Embassy and CCMD objectives for SPP events.	2	4	25
SC145	Nicaragua/WI	United States	Key Leader Visit focusing on Humanitarian Assistance/Disaster Response to provide Wisconsin leadership an opportunity to meet with Nicaraguan leadership to discuss proposal of future exchanges that promote multi-faceted response capacity. Increased partner domestic capabilities.	2	8	4
SC146	Nicaragua/WI	Nicaragua	SMEE to share techniques in water search and extraction procedures; conducted a simulated rescue of civilians trapped by body of water or requiring safe crossing/transport water crossing. Increased partner domestic emergency response capabilities.	2	6	10
SC147	Nicaragua/WI	Nicaragua	SMEE focusing on engineer project planning and development for the United States Corps of Engineers to build an emergency operations center on the Caribbean Coast. Increased partner domestic response capabilities and promotes US access.	4	6	5
SC148	Panama/MO	Panama	SMEE on disaster response and mitigation to promote a whole-of-government response and support to civil authorities and mitigate consequences of disasters.	2	8	23
SC149	Panama/MO	Panama	Discussed and coordinated proposed FY16 SPP activities with senior leadership from multiple Panamanian government ministries and the US Embassy as part of preparation for Annual SPP Panama Meeting (ASPPPM). Promoted synchronization with the TCP.	2	3	21
SC150	Panama/MO	United States	Senior Leader Engagement focusing on the implementation of the GCC TCP. Synchronized the campaign plan with the US strategic objectives and PN needs, as well as reinforcing long-term relationship with PN counterparts.	2	12	35
SC151	Panama/MO	United States	Joint/multi-component air staff talks that created synergy while planning and coordinating the campaign plan with USG strategic objectives. Supported CCMD TCP of defense institution building and sub-IMO of professional development.	2	12	0

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SC152	Panama/MO	Panama	Senior Leader Engagement focusing on the implementation of the GCC TCP. Synchronized the campaign plan with US strategic objectives and partner nation needs, as well as reinforcing long-term relationships with partner nation counterparts.	1	19	16
SC153	Panama/MO	Panama	SMEE with the National Frontier Force's (SENAFRONT) staff (mechanical transport team) on ways to improve service, track maintenance schedules, and best practices to have their vehicles achieve 75% operational readiness. Improved PN DR/ER capabilities.	3	8	26
SC154	Panama/MO	Panama	Collaborated with the Civil Affairs Team and SENAFRONT to provide humanitarian assistance to remote areas of Panama with potable water and health and sanitation exchanges of information. Missouri National Guard (MONG) water sanitation experts provided demonstrations of water purification systems and sanitation procedures. Improved PN domestic response capabilities, and supported CCMD IMO of improving stability and humanitarian actions capabilities, as well as the sub-IMOs of improving disaster response and crisis management and humanitarian assistance capabilities.	3	9	30
SC155	Panama/MO	Panama	SMEE on interagency response to disasters. Improved PN emergency response capabilities and supported CCMD IMO of improving stability and humanitarian actions capabilities, as well as the sub-IMOs of improving disaster response and crisis management and humanitarian assistance capabilities.	8	4	25
SC156	Panama/MO	United States	Senior Leader Engagement focusing on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation needs, as well as reinforcing long-term relationships with PN counterparts.	2	1	2
SC157	Panama/MO	Panama	SMEE on rotary wing maintenance and safety, how to increase the service life of helicopters, and safety in the workplace while conducting maintenance operations. Increased international capabilities in Counter Drug and Counter Terrorism operations.	4	2	30
SC158	Panama/MO	United States	SMEE on rotary wing maintenance and safety, how to increase the service life of helicopters, and safety in the workplace while conducting maintenance operations. Increased international capabilities in counterdrug and counterterrorism operations.	2	11	3
SC159	Panama/MO	United States	SMEE on interagency response to disasters to share best practices and lessons learned on integrating military support to civilian command & control. Improves partner nation emergency response capabilities.	2	21	6
SC160	Panama/MO	Panama	SMEE on rotary wing maintenance and safety, how to increase the service life of helicopters, and safety in the workplace while conducting maintenance operations. Increased international capabilities in counterdrug and counterterrorism operations.	12	13	30
SC161	Panama/MO	Panama	Improved PN's internal stability and security capacity by sharing TTPs and SOPs on crime scene investigation. Improved partner emergency response capabilities.	2	7	26
SC162	Panama/MO	United States	Improved PN's internal stability and security capacity by sharing TTPs and SOPs on crime scene investigation. Improved partner emergency response capabilities.	2	22	7
SC163	Panama/MO	Panama	Senior Leader Engagement focusing on the implementation of the GCC TCP. Synchronized the campaign plan with US strategic objectives and partner nation needs, as well as reinforcing long-term relationships with partner nation counterparts.	2	12	16
SC164	Panama/MO	Panama	SMEE on tools and knowledge necessary to implement airport security education programs. Supported CCMD IMOs of improving stability and humanitarian action and counterterrorism capabilities, as well as the sub-IMO of aviation security.	2	7	22
SC165	Panama/MO	Guatemala	Information exchange to improve Spanish language skills to maintain a positive U.S. military influence in the USSOUTHCOM AOR. Supported education, mutual understanding, and respect for the unique cultural attributes of partner countries and their U.S. partners.	11	1	35
SC166	Paraguay/MA	United States	Assessment of heavy engineer equipment used in support of United Nations operations in Haiti. Improved partner emergency response capabilities.	2	2	35
SC167	Paraguay/MA	Paraguay	SMEE on humanitarian assistance and hazardous material decontamination of people and animals. Share TTPs on search, extraction, decontamination and medical assistance in a CCBRN environment. Promoted interoperability during disaster relief operations.	4	6	46

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SC168	Paraguay/MA	Haiti	SMEE on the analysis of aerial imagery, to include commercially available sources. Supported CCMD IMO of defense institution building and sub-IMO of improving operational planning.	4	2	10
SC169	Paraguay/MA	United States	SMEE on humanitarian assistance and hazardous material decontamination of people and animals. Share TTPs on search, extraction, decontamination and medical assistance in a CCBRN environment. Promotes interoperability during disaster relief operations.	3	11	4
SC170	Paraguay/MA	United States	SMEE on battling forest and grassland fires to share and demonstrate techniques, equipment, and lessons learned in a variety of fire related operations. Improved partner disaster response capabilities.	1	3	3
SC171	Paraguay/MA	Paraguay	SMEE on Border Patrol aviation operations. Participants shared TTPs and lessons learned from border patrol operations. Supported CCMD IMO of countering transnational organized crime and sub-IMO of improving border security.	3	6	15
SC172	Peru/WV	United States	Peruvian disaster response officers traveled to West Virginia for orientation and exchange on joint operations and inter-agency coordination for disaster response preparedness. Improves PN domestic response capabilities.	4	36	14
SC173	Peru/WV	Peru	Senior Leader Engagement focusing on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation needs, as well as reinforcing long-term relationships with partner nation counterparts.	4	4	38
SC174	Peru/WV	Peru	SMEE on disaster response and emergency response to share TTPs on successful methods for conducting search and rescue operations in an urban environment in disaster situations. Increased interoperability during disaster response and emergency response operations.	4	8	33
SC175	Peru/WV	Peru	EOD Team Chief provided quality assurance/quality control (QA/QC) capability for disposal of explosive ordnance to Peruvian Army (PERAR). Improves partner emergency response capabilities.	3	1	10
SC191	RSS / FL	Antigua and Barbuda	SMEE on disaster response and emergency response to share TTPs on successful methods for conducting search and rescue operations in an urban environment in disaster situations. Increased interoperability during disaster response and emergency response operations.	4	5	32
SC182	RSS (Antigua and Barbuda) / USVI	Antigua and Barbuda	SMEE to exchange best practices to improve both the US and Antigua and Barbuda Defence Force (ABDF) Command Center Management during disaster response. Increased partner domestic capability.	2	2	20
SC192	RSS (Antigua and Barbuda) / USVI	Antigua and Barbuda	SMEE on senior NCO and warrant officer leadership development. Discussed staff training and tactics, POI for NCO development courses, management methods, and leadership skills used by senior NCOs. Increased capability and professionalism of NCO corps.	3	4	19
SC193	RSS (Barbados) / FL	Barbados	SMEE to share TTPs on air wing maintenance. Increased interoperability during maritime counterdrug interdiction operations.	1	1	2
SC188	RSS (Barbados) / FL	Barbados	Senior Leader Engagement focusing on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation needs, as well as reinforcing long-term relationships with PN counterparts.	1	2	6
SC181	RSS (Dominica) / FL	Dominica	SMEE to share TTPs on successful methods for conducting logistics storage operations during disaster situations. Increased interoperability during DR/ER operations.	4	3	3
SC184	RSS (Dominica) / FL	Dominica	Follow-up assessment of Dominican police armories, EOD disposal procedures, and current operations of the Commonwealth of Dominica Police Force's physical security and stockpile management of small arms, light weapons, ammunition, and high explosives. Discussed progress made and way ahead. Supported CCMD IMO of improving counterterrorism capabilities, as well as the sub-IMO of improving disaster preparedness and crisis management capabilities.	4	3	10
SC194	RSS (Grenada) / FL	Grenada	Discussed best practices in leadership development for management and supervisor level members. Increased interoperability and professionalism of the force.	4	4	15
SC177	RSS (St. Kitts and Nevis) / FL	St. Kitts and Nevis	SMEE on development of field tactics, including marksmanship training. Increased professionalization and interoperability.	4	4	60

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SC189	RSS / FL	St. Kitts and Nevis	SMEE regarding TTPs on successful methods for conducting search and rescue operations in an urban environment. Increased interoperability during DR/ER operations.	4	4	18
SC180	RSS (St. Kitts and Nevis) / FL	St. Kitts and Nevis	Assisted Defence Forces of St. Kitts and Nevis in developing a plan focused on reform and transformation of defense and security forces to meet regional challenges. Increased Defence Force capacity and interoperability. Supported CCMD IMO of defense institution building and sub-IMO of improving security and crisis management capabilities.	4	3	12
SC187	RSS (St. Kitts and Nevis) / USVI	St. Kitts and Nevis	SMEE on paramedic/combat lifesaver operations to exchange best practices to improve first responder training. Increased interoperability.	3	4	16
SC190	RSS (Saint Kitts and Nevis) / USVI	St. Kitts and Nevis	SMEE on senior NCO and warrant officer leadership development. Discussed staff training and tactics, discussed program of instruction for NCO development courses, management methods, and leadership skills used by senior NCOs. Increased capability and professionalism of NCO corps.	3	3	22
SC183	RSS (St. Vincent and The Grenadines)/FL	St. Vincent and The Grenadines	SMEE on interagency counterdrug/counternarcotics efforts to share best practices and lessons learned on integrating military support to civilian command and control. Supported CCMD IMOs of defense institution building and improving CTOC capabilities.	4	4	10
SC185	RSS (St. Vincent & The Grenadines) / USVI	St. Vincent and The Grenadines	Increase interoperability between Virgin Islands National Guard (VING) and Royal St. Vincent and the Grenadines Police Force in the area of leadership development for management and supervisor level members.	4	3	20
SC176	RSS (Barbados) / USVI	United States	Senior Leader Engagement focusing on the implementation of the GCC TCP. Synchronized the campaign plan with US strategic objectives and partner nation needs, as well as reinforcing long-term relationships with partner nation counterparts.	3	1	25
SC179	RSS / FL	United States	Mid-level planning conference focusing on the coordination and implementation of the GCC TCP. Synchronized activities with SC objectives and the campaign plan and partner nation needs, as well as reinforcing long-term relationships with partner nation counterparts.	3	27	22
SC178	RSS / FL	United States	Senior Leader Engagement focusing on the implementation of the GCC TCP. Synchronized the campaign plan with US strategic objectives and partner nation needs, as well as reinforcing long-term relationships with partner nation counterparts.	2	5	22
SC186	RSS / FL	United States	SMEE on disaster response and emergency response to share TTPs on successful methods for conducting search and rescue operations in an urban environment in disaster situations. Increased interoperability during disaster response and emergency response operations.	4	4	10
SC195	Suriname/SD	Suriname	Senior Leader Engagement focusing on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation needs, as well as reinforcing long-term relationships with partner nation counterparts. First of two.	3	5	6
SC196	Suriname/SD	Suriname	Senior Leader Engagement focusing on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation needs, as well as reinforcing long-term relationships with partner nation counterparts. Second of two.	1	6	11
SC197	Suriname/SD	Suriname	SMEE to enhance the Suriname National Army's ability to employ appropriate resources and capabilities during a national event in order to preserve peace, mitigate disruptions, and maintain civil order. Improved PN emergency response capabilities.	2	4	29
SC198	Suriname/SD	Suriname	The National Coordination Center for Disaster Response of Suriname and the South Dakota National Guard (SDNG) exchanged information on best practices for use of Personal Protective Equipment. Improved domestic response capabilities.	3	3	25
SC199	Suriname/SD	Suriname	Exchanged ideas and best practices to promote the importance of women in the military. Improved military professionalism.	2	5	27
SC200	Suriname/SD	United States	Conducted exchange with safety and CBRN experts from the SDNG that focused on standardization methods for proper labeling, storage, and disposal of HAZMAT. Assessed Suriname's current level of expertise and helped them develop a plan to safely store HAZMAT. Improves partner emergency response capabilities.	2	19	3
SC201	Suriname/SD	Suriname	Members of Suriname Defense Forces observed, evaluated, and exchanged information with SDNG during a field leadership exercise. Improved partner capabilities and supported CCMD IMO of defense institution building and sub-IMO of improving operational planning and professional development.	3	5	5

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SC202	Suriname/SD	Suriname	Senior leader visit with Suriname Ministry of Defense personnel to develop an SPP strategic plan. Supported CCMD IMO of critical access and defense institution building, as well as supporting TCP country objectives.	1	5	12
SC203	Suriname/SD	United States	Members of the Suriname Defense Forces observed a fully established joint operations military exercise involving the SDNG, US Army Reserve units, and international forces. Improved partner emergency and disaster response capabilities.	3	11	3
SC204	Suriname/SD	Suriname	Members from the SDNG, Caribbean Disaster Emergency Management Agency (CDEMA), Suriname Defense Forces, NCCR, and other governmental ministries met in Suriname to discuss Command and Control Standard Operating Procedures within the Suriname Disaster Response system. Improved PN emergency and disaster response capabilities.	1	4	9
SC205	Suriname/SD	Suriname	Conducted in-depth open forum discussion on various ways to implement Command and Control over available and responding resources. Improved PN domestic response capabilities.	1	5	12
SC206	Suriname/SD	Suriname	SMEE on senior NCO and warrant officer leadership development. Discussed staff training and tactics, POI for NCO development courses, management methods, and leadership skills used by senior NCOs. Increased capability and professionalism of NCO corps.	2	4	20
SC207	Trinidad and Tobago/DE	Trinidad and Tobago	SMEE between the Trinidad and Tobago Defense Forces and the Delaware NG public affairs section on PA best practices. Improved military professionalism and increased interoperability.	2	3	14
SC208	Trinidad and Tobago/DE	Trinidad and Tobago	SMEE on interagency response to disasters and extremely virulent diseases. Improved PN emergency response capabilities.	1	5	5
SC209	Trinidad and Tobago/DE	Trinidad and Tobago	SMEE on environmental best practices applicable to the defense sector, including eventual consequences of climate change, as well as specialized training and knowledge exchange. Supported CCMD IMO of stability and humanitarian actions capabilities and defense institution building.	2	5	2
SC210	Trinidad and Tobago/DE	United States	SMEE to analyze logistics sustainment doctrine, operations, and procedures. Increased interoperability during kinetic, disaster response and emergency response operations.	2	4	5
SC211	Trinidad and Tobago/DE	United States	Senior Leader Engagement focusing on the implementation of the GCC TCP. Synchronized the campaign plan with US strategic objectives and partner nation needs, as well as reinforcing long-term relationships with partner nation counterparts.	2	1	2
SC212	Trinidad and Tobago/DE	Trinidad and Tobago	SMEE between the Trinidad and Tobago Defence Forces (TTDF), El Salvador Military (SLV MIL), Delaware National Guard (DENG), and US Army South (ARSOUTH) that exchanged best practices and lessons learned in the operational planning, deployment, sustainment, and redeployment of engineering assets at the Task Force level. Supported CCMD IMO of defense institution building, and sub-IMO of improving operational planning capability.	2	2	6
SC213	Trinidad and Tobago/DE	United States	SMEE on disaster response and emergency response to share TTPs on successful methods for conducting search and rescue operations in an urban environment in disaster situations. Supported CCMD IMO of increasing stability and humanitarian actions capabilities, and sub-IMO of improving disaster preparedness and crisis management.	2	5	5
SC214	Trinidad and Tobago/DE	United States	SMEE on development of recruiting and retention practices to enhance retention rates; provided an advanced level for strategic and targeted recruiting practices. Supported CCMD IMOs of defense institution building and professionalization of the force.	2	3	6
SC215	Trinidad and Tobago/DE	Trinidad and Tobago	Conducted SMEE on current legal issues pertinent to Trinidad and Tobago and other USSOUTHCOM AOR countries. Supported CCMD IMO of defense institution building and sub-IMO; security.	2	10	14
SC216	Trinidad and Tobago/DE	Trinidad and Tobago	Exchanged information with the Trinidad and Tobago Defense Forces on the operation of secure networks. Ensured that the TTDF can communicate securely between all agencies of the government and other Caribbean nations in a secure mode. Supported CCMD cyber defense.	2	5	12
SC217	Trinidad and Tobago/DE	Trinidad and Tobago	SMEE between the Trinidad and Tobago Defense Forces (TTDF) and environmental representatives from the National Guard Bureau (NGB) and the Delaware National Guard (DENG). Discussed the various aspects of developing and implementing an effective Environmental Management System (EMS) in support of TTDF environmental goals and objectives while building partner emergency response capacity.	2	4	9

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SC218	Trinidad and Tobago/DE	United States	SMEE by the TTDF JAG & paralegal team to learn how these entities conduct legal matters and learn how paralegals assist JAGs. Improved military professionalism, supporting CCMD IMO of defense institution building	2	3	5
SC219	Trinidad and Tobago/DE	Trinidad and Tobago	Exchanged information with the Trinidad and Tobago Defense Forces on interoperable communications equipment so that the Air Guard, Coast Guard, Regiment, and reserves can communicate with other entities and agencies of the Government of Trinidad and Tobago and other Caribbean Nations. Improved interoperability.	1	4	10
SC220	Uruguay/CT	Uruguay	Senior Leader Engagement focusing on the implementation of the CCMD TCP. Synchronized the campaign plan with US strategic objectives and partner nation needs, as well as reinforcing long-term relationships with partner nation counterparts.	4	7	4
SC221	Uruguay/CT	United States	SMEE to facilitate development of leadership capacity of Uruguayan military instructors in support of Uruguay's commitment to UN PKO rotations in Haiti and Congo. Supported CCMD IMO of defense institution building and sub-IMO of improving humanitarian assistance and professional development capabilities.	4	18	6
SC222	Uruguay/CT	Uruguay	SMEE on duties and responsibilities relative to handling, health, welfare, care, and operational employment of Military Working Dogs (MWD). Improved partner emergency response capabilities.	4	10	6
SC223	Uruguay/CT	United States	SMEE on aviation maintenance and safety to increase the service life of aircraft and improve safety in the workplace while conducting maintenance operations. Improved interoperability and supports CCMD IMO of professionalizing the force.	5	5	20
SC224	Uruguay/CT	Uruguay	Security force operations SMEE focused on enhancing the capacity and capability of small unit leaders when dealing with security and defense of critical infrastructure and key terrain. Techniques and procedures are used constantly during United Nations Peacekeeping Operations. Improved regional security and supported CCMD IMOs of improving CTOC and counterterrorism capabilities.	4	6	20
SC225	Uruguay/CT	United States	Senior Leader Engagement focusing on the implementation of the GCC TCP. Synchronized the campaign plan with US strategic objectives and partner nation needs, as well as reinforcing long-term relationships with partner nation counterparts.	4	33	9
SC226	Uruguay/CT	United States	Discussed and identified TTPs to improve air domain awareness for the Uruguayan Air Force (UYAF). Leveraged 103rd Air Control Squadron's experience in surveillance, identification, and radar integration to enhance PN capabilities. Discussions focused on mission planning, identification/rules of engagement, and TTPs related to maximizing sensor coverage and detection capabilities. Supported CCMD IMO of improving counterterrorism capabilities, as well as the sub-IMO of improving aviation maintenance and border security capabilities.	4	5	18